

Australia	54.20	Indonesia	31.00	Philippines	20.20
Belgium	35.00	Israel	10.00	Portugal	10.00
Canada	33.00	Japan	1.00	S. Korea	10.00
Ceylon	33.00	Malaysia	1.00	Singapore	10.00
Denmark	33.00	Thailand	1.00	Taiwan	10.00
France	33.00	West Germany	1.00	U.S.A.	1.00
Germany	33.00	Yugoslavia	1.00		
Greece	33.00				
Hong Kong	33.00				
India	33.00				
Italy	33.00				
Japan	33.00				
Malaysia	33.00				
Philippines	33.00				
Portugal	33.00				
S. Korea	33.00				
Singapore	33.00				
Taiwan	33.00				
Thailand	33.00				
U.S.A.	33.00				
Yugoslavia	33.00				

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Thursday January 22 1987

D 8523 B

No. 30,140

Not much room for manoeuvre in trade war, Page 6

World news Business summary

Moscow stops jamming the BBC

Jamming of the BBC Russian service has ceased for the first time in 64 years, the BBC announced. It said the broadcasts, which began in 1946, had been systematically interfered with for 24 years and the latest round of jamming started in August 1980 as a direct result of the rise of Solidarity in Poland.

This relaxation means that our persevering audience of 14m inside the Soviet Union can be joined by many more listeners, a BBC spokesman said.

Township death toll

Twelve people, including seven children, were shot dead by unknown gunmen in a South African black township near the Indian Ocean resort of Amanzimtoti. Page 4

Sino-Soviet talks

China said it would resume talks next month on its border dispute with the Soviet Union for the first time since 1977 but said there had been no substantive improvement in political relations.

Chad claims control

All Libyan command posts in the Zouar area of north-western Chad have been captured after renewed fighting in the rugged Tibesti mountains, Chad's official radio said. Chad was ready for direct talks with Libya to end the conflict, its Paris embassy said.

Penang acquitted

Frank Forster, a West German who faced the death penalty if convicted of trafficking in cannabis resin under Malaysia's strict anti-drug laws, was acquitted by the Penang High Court after spending three years in jail awaiting trial.

Afghan rebels feted

About 500 Afghan tribesmen, said to be guerrillas responding to Kabul's peace proposals, were fêted by representatives of the Soviet-backed government in a colourful ceremony on the outskirts of the capital.

Trawler attacked

Suspected Polisario guerrillas, manning six rubber dinghies, machine-gunned a Portuguese trawler off the coast of Western Sahara, killing three Moroccan escort soldiers on board and wounding three others.

Nuremberg gas blast

Three people were killed and up to 10 others are unaccounted for after a gas explosion destroyed a four-storey apartment block in Nuremberg. A search for the missing was hindered by the danger of a wall collapsing.

Fierce Uganda battle

Ugandan Government troops claim to have killed 350 northern rebels last Sunday in the fiercest engagement since fighting began last August. They admitted 38 of their own soldiers died and 116 were wounded in the six-hour battle.

Sweden may cut tax

Swedish Finance Minister Kjell-Olaf Feldt proposed sweeping reforms of the country's taxation system aimed at lowering its high income tax rates and simplifying regulations. Page 2

Palestinian to die

An Amman military court has sentenced a Palestinian to death and three others to prison terms for the 1984 murder of Faid al-Kawameh, a Palestine Liberation Organisation executive, a high-ranking Jordanian official said.

Briefly

Five people, including a brigadier general, died when a small plane collided in mid-air with a US Army aircraft near Independence, Missouri...

Benetton buys stake in Italian insurer

BENETTON, Italian clothing company which last year announced plans to diversify into financial services, has acquired 27 per cent of the Italian associate company of Prudential Corporation, leading UK insurance and financial services group. Page 20

VOLVO, Swedish automobile, energy and food group, saw operating profits fall 15 per cent in the first quarter while full-year operating profits dropped 3.5 per cent to SEK 8,260m (\$94m). Page 21

GENENTECH, San Francisco biotechnology company and one of Wall Street's prime glamour stocks, reported net losses of \$369,4m in the fourth quarter - about 10 times revenues - because of a write-off on research spending. Page 21

BMW, West German maker of luxury cars, has highlighted the weakness of the dollar as the main risk element in 1987, which it otherwise expects to be a favourable year. Page 21

UNISYS, recently formed combination of Burroughs and Sperry computer companies, lost \$42.4m, or 61.3 per cent, in 1986 as a result of \$280m in special charges stemming from layoffs and asset consolidations following the merger.

WALL STREET: The Dow Jones industrial average closed down 10.4 at 2,064.07. Page 42

LONDON retreated over the Government's inquiry into insider trading. The FT Ordinary index fell 12.3 to 1,286.7 and the FT-SE 100 fell 17.3 to 1,781.8. Page 42

TOKYO hit its fourth record in a row with a 213.06 jump in the Nikkei market average to 18,428.18 in heavy volume. Page 42

DOLLAR rose in London to DM 1.8470 (DM 1.8380); to Y153.90 (Y152.60); to SFR 1,550.05 (SFR 1,541.00); to FF 6.1825 (FF 6.14). On Bank of England figures the dollar's index rose to 105.0 from 104.7. Page 35

STERLING fell in London to \$1.5170 (\$1.5200); but rose to DM 2.8025 (DM 2.7925); to Y233.50 (Y232.00); to SFR 2,3525 (SFR 2,3425); to FF 6.3475 (FF 6.3325). The pound's exchange rate index rose to 88.2 from 88.0. Page 35

GOLD fell \$8 to \$497 on the London bullion market. It also fell in Zurich to \$497.25 (\$414.75). Page 34

BOXING announced orders from China's national airline and from Air Mauritius worth a total of \$253m.

WALT DISNEY, US leisure and entertainment group, reports profits up more than 150 per cent in the first quarter thanks to strong performances from all its businesses, particularly theme parks and resorts. Page 21

NBC, US television network, is joining Independent Newspapers, of Ireland, and American Express, financial services group, in a pan-European satellite news service to be launched this year. Page 3

BRISTOL-MYERS and SmithKline Beckman, US diversified drug companies, reported double-figure increases in third-quarter earnings despite having to make good losses in market position caused by tampered products earlier in the year. Page 21

ALSTHOM, the heavy engineering group controlled by France's Cernat group, General Electric (GE), has won an order worth about FF 500m (\$81m) to supply eight gas turbines for two power plants in East Germany.

GULF Resources, small US company controlled by UK investing twins David and Frederick Barclay, has announced it is scrapping plans to acquire Imperial Continental Gas, parent company of Calor Gas. Page 20

BANKERS TRUST, leading New York money centre bank, reported a \$12m rise in fourth-quarter net income to \$97.5m and a 15 per cent rise in full-year net income to \$427.5m, or \$6.01 per share. Page 21

Guinness provided £5.8m for Heron to buy up shares

BY CLIVE WOLMAN IN LONDON

MR GERALD RONSON, controller of Heron International, private UK group with interests in property and motor-related services, yesterday admitted that his company had been paid £5.8m (\$7m) by Guinness to buy up to £25m of Guinness shares during the takeover battle for Distillers, the UK drinks group. This was part of a possibly illegal operation to manipulate the UK brewing company's share price.

In a published letter to Sir Norman Macfarlane, the new Guinness chairman, Mr Ronson implicated the leading City of London stockbroker firm, Cazenove and Co, in the arrangements, which appear to be criminal breaches of several sections of the Companies Act.

In another development, it emerged yesterday that the investigation of the Department of Trade and Industry into Guinness, which prompted the mounting tide of accusations - was initiated as a result of illegal payments by Guinness to Mr Ivan Bosky, the disgraced US arbitrator.

As part of a plea-bargaining process, Mr Bosky told the US Securities and Exchange Commission about the payments, which were made in addition to the \$10m that Guinness placed with his investment fund. The SEC then informed

the DTI under an exchange of information agreement signed in September. The DTI had already opened a file on Guinness in the summer as a result of complaints arising from the breach of a commitment to appoint Sir Thomas Blak as chairman of the combined Guinness Distillers company. However, the DTI considered that it was unable to act until it received decisive evidence of criminal wrongdoing, which the SEC provided.

In a letter published last Friday, Sir Norman had said that the auditors had identified invoices for fees of £25m paid by Guinness possibly in return for illegal share-buying activity during the takeover bid.

A substantial part of that sum is accounted for by the fees paid to two subsidiaries of Heron International, which was admitted yesterday, and to Mr Bosky. However, the Guinness board, which met yesterday afternoon, said that it had not yet been able to reach any conclusions about the nature of the other payments.

Under the Companies Act, it is illegal for a company to give financial assistance to the purchasers of its own shares, except in limited circumstances.

Mr Ronson's letter encloses cheques reimbursing the £5.8m, but does not offer to pay any interest on the use of the money. The letter says that last January "a representative of eminent brokers acting for Guinness called on me." Guinness had two stockbroking firms acting for it, Wood Mackenzie, which played a minor role in the bid and which has denied any involvement with Mr Ronson, and Cazenove, the firm which has by far the largest list of blue-chip corporate clients of any UK stockbroker.

Cazenove said last night that it was "dumbfounded" by the allegations and would make no further comment.

Mr Ronson says he was told that the Argyle Group, the rival bidder for Distillers, would try to drive down the Guinness share price artificially. Guinness's friends were therefore being persuaded to buy shares in the market "as a legitimate corrective," Mr Ronson says. He was assured that he would be compensated for any loss and he agreed to spend £10m on buying Guinness shares.

At a date before April 3, Mr Ronson was asked to give further support by spending up to £25m. He was offered an additional fee of £10m. Continued on Page 20

Editorial comment, Page 18; Cannon leads crackdown on financial abuse, Page 20

Brazil agrees \$4bn debt rescheduling with creditors

BY GEORGE GRAHAM IN PARIS

BRAZIL last night reached agreement with creditors on the rescheduling of \$4bn of its direct country to country debt.

The agreement - reached after three days of talks at the Paris Club debt negotiating group - is believed to be the first signed without a parallel agreement with the International Monetary Fund (IMF) but does not cover the full amount sought by Brazil.

Mr Alvaro Alencar who led the Brazilian delegation at the talks said last night that the accord would definitely be enough to ensure the success of separate negotiations on the rescheduling of Brazil's much larger debts with commercial banks.

Repayments of interest and principal due in 1985 and 1986, totalling \$3,274m, will be rescheduled over six years with a three year grace period, Mr Alencar said. Principal payments due in the first half of 1987, totalling around \$500m, will be spread over the same period.

In addition, moratorium payments, totalling \$348m, will be made in three instalments starting on June 30, 1988.

Mr Alencar said that the only two conditions demanded by the creditor nations in the Paris Club were the continuation of the enhanced information contacts with the IMF agreed last year and a promise to inform them when agreements were reached with other creditors, principally the commercial banks.

The signing of the pact should put Brazil "back into cover" with export credit agencies as agreed in talks in December, Mr Alencar said.

The accord leaves \$1,296m of debts on which no rescheduling agreement could be reached, plus some \$800m of interest and principal payments falling due in 1987 which are not covered.

Agreement on these debt payments will depend on the speed with which the country's foreign trade balance can recover after its slide in last quarter of 1986, Mr Alencar said.

He said there were already clear signs of an improvement. Brazil is forecasting a \$10.2bn foreign trade surplus for the whole of 1987.

The country will still record a current account deficit, Mr Alencar said, and the resources gap in 1987 is expected to be between \$3.2bn and \$4bn.

Mr Alencar said that the lack of an agreement with the IMF need not serve as a precedent for other debt negotiations, but that in Brazil's case there was no need for IMF resources or an IMF adjustment programme.

"We have our own readjustment model. We believe in the success of this model," he said in Paris last night.

"It is not the first time in international affairs that a good agreement well presented has finally come to be accepted."

TI sells Raleigh for £18m

BY ARTHUR SMITH IN LONDON

TI RALEIGH, the company that took the bicycle to the British Empire in the early decades of this century, is to be sold to an American consortium, Derby International, for £18m.

The Raleigh marque has played such a dominant role in the industry that bicycles are known in parts of Africa simply as "Raleighs".

The deal marks the end of repeated efforts since 1970 by TI, whose interests also include domestic appliances and engineering, to halt losses at Raleigh.

The Nottingham-based company has 45 per cent of the UK bicycle market but has cut its production from 2m a year in the 1970s to fewer than 1m today as export markets have disappeared and imports come to Britain. The labour force has gone from 6,000 to little more than 1,300.

The book value of the assets being sold, which include Raleigh's interest in Holland, Canada, Australia and South Africa, amounts to around £50m.

TI is making a £45m extraordinary write-off as a result of the deal.

Mr Christopher Lewinton, chief executive and deputy chairman of TI Group, said disposal of the loss-making bicycle operation marked another stage in developing a coherent strategy for the group. He hoped to make an announcement about expansion plans "in the not too distant future."

On the question of where TI would be seeking acquisitions, he said: "It would be inappropriate of me to say but in an operation like ours we are always exploring opportunities."

Mr Lewinton said the sale of TI Raleigh followed an approach to TI last year by Shearson Lehman Brothers, the US securities house. He said the specially created consortium had attracted leading figures in the world bicycle industry.

He added: "They are totally committed to the Raleigh bike business. They are going to grow it. They are really going to make it hum."

Mr Lewinton argued that while substantial improvements were being made at Raleigh the environment of an international engineering group was not ideal for the business. To succeed Raleigh must be established as "a freestanding proprietor-managed business."

Derby claims to be backed by leading UK institutions and to have a strong British and international team. Senior managers at Raleigh will be offered shares by Derby.

Mr Lewinton said since he had taken over at TI last July he had to decide which horses would be the winners. TI Raleigh had suffered losses for 7 years - £31m at the trading level between 1981 and 1985.

Mr Lewinton said disposal of Raleigh removed the loss-making unit of the TI Group.

Derby International is paying £18m for all TI's bicycle interests, met partly in cash and partly by taking over borrowings which were approximately £14.5m at the end of 1986.

Second German feared kidnapped in Beirut

By Peter Bruce in Bonn

A SECOND West German is feared to have been kidnapped by Shia radicals in Beirut, increasing already severe terrorist pressure on the Bonn Government, which is facing what is arguably its most delicate international test since it came to power in late 1982.

The man, named as Mr Alfred Schmidt, was apparently taken from outside his hotel in Beirut on Tuesday.

This was just days after another West German, Mr Rudolf Cordes, was kidnapped by members of a pro-Iranian terror group in Beirut in retaliation for the arrest at Frankfurt airport last week of a suspected terrorist, Mr Ali Hamadeh.

Mr Hamadeh, said to be the brother of one of the leaders of the radical Islamic group, Hizbollah, has been identified by US intelligence officials as one of the men who hijacked a TWA airliner in the Middle East in June 1985, during which a US Navy diver was murdered.

Washington, which claims its evidence helped catch Mr Hamadeh as he tried to pass into West Germany on Tuesday last week carrying three bottles of liquid explosive, has asked for his extradition and quickly agreed to a West German demand that the man not be threatened with the death penalty once in the US.

Bonn, meanwhile, is believed to be in contact with Mr Cordes' captors but will not identify them. Mr Friedrich-Ost, the Government's chief spokesman, speaking after a cabinet meeting yesterday, would not say yesterday whether the Government had answered demands that Mr Hamadeh be returned to freedom in exchange for Mr Cordes, a senior manager with the Hoechst chemicals group.

The fear now is that Mr Schmidt's life may be added to the demand. Mr Ost said yesterday though that it was not yet clear that Mr Schmidt, who works for the electrical group Siemens, had been taken, and referred indirectly to an unconfirmed report that the West German had left Lebanon by ship.

Bonn's acute difficulty now, compounded by the fact that the country goes to the polls in a general election on Sunday, is that it risks angering its American allies if it tries to free German hostages by releasing Mr Hamadeh or by at least frustrating his extradition.

The US has already placed formal extradition documentation with the Germans, who said yesterday

Continued on Page 20

Volcker warns of 'dangerous' dollar decline

BY STEWART FLEMING AND WILLIAM HALL

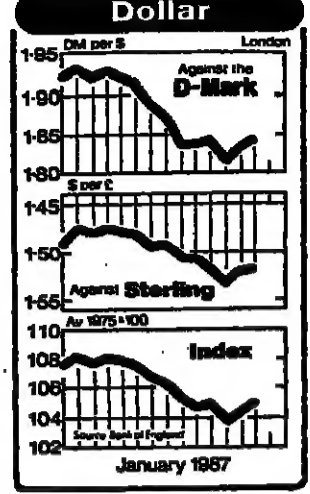
MR PAUL VOLCKER, the US Federal Reserve Board chairman, warned yesterday that a further decline of the dollar could be dangerous and that the US currency had nearly reached a competitive level.

Mr Volcker told the Senate Banking Committee there were "obvious dangers in continuing devaluation" and added: "I think we're reasonably close to a competitive level."

Mr Volcker's comments in testimony on Capitol Hill came amid mounting expectation in the financial markets of official action aimed at easing the tension over economic policy between the US and its main trading partners. This has contributed to the recent sharp decline in the value of the dollar against the currencies of other major industrial countries.

The Bundesbank, the West German central bank, is widely expected to decide today to cut its discount rate from the current 3.5 per cent level at its regular council meeting. Such a move would be welcomed by the Reagan Administration, which has expressed deepening concern about West Germany's growth prospects and frustration with Bonn's refusal to take steps to stimulate the economy.

Meanwhile in Washington yesterday Mr James Baker, the US Treasury Secretary, and Mr Kiichi Miyazawa, the Japanese Finance Minister, were scheduled to meet to discuss the recent decline in the dollar



against the yen. Their meeting had been called at short notice because of deepening concern by the Japanese Government that the slump in the dollar's value could trigger a recession.

Some private economists were suggesting yesterday that Mr Baker and Mr Miyazawa would seek to reaffirm their understanding of last October, aimed at stabilising the yen/dollar relationship, perhaps underlining the agreement with a

Continued on Page 20
Economic Viewpoint, Page 19;
Money markets, Page 35

Multi-currency share issue planned in UK

BY DAVID LASCELLES IN LONDON

SCANDINAVIAN BANK, the consortium bank which has pioneered the use of multi-currency capital in the UK, is considering a listing for its shares on the London Stock Exchange.

If approved, the listing would be in a unique form of capital currency units (CCUs) consisting of a basket of four currencies, sterling, dollars, D-Marks and Swiss francs. The units would probably be quoted in sterling, and their value would reflect both the performance of the bank and the changing currency parities.

Mr Garrett Bouton, Scandinavian's chief executive, said yesterday that he had held discussions with the stock exchange, which had agreed in principle to the listing. He said it was too soon to be precise about the size and timing of the proposed listing, but it would probably

consist of a mixture of existing and new shares.

Scandinavian Bank is the 12th largest bank in the UK. It is owned by five Scandinavian banks and provides a comprehensive range of banking services. Last month, it obtained High Court permission for its plan to convert its capital from sterling into four currencies, to protect itself against changes in sterling's value. The CCU is denominated 50 per cent in dollars, 20 per cent in sterling and 15 per cent each in D-Marks and Swiss francs.

Mr Bouton said the planned listing stemmed from management's wish to have access to more capital to develop the business.

If successful, the listing would break important new ground in the trend towards internationalisation of capital.

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Europe	2, 3	Editorial comment	18	France: Canadians re-enter bidding for CGCT	3	Editorial comment: Bank of England; Irish election	18
Companies	21, 22	Barbados	24	Philippines: land reform runs into the sand	4	Afghanistan: behind rebel lines	18
America	6	Euro-options	24	US-EEC trade war: little room for manoeuvre	6	Economic Viewpoint: those damned statistics	19
Companies	21, 22	Financial Futures	25	Technology: rallying behind the software standard	12	Lombard: prison is not the answer	19
Overseas	4	Gold	24	Japan: trade barriers real and fabricated	16	TI	20
Companies	25	Interest	24				
World Trade	6	Letters	19				
Britain	8-10	Lex	20				
Companies	26-29	Lombard	19				
Agriculture	34	Management	18				
Appointments	30, Section I-VIII	Market Monitor	18				
Appointments	30, Section I-VIII	Money Markets	18				
Arts	17	Raw materials	34				
World Guide	17	Stock markets - Bourses	30, 42				
Cosmetics	34	Wall Street	30-42				
Crossword	31	London	30-35, 42				
Currencies	35	Technology	31-33				
		Unit Trusts	33				
		Weather	20				

EUROPEAN NEWS

Ministers agree on trafficking priorities

BY ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT

MINISTERS from 16 European countries agreed in London yesterday to step up their co-operation in fighting drug abuse and illicit trafficking, but failed to take any concrete new measures.

The most significant step taken by the Pompidou Group of the Council of Europe, set up in 1971 by the French president who is now deceased, was to identify priority areas for joint action over the next two years. Among the most important of these proposed actions is the effective implementation of legislation in the participating countries for the confiscation of drug traffickers' assets.

So far, Britain has the most far-reaching legislation to deprive con-

victed drug traffickers of their profits, having introduced new legislation to order the confiscation of their funds held in banks.

However, Mr David Mellor, the British Home Office Minister who chaired the two-day conference, said most of the other participating countries either already had some form of legislation in this field or were proposing to introduce it.

The Swiss, in particular, were determined that their system of bank secrecy should not be used to protect drug traffickers' assets.

Switzerland already had arrangements with the US and Australia for the confiscation of convicted drug traffickers' assets in Swiss banks.

Swedish tax reform proposals may become key election issue

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

MR KJELL-OLOF FELDT, Sweden's Finance Minister, yesterday put forward proposals for sweeping reforms of the Swedish taxation system which could become a key element in next year's general election campaign.

Sweden has the heaviest burden of taxation and one of the most highly developed welfare systems in the Western world. Despite recent changes it still has a marginal income tax rate of about 77 per cent.

The reforms suggested by Mr Feldt would be aimed at lowering income tax rates at the cost of reducing basic allowances and other tax-deductible items. At the same time tax regulations would be simplified and there would be a un-

iform system for the taxation of capital income and capital gains.

The proposals from the Finance Minister were presented yesterday as a discussion programme. There is still a long way to go before a reform package could be presented to the Riksdag, the Swedish Parliament.

Sweden's Social Democratic Party, which has ruled Sweden for 49 of the past 85 years, will draw up stronger guidelines at the party congress in September in preparation for the general election in September 1988.

Mr Feldt accepts that the present Swedish taxation system with its very high tax levels is an "invitation to tax evasion and tax avoidance. It

leads to an increased informal or 'grey' economy with the exchange of services and low productivity in personal employment. It leads to difficulties in wage negotiations and adds to the problems of fighting inflation."

Mr Feldt suggested that income tax rates should be reduced to only three levels - at about 33 per cent; 45 per cent; and 60 per cent.

In order to finance the reforms, Mr Feldt suggests widening the base for wealth tax and for corporate taxation; widening the base for value added tax; raising energy taxation and introducing purchase tax on certain consumer durables beyond the present categories of cars and video recorders.

Danes worried by UK review of defence force's role

BY HILARY BARNES IN COPENHAGEN AND DAVID BUCHAN IN LONDON

A DANISH delegation is to visit London for talks with Mr George Younger, the UK Defence Secretary, about Britain's decision to reassess its plans for wartime reinforcement of Denmark.

The discussions follow Britain's reappraisal of the role of the 15,000 strong UK Mobile Force (UKMF) plays in reinforcing the Baltic approaches—Denmark and the northern Schleswig-Holstein part of West Germany—in time of crisis or war.

Mr John Stanley, the UK armed forces minister, explained this week that because it "is a self-sufficient expeditionary force with a large number of deployment and employment options, it has a disproportionately high level of support units."

But Britain had no intention of changing unilaterally its Nato-designated commitment to the Baltic region.

The UKMF has a high ratio of "tail" (in the form of a 4,500-strong logistic unit) to "teeth" (composed of 8,000 infantry), because it has to get across the North Sea, usually on chartered ferries, and deploy with the help of an RAF helicopter detachment, once in Denmark or Schleswig-Holstein.

However, the cost is reduced by the fact that 70 per cent of the force's logistic units and 20 per cent of its infantry brigade are drawn from the part-time Territorial Army.

The British reappraisal is widely seen in Denmark as further criticism of its defence effort.

Mr Lasse Budtz, foreign affairs spokesman of the opposition Social Democrats, said that if Britain was no longer prepared to risk its troops in reinforcing Denmark, the basis on which Denmark belonged to Nato would be undermined. The 11 Danish politicians who will see Mr Younger and other defence officials in March, are drawn from the Social Democrats and the four governing parties—the Conservatives, Liberals, Centre Democrats and the Christian People's Party.

The current level of Danish defence spending is sustained by a consensus among these five parties. In March they are due to start inter-party negotiations on a new medium term defence budget for 1988-92.

Mr Hans Engell, the Danish defence minister, is seeking annual increases of Dkr 800m (£76m) on the 1987 defence budget of Dkr 12.9bn (£1.2bn).

as the minimum necessary to prevent further erosion of defence strength. But the Social Democrats say they cannot agree to any defence budget increase above the inflation rate. Nato and Britain have particularly criticised the fact that Denmark only spends 15-16 per cent of its defence budget on equipment, and may thus be unable to protect properly the ports and airfields which British reinforcements would use.

Scandal threatens French politicians

By David Housgo in Paris

THE FRENCH Government and the Socialist opposition stand to be embarrassed by the rare independence and determination of a magistrate investigating what is known here as the *Carrefour du Développement* scandal.

Over the past 24 hours Mr Jean Pierre Michau has sent Mr Christian Nucci, the former Socialist Minister for Co-operation for trial before the High Court—a judicial body composed of his fellow parliamentarians which has only been called to pass judgment on one other minister in the history of the Fifth Republic.

The magistrate has issued a warrant for the arrest of Mr Jacques Delebois, one of France's most senior police officials, who is also a close friend of Mr Charles Pasqua, the Interior Minister.

Mr Delebois is charged with ordering the secret services to provide a false passport for the director of Mr Nucci's private office who subsequently claimed that Mr Nucci had embezzled state funds.

The French daily newspaper *Le Monde* has alleged that Mr Delebois was acting under instructions from Mr Pasqua, both a senior minister and one close to Mr Chirac. Mr Pasqua has denied the charge but has refused to allow Mr Delebois to resign to fight the case.

The scandal first emerged last autumn when accusations of embezzlement were made against Mr Nucci, and officials connected with him over the financing of the 1984 Franco-African summit at Bujumbura. Some of the funds were made available through an organisation created by Mr Nucci called *Carrefour du Développement*. Mr Nucci was also accused of financing his March 1986 election campaign out of official funds.

Mr Jacques Chirac's government at first seemed ready to encourage the charges as damaging to the Socialists. But the affair began to turn against it when Mr Pasqua was implicated by *Le Monde*.

Mr Michau's determination to stick to his task in spite of political pressures has won him increasing praise in a country where the judiciary are not always able to maintain their independence.

FitzGerald launches party's poll campaign

BY HUGH CARMNEY IN DUBLIN

THE IRISH Prime Minister, Dr Garret FitzGerald, formally launched the campaign for the February 17 general election yesterday by outlining his Fine Gael party's free market long-term economic plan. It includes selling off share in state-owned companies.

Earlier, he had asked President Patrick Hillery to dissolve Parliament following the collapse of the four-year-old coalition on Tuesday when the Labour Party withdrew from Government.

Fine Gael's election manifesto, called "breaking out of

the vicious circle," expands on the party's budget proposals already announced which included a range of severe spending cuts this year to restrict large deficits in the public finances and curb the country's huge debt burden.

Dr FitzGerald said Ireland had to achieve "a more efficient, lower cost economy" than its competitors. The first priority was to tackle the national debt, equivalent to nearly 150 per cent of gross national product. Through spending cuts, Fine Gael intended to reduce the ratio of the annual public sector borrow-

ing requirement to GNP by 1.5 per cent a year from the present level of 13.5 per cent. This would stimulate growth and bring down unemployment, currently at 19.3 per cent of the workforce, by reducing interest rates.

Fine Gael favoured selling up to 49 per cent of state companies such as Aer Lingus, the national stud, Irish Telecom and the gas board to fund their expansion, he said. Reforms were needed to free up the labour market, including lower starting salaries and transferable pensions. Wider share ownership should

be achieved, with an increase from 20,000 to 100,000 in the number of worker shareholders by 1990. Fine Gael also proposed introducing a self-assessment system for income tax collection on the US model.

Mr Charles Haughey's Flanna Fail, early favourites to win the election, is not due to open its campaign or reveal its detailed economic plan until next week. Dr FitzGerald said he believed the election could contain surprises as people would support Fine Gael's tough proposals rather than "hedges and dodges" from the opposition.

World steel output falls slightly

By William Dawkins in Brussels

WORLD STEEL output fell slightly in 1986.

The 714.2m tonnes total for last year represented a 0.7 per cent decline from the previous 12 months' 719.1m tonnes, according to figures released by the International Iron and Steel Institute.

Production advances in developing countries, up 4.3 per cent to a record 79m tonnes, failed to offset shrinking demand in Western steel markets still burdened with overcapacity.

European Community output fell by 7.3 per cent to 126.5m tonnes, while US production slipped by 7.9 per cent to 73.8m tonnes and Japan ended the year 6.7 per cent down at 106.3m tonnes.

Among major steel-producing countries, China scored the strongest percentage gain, up 11.1 per cent to 51.9m tonnes. The Soviet Union and other Communist countries saw their output climb by 3.5 per cent over the year to 220.9m tonnes.

Dutch record output

Dutch industrial production rose less than 1 per cent to a record index level of 113 in November (1980=100) from 112 the preceding month, according to seasonally adjusted figures, writes Laura Raun in Amsterdam.

B & I lays off 1,000 staff as disputes halt ferries

BY OUR DUBLIN CORRESPONDENT

IRELAND'S STATE-OWNED passenger and freight shipping company, B & I Line, laid off 1,000 of its 1,400-strong workforce yesterday after failing to resolve two lengthy labour disputes which have halted most of its Irish Sea ferry services and half its freight services.

The latest in a series of talks with unions are due to start today.

The loss-making company is apparently near to closure des-

pite an injection of £50m (£23m) from the Government last year. The company says agreement must be reached on the disputes and a cost-reduction package within two weeks to secure its future.

The company has been crippled recently by a wave of cheap air fares which have drawn thousands of passengers off the cross-channel ferries on to the airlines. Loss of revenue since last June is estimated at £10m.

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will mean the airliner will have operating costs which are 8% to 10% lower than jets entering service later this decade.

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But then what else would you expect from Boeing and its partners?

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EUROPEAN NEWS

Soviet economist criticises lack of support for reforms

BY PATRICK COCKBURN IN MOSCOW

SOVIET MANAGERS and workers are frustrating economic reforms because of lack of incentives, fear of local responsibility and unwillingness to introduce radical changes, according to a senior economist.

Mr Gavril Popov, writing in the Communist party daily newspaper, Pravda, said yesterday that the economic changes — the basic idea behind which is to combine greater management independence at local level combined with greater strategic control at the centre — had not had much impact yet.

The improved performance of the economy in 1986, when national income rose by 4.1 per cent and industrial output by 4.9 per cent, appeared to be the result of the appointment of better government ministers and officials since the death of President Leonid Brezhnev in 1982 rather than structural change.

Although the level of annual growth of about 4 per cent, which Mr Mikhail Gorbachev said he required to meet the needs of investment, consumption and defence, was being achieved, there had been no breakthrough in productivity or technical development, said Mr Popov.

Part of the reason for this is that many organisational reforms have only just been introduced. The most important of the reforms, effective from January 1, according to Mr Stepan Sitaryan, deputy head of a special commission in charge of furthering economic change, are as follows:

- Seven Soviet ministries and 36 enterprises become self-financing. "Ministries will not be able to take profits from some enterprises to make up the losses in others, as was often the case until very recently," says Mr Sitaryan. This will "replace administrative orders by performance based management."
- Some 1,500 enterprises will have government quality control officers to check output is up to standard. In one shoe manufacturer, 70 per cent of production was rejected.
- Contract fulfilment as the performance yardstick will be used to reduce emphasis on gross output. A third of Soviet manufacturers failed to supply goods under contract worth roubles 7.8bn (£7.75bn) in the first 11 months of 1986.
- Individuals will be allowed to set up co-operatives to provide services or make specialised products. Individuals can be self-employed under a new law effective from May 1.

Death delays Swedish arms smuggling inquiry

BY SARA WEBB IN STOCKHOLM

THE RESULTS of a police investigation into alleged arms smuggling activities by Bofors, the armaments subsidiary of Nobel Industries of Sweden, may be delayed following the sudden death of the country's war material inspector last week.

Mr Carl-Fredrik Algerson, the 61-year-old inspector who was regarded as a key figure in the police investigation into the Bofors affair, died last Thursday when he fell in front of an underground train in Stockholm's central subway station during the rush hour. The murder squad is investigating his death and its investigation threatens to delay still further the prolonged inquiry into whether Bofors knew that some of its missile exports were ending up in the Gulf Countries.

Swedish arms export policy prohibits export to countries which are either at war or threatened with war or civil strife.

The Swedish Peace and Arbitration Society (SPAS) claimed in 1984, that 304 Bofors Robot-70 missiles were exported to Dubai and Bahrain via Singapore, in violation of weapon export laws.

Between 1982-1984, a further 500-600 Robot-70 missiles were exported to either Bahrain or Dubai, according to SPAS. Last December, it claimed that 200-400 missiles had been delivered to Iran in July 1985 via Singapore.

SPAS maintains that the Swedish Government has given permission for Bofors to export more than 40 naval anti-aircraft guns to Singapore, and that some of these have subsequently been re-exported to Thailand for the Royal Thai Navy.

The police investigation has already been delayed by the emergence of more information about Swedish arms exports, and the sudden death of a key contact between Bofors and the Ministry of Foreign Trade has not raised hopes for a speedy solution.

Satellite news venture

By Terry Dodsworth, Industrial Editor

NBC, one of the top three US television networks, is planning to link up with Independent Newspapers of Ireland and the American Express financial services group to launch a pan-European satellite news service later this year.

The joint venture, to be called Anglovision, will be mainly supported by advertising. It is planning to broadcast 30 hours a week of NBC news output, along with 15 hours of documentaries and special reports.

Initially, the company will aim to reach 25,000 hotel bedrooms across Europe, transmitting via satellite from the US with cable ground links in Europe where appropriate.

Programmes will be in English, and will be targeted at the upper end of the European market by concentrating on serious analytical shows such as "NBC Weekend News" and "The Today Show."

Mr John Meagher, executive deputy chairman of Independent Newspapers, said yesterday that as the European partner in the consortium it would play a "significant role" in the development of the new service. Independent, which publishes newspapers and magazines in Ireland and the UK, will hold a 30 per cent share in the joint company.

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Canadian contender may rejoin the fight for CGCT

BY PAUL BETTS IN PARIS

NORTHERN TELECOM, the Canadian telecommunications equipment manufacturer, could enter the international bidding battle for control of Compagnie Generale de Constructions Telephoniques (CGCT), the French state-owned public switchmaker to be privatised this year.

Mr Edmund Fitzgerald, chairman of the Canadian group, has been visiting Paris this month and is understood to have discussed a Northern Telecom offer. It had shown interest last year, but the French Government narrowed the short list of candidates to three: AT&T, Siemens and Ericsson subsequently, however, the Government decided that the issue would have to go through the standard privatisation procedure before management control of the company could be sold to an international group.

Under this procedure, the Government's special privatisation commission is due to establish a price for the CGCT sell-off by the end of this month. The company will then be put up for bids, with the Government scheduled to make a final decision by the end of February or in early March. There would be no reason why Northern Telecom should not also make an offer for CGCT.

Mr Fitzgerald hinted recently in a magazine interview that he was looking closely at opportunities in Europe saying that the just completed CGE-ITT telecommunications merger deal would offer "probably some opportunity in western Europe now that had not existed before and won't exist for ever."

However, there is a growing view that the Government will again seek to delay the sale. It continues to cause the Govern-

ment a diplomatic headache with the US and West German authorities who are pressing the case of their respective candidates, namely AT&T for Washington and Siemens for Bonn.

Ericsson of Sweden is planning to join forces with Matra, the French state-controlled defence and electronics group, in its bid to gain control of CGCT, writes Kevin Done in Stockholm.

Mr Jan Stenberg, head of Ericsson's public telecommunications business area, said yesterday that the group's chances had been considerably enhanced by the French decision to use the law on denationalisation for the sale of CGCT "rather than being pressed by the US and German sides to make a political decision."

Ericsson had offered to establish part of its public telecommunications research and development activities in France and would also aim to export equipment from France up to a value of around 50 per cent of the CGCT domestic sales using a combination of Ericsson technology and French export credit facilities.

between the US and the West Germans.

There is also a feeling that the French authorities are becoming increasingly reluctant to see an international group enter the domestic public switch market at a time when CGE is in the midst of absorbing its complex telecommunications merger with ITT and is preparing for privatisation in May.

A growing number of bankers are also openly suggesting that the CGE privatisation will be far the most difficult state sell-off so far undertaken by the conservative government.

Although under the privatisation rules the Government can only initially sell up to 20 per cent of a state company to foreign interests, the authorities are expected to grant management control of CGCT to a foreign group. Whoever is chosen

will gain a 16 per cent share of the French market and will compete against CGE's Alcatel.

For the French authorities, the pricing of CGCT has also proved a problem. The Finance and Economy Minister last month selected Credit Lyonnais, the country's second largest commercial bank, and Morgan Grenfell, the UK merchant bank, to advise it on the privatisation. Initially, the group appears to have been valued at FFr 700m-FFr 800m (£75m-£86m). The value was then slashed, but after further lobbying it seems to have been increased again but not to the original levels. A price of around FFr 500m is now thought likely.

The Government would probably want the successful bidder to inject an additional FFr 150m to cover CGCT's past losses.

Greek trade unions dismiss Government's proposal on lower paid

BY ANDRIANA HERODIACONOU IN ATHENS

GREEK trade unions have angrily rejected a pay increase offer by the Socialist Government. The unions are controlled by Socialist trade unionists who were loyal to the Government until a nationwide strike last week in support of higher pay claims. The conservative New Democracy Party, Greece's main opposition group, called the pay offer a "mockery," while the

Communist opposition accused the Government of implementing an incomes policy "dictated by the EEC."

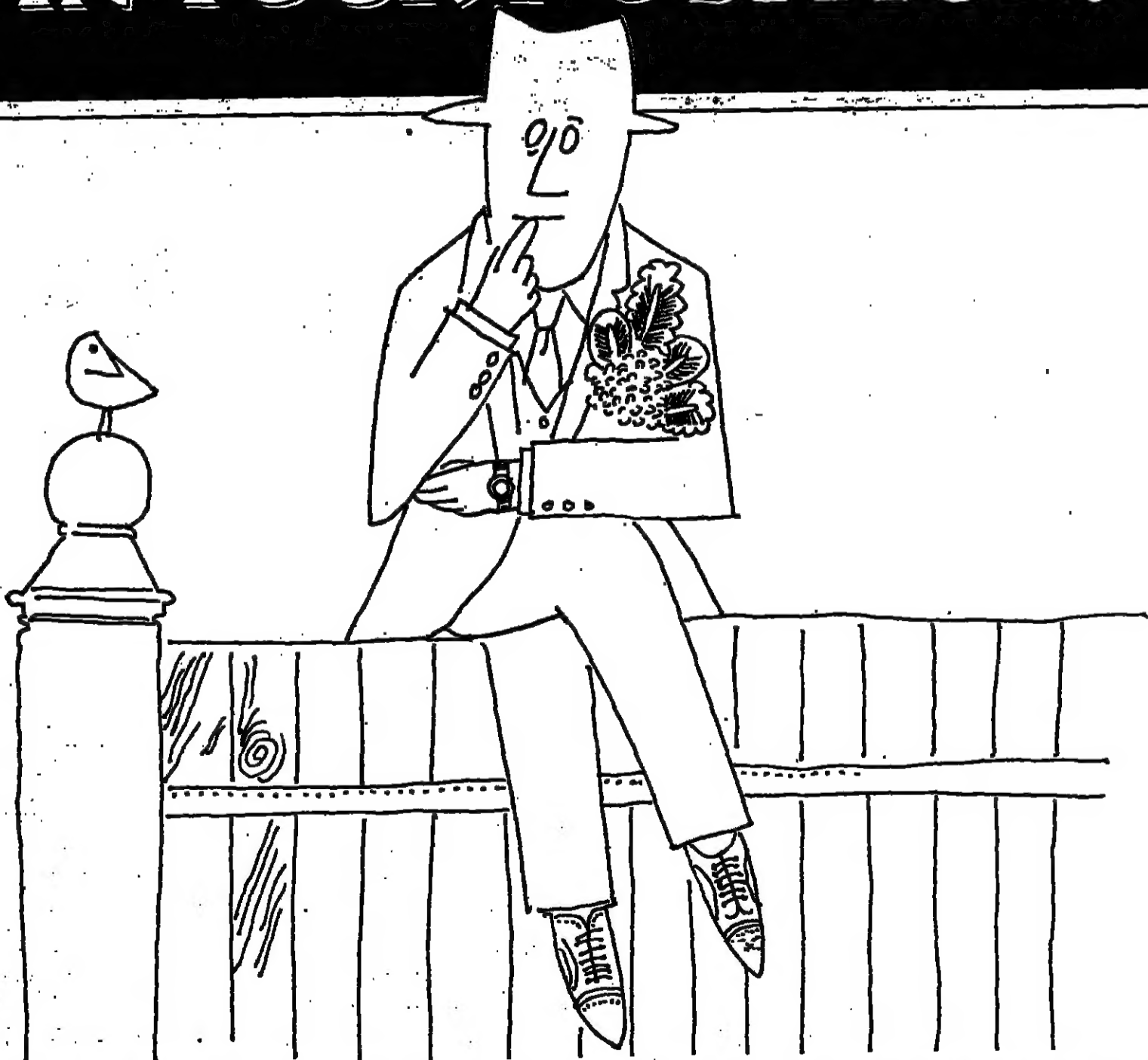
The pay offer announced on Tuesday constituted the Government's response to last week's strike. The Economy Ministry proposed raising from Drs 50,000 (€233) to Drs 60,000 (€280) the monthly incomes ceiling for full compensation for domestic inflation under Greece's scaled index linking system.

The Government had stated after the strike that it would not alter its incomes policy for 1987. It made the pay offer, however, following rumours of persistent pressure on the Economy Ministry from the Socialist party and from within the government for a concession to the unions.

Mr Costas Simitis, the Economy Minister, said the pay offer, which will cost an estimated Drs 8bn (€37m), represented the most the Government was able to do for workers without jeopardising its two-year economic austerity programme. The Socialists introduced the programme at the end of 1985 with the aim of reducing Greece's double digit inflation rate and its public sector and current account deficits.

An inflation target of 10 per cent has been set for 1987. According to the Economy Ministry the proposed pay increases will increase the price index by 0.15 per cent and add Drs 3bn to the wages and pensions bill in the 1987 budget. Inflation last year reached 16.9 per cent.

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OVERSEAS NEWS

China's economic policy under renewed attack

BY ROBERT THOMSON IN PEKING

CONSERVATIVES in the Chinese Communist Party yesterday intensified their campaign to turn the country's economy around and to adopt the more ideologically pure policies of the 1950s.

A commentary in the influential Economic Daily called for the "struggle and thrift" that characterised "the first years after the founding of the people's republic" in 1949.

The article also made the rare admission that inflation has soared in recent years.

The change in mood since the end of the student protests early this month has been remarkable.

Conservatives have attacked the material incentives at the very heart of economic reform, and are working to imbue the country with a spirit of "selflessness" in place of the present alleged "selfishness".

Commentaries in the Chinese press this week have called for an increase in central planning, and a renewed emphasis on grain production, a longtime conservative cause with roots in the famines of the late 1950s and Cultural Revolution of 1966-76.

The Economic Daily report yesterday said that wages had

increased too quickly since 1984, and criticised officials who ignore the "need to enable consumption to suit the growth of productivity... the people's appetite for consumption was roused as if China had already become wealthy."

Despite the obvious signs that the leadership is debating the course of economic policy, a Foreign Ministry spokesman said yesterday the forced resignation last week of the party general secretary, Hu Yaobang, would not affect the "internal and external policies."

Asked if he was aware of reports that 1,000 Chinese students in the US had signed a petition criticising the removal of Hu, the spokesman said the "broad masses of the people," including a majority of Chinese students, supported the decision.

He also said that the changes would not affect the future of Hong Kong, and emphasised that the "open door" would remain open: "We will continue to improve the investment climate in China for foreign businessmen."

Talks on Sino-Soviet border dispute to resume

BY OUR PEKING CORRESPONDENT

CHINA and the Soviet Union will begin talks on February 9 in Moscow aimed at settling their long-running border dispute, a Chinese Foreign Ministry spokesman announced yesterday.

The talks, which are to resume after a nine-year lapse and will focus on disputed northern and western borders, could prompt the Soviet Union to withdraw more troops from the border areas.

China lists three obstacles to normal relations with the Soviet Union—Soviet support for the Vietnamese occupation of Kampuchea, the numbers of Soviet troops on the Chinese border, and the invasion of Afghanistan.

The Foreign Ministry spokesman said that there had been no improvement in political relations between the two, despite a significant improvement in trade and cultural ties, and the recent Soviet announcement that it would withdraw one of its five divisions in Mongolia.

"The key to the normalisation of Sino-Soviet relations lies in removing the three major obstacles, especially the Soviet support for the Vietnamese invasion of Kampuchea," the spokesman said.

China will be represented at the talks by Qian Qichen, a Vice Minister of Foreign Affairs.

Twelve die in black township attack

By Jim Jones in Johannesburg

TWELVE civilians, including five young children, were shot dead in the early hours of yesterday morning in an attack on a house in the black township of KwaMashu near the Natal town of Amanzimtoti. South African police reports said the house was first petrol-bombed and the occupants were gunned down by suspected terrorists armed with Soviet-made AK-47 rifles.

Mr Willie Ntuli, who lived in the house and who was killed in the shooting, was a member of Inkatha, the predominantly Zulu political organisation. In recent weeks the homes of several Inkatha members have been attacked with petrol bombs and hand grenades.

The last in KwaMashu was on New Year's Day when Mr R. M. Dlamini, a member of the KwaMashu legislature, died after his house was petrol-bombed.

Young Sinhalese face Sri Lanka plot charges

By Our Colombo Correspondent

TWENTY young, educated Sinhalese, including some university lecturers, have been charged with the leader of one of the main Tamil separatist guerrilla groups of conspiring to overthrow the Sri Lankan government by "use of violence and armed revolution."

The accused include one woman, Miss Pulara Jayasinghe, an assistant lecturer in Western classics at the Kelaniya University. The Tamil leader is Mr K. Ponnambalam, who heads the EPRF, a guerrilla group based in Madras, South India.

The state-run Daily News said that several of the accused were in custody while some had gone "underground." The detention of Miss Jayasinghe, a human rights activist, provoked strong protests from women's groups in Sri Lanka. Mr Anura Kumaranatunga, leader of the opposition, criticised the police for the manner in which she had been treated when taken for interrogation.

Richard Gourlay reports from Manila on an issue which fuels the country's conflicts
Philippines' land reform runs into the sand

THE Philippines Government is asking Western creditor nations for an urgent \$300m (£197m) of extra aid during the current meeting of the Paris Club to enable it to proceed with possibly the most sensitive and pressing political issue—the land reform programme. This has slowly been grinding to a halt since Mrs Corason Aquino became President 11 months ago.

Mr Jaime Ongpin, the Finance Minister, is asking governments in Paris for debt rescheduling talks to make the extra payment urgently as land reform is now widely regarded as the key to bringing long-lasting peace in the country's 17-year-old insurgency, currently the subject of a shaky ceasefire.

Starved of funds and political impetus, land reform is the single real issue that communist rebels and the government agree they should be discussing in the current negotiations for a lasting peace and yet the two sides are not speaking the same language.

Peasant organisations are now openly questioning whether President Corason Aquino's promise last year was to make land reform more meaningful.

"How can we have a genuine land reform when the people making the law are the land owners?" said Mr Alberto Alvarez, the president of a peasant association in Cavite, some 25 miles south of Manila. One of Mrs Aquino's election promises last year was to make land reform more meaningful.

But the government has simply adopted former President Ferdinand Marcos's Operation Land Transfer, launched in 1972. This covers only tenanted rice and corn lands over seven hectares and so covers rather less than 7.5 per cent (716,520 hectares) of the total cultivable land in the country.

In 14 years of the programme only 32 per cent of this small amount of land has legally passed into the hands of tenants, according to Mr Sommy Vistan, the President of Land Bank that is financing the entire reform programme. Apart from issuing paper titles to tenants who have partly paid for their land, the Land Reform Ministry has made hardly any additional transfers of land in Mrs Aquino's 11-month term, according to government figures.

Furthermore, three months after coming to power, the Cabinet threw out a plan to expand land reform to cover coconut and sugar lands, preferring to leave a proposed new legislation the worry of introducing any additional programme.

However, Mr Ongpin is among those criticising the current land reform programme. Genuine land reform is "the key" to resolving the insurgency problem, he says. And if he can win extra cash in Paris this week his hand will be greatly strengthened in arguing for a more radical and meaningful reform.

Without major policy changes, it will be increasingly difficult to transfer more land titles to



Jaime Ongpin: seeking more cash

tenants over the 230,000 hectares so far covered by Mr Marcos's programme.

The Government admits that the first lands to be transferred were the least fertile and the poorest irrigated. "There is considerable landlord resistance," Mr Vistan said. Peasant farmers have complained that they are often physically harassed by landlords. In addition, the owners resist by breaking up land into small plots, changing the crops so that the land is no longer covered, refusing to agree a price or tying up the land with mortgages.

One limitation on Mrs Aquino moving faster on land reform

is the fear of alienating the large landowners. They could swiftly turn to the new opposition, Mr Juan Ponce Enrile, the former defence minister, if she tries to push land reform too fast.

The Land Bank, for its part, offers even the upstanding landlords rotten compensation — 25-year bonds with payments that can be discounted today at only 25 per cent of their face value, according to Mr Vistan.

The Government is aiming to complete the rice and corn programme by 1989. But there appears little chance of achieving that unless the landowners are offered cash compensation. The \$300m needed to do this is not currently available in the budget and the Government is turning to foreign aid donors for help.

Peasant groups disenchanted with the lack of apparent action often eye Mrs Aquino's family lands. She steadfastly refuses to consider land reform for the 5,000 hectare Hacienda Luisita, that is managed by her powerful brother.

Peasant leader, Mr Alvarez also points to Mrs Aquino's recent visit to Isabela Province on the campaign trail for a new constitution where she distributed some 5,000 land titles to tenants.

This, Mr Alvarez fears is an old Marcos trick—before the 1986 elections he changed the law to allow transfer of land title before the tenants had completed payment. Mr Marcos

also handed out certificates of land transfer, a piece of paper signifying future land tenure, before a plebiscite ratifying a new constitution in 1973.

The National Democratic Front which represents the NPA in the current peace talks claims to be operating its own land reform programme. In the 17 per cent of the country where the government admits the NPA has an influence or presence, the rebels claim to reduce rentals, raise agricultural wages and stop usurious interest rates.

NDF leaders also emphasise that while the government only talks about land reform the revolutionary movement is actually implementing it. Whether this is as widespread as the NDF claims is unclear, but the government can find in its record little to crow about.

The government is, however, trying to revitalise the 800 moribund rural banks to stamp out the notorious informal credit market.

In the Marcos years the owners of these banks often used them to tap subsidised finance from the central bank which was not passed on to farmers. The allocated sum of \$15m is hopelessly inadequate to deal with the lack of rural finance. But more than cheaper credit the idea that is most alive in the minds of farmers is land reform. "Marcos was only a headcase but the sickness of the government is cancer—the lack of land reform," Mr Alvarez said.

Iraqi jets 'launch raid on Qom'

Iraqi AIRFORCE jets yesterday

struck hard at Qom, seat of Iran's religious hierarchy, and three other cities after its ground forces halted an Iranian advance on Basra, an Iraqi military spokesman said.

Iranian military communiques, broadcast by Tehran's Islamic Republic News Agency, reported heavy ground combat east of Basra, but reported no major advances toward Iraq's second largest city, AP reports from Nicosia.

Iran said overnight combat left 1,500 more Iraqis killed or wounded, bringing Iraqi casualties since the push toward Basra began to 33,000.

Baghdad's state radio said that fighter-jets launched a "devastating raid" on Qom, 60

miles south of Tehran, at daybreak.

It said jets simultaneously bombed the western cities of Hamadan and Dezful, and Isfahan in the south, reducing their targets to rubble.

The Iraqi military spokesman, who was not identified by the Broadcast, monitored in Nicosia, said the air strikes were designed "to punish the criminal enemy for its recent ugly crimes."

He did not elaborate, but his remark was believed to be a reference to the firing of a surface-to-surface missile at Baghdad on Monday. The missile, Iraq said, crashed in a residential area of the capital, claiming civilian victims.

The Iraqi air force, which has

maintained supremacy in the skies since the Gulf war broke out in September 1980, has struck at Qom several times since the launching of the present Iranian offensive, code-named Karbala-5.

But the military spokesman said yesterday's raid "should have taught the Christians in Qom a real lesson."

Qom is where most of Iran's leading clergymen have their homes. Revolutionary patriarch Ayatollah Ruhollah Khomeini, according to Tehran sources, has been spending most of his time at his residence in Jamaran, north of Tehran.

Iran had claimed its combatants broke through Iraqi defences and were inching toward the southern port of Basra,

Machel crash inquiry told of radio operator's error

BY JIM JONES

INCORRECT INSTRUCTIONS by the aircraft's radio operator contributed to the crash in which Mozambican President Samora Machel died on October 19, the public inquiry into the crash was told in Johannesburg's Rand supreme court yesterday.

According to evidence from the flight recorder, Maputo airport's flight information service had given the aircraft instructions to make a visual approach to the runway and told the aircraft to turn left.

However, the aircraft's radio operator told the pilot to turn right. "When the turn had been made nothing made sense

to the crew in the cockpit any more," said Col. Desmond Lynch, the South African Air Force officer who analysed the content of the flight recorder.

At that stage "they did not seem to be following anything," Col. Lynch added. The crew believed that they were flying over Maputo and that none of the aircraft's navigational equipment was working.

Col. Lynch said it appeared that the crew had not been using the radar to assess the rough terrain. The captain did not slow the aircraft's rate of descent, even though the ground proximity alarm had sounded.

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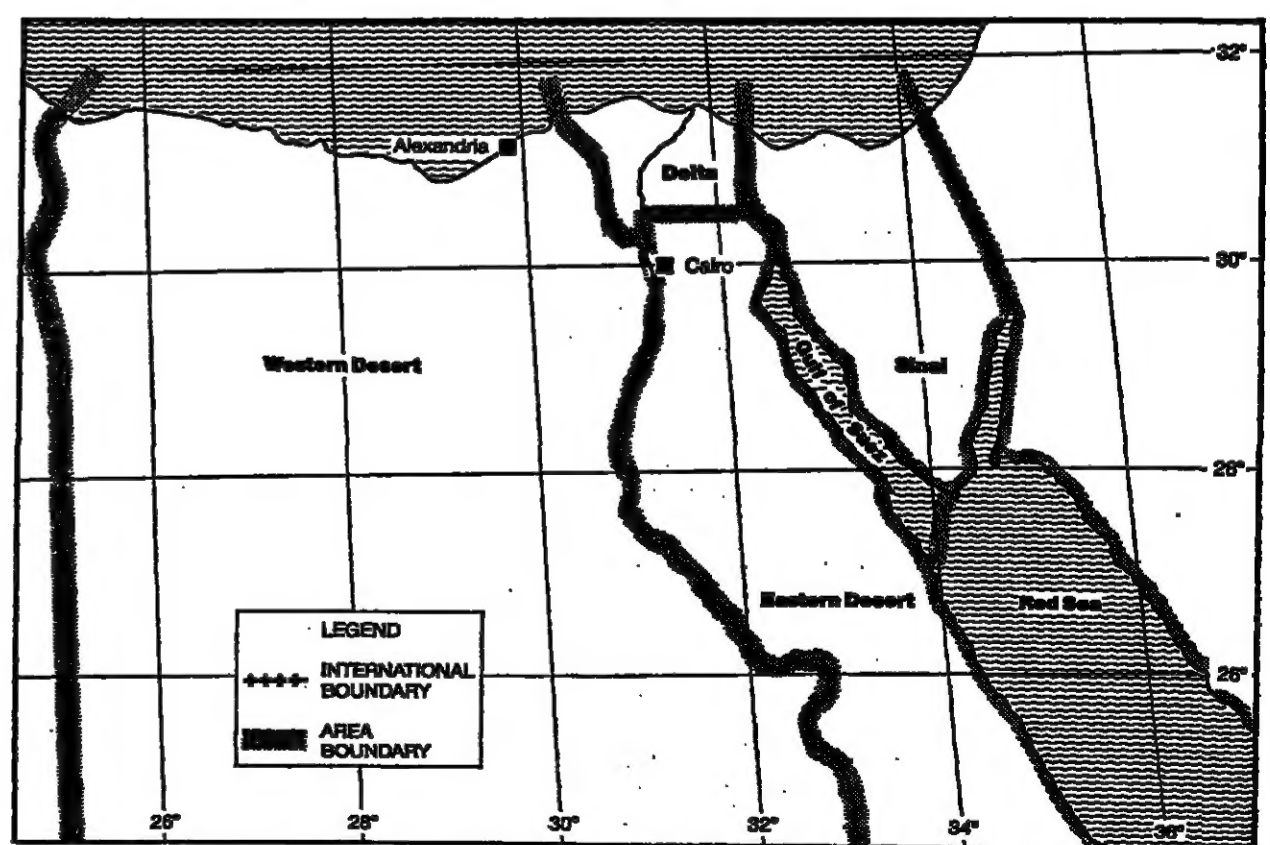
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- Gulf of Suez (Offshore) " " April 1987.
- Sinai (Onshore and Offshore) " " mid-June 1987.
- Delta (Onshore and Offshore) " " mid-July 1987.
- Eastern Desert (Onshore and Offshore) " " end September 1987.
- Red Sea (Offshore) " " end October 1987.

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11

AMERICAN NEWS

Higher growth has yet to win private sector confidence, reports Joe Mann
Mixed fortunes for Venezuela's economy

THE Government of President Jaime Lusinchi is aiming for a modest expansionary economic policy this year, buoyed by an unexpectedly strong recovery in the Venezuelan economy in 1986.

There has been an agreeable degree of surprise at the way the economy last year was able to grow 3.1 per cent against 0.3 per cent in 1985 and absorb a serious decline in vital oil income to the tune of \$5bn (\$3.5bn).

The Lusinchi Administration, now entering its third year of office, has decided to raise public spending in 1987 from \$16.6bn to \$21.2bn. This will mean deficit financing, though on a limited scale. But the Government is hoping to obtain new loans from the international banks to finance some of the priority projects.

It is also hoped that last year's reform of foreign investment regulations will reverse the trend of previous years when most foreign investment was reinvestment of retained earnings by companies already operating in Venezuela.

In spite of the administration's sense of achievement at having transformed an ailing economy burdened by foreign debt, private sector confidence is still lacking. In recent years Venezuelans have moved more than \$25bn to offshore accounts, on the President's own admission.

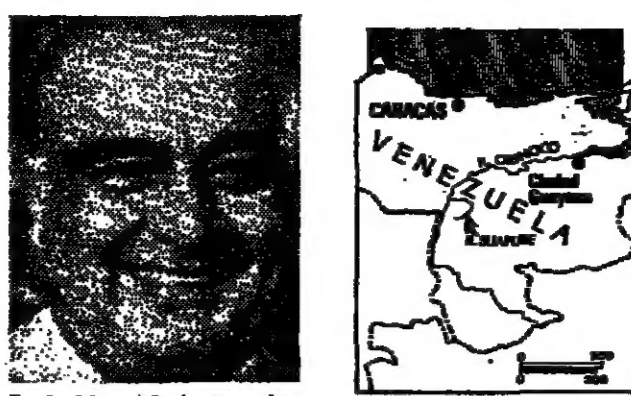
Little of these funds, equivalent to the total public sector foreign debt, has been repatriated. The considerably over-valued parity of the bolivar against the dollar is a major constraint.

The nationalised petroleum industry still remains the backbone of the economy, generating in 1986 \$7.2bn of the \$8.7bn export total.

The most impressive development, however, has been in import substitution. In spite of difficulties over foreign exchange and obtaining raw materials, manufacturing activity (excluding petroleum) expanded 4.8 per cent and agricultural production was up 6.8 per cent last year.

With the government stimulating a limited recovery import continued to grow \$7.6bn, the same level as the previous year. Reserves nevertheless fell from \$13.7bn to \$9.8bn, reflecting the commitment to service principal and interest on the public sector foreign debt. These debt service payments amounted to \$1.7bn in principal and \$2.1bn in interest.

The bolivar weakened considerably in free market trading in 1986, falling from bolivars 17 to the dollar at the beginning of the year to 23.50 at year-end. The Government announced a new exchange rate structure



Last year's modest expansion

Last December, keeping the controlled rate of 7.5 a dollar for a limited range of imports, government transactions and certain foreign debt and establishing a rate of 14.5 for most of the nation's commercial transactions and other foreign debt.

The free exchange market remained active and the bolivar was in the range of BS 23 to 25 to the dollar in the first half of January.

The cost of living was kept under control in 1986, reaching 11.5 per cent, while unemployment dropped from 12.1 per cent at year-end 1985 to 10.5 per cent for December 1986.

For the coming year all sector investments will be increased slightly to \$2.8bn and

the state oil monopoly, Petroleos de Venezuela is moving ahead with a variety of important projects. Strengthening oil prices have made the Government's income projections look better for 1987. PDVSA expects oil exports in 1987 to average 1.5bn barrels a day at an average price of \$15.58 a barrel, up almost \$3 a barrel from 1986.

Oil export revenues are projected to be \$1.1bn higher in 1987 (about \$8.6bn). In addition to oil and central government investment budgets, other state-controlled enterprises (aluminium, steel, mining) are moving ahead with important investment projects and new public works.

Last year the Government finished work on the last stage of the multi-billion dollar Guri Hydroelectric complex, one of the world's largest hydro-dams with generating capacity of 10,000 megawatts.

Economic measures announced by the president last December, including a partial devaluation of the bolivar, a plan for aiding private companies to repay foreign debt, subsidies and certain benefits for workers and businesses, were designed to attack a variety of economic and social problems, and to give business a clear set of rules that will supposedly be in force until the Government leaves office in early 1988.

The Government must face greater inflationary pressures after the recent devaluation (this usually means more price controls) and private debtors must now begin to cope with repayment of billions of dollars in long-delayed foreign debts. Also businesses are still grumbling about problems such as widespread government interference in the economy, abrupt policy changes and corruption.

If the private sector does not increase investment, the Government will have to rely on its own resources, particularly oil income and new foreign loans, in order to maintain economic growth for its remaining two years in office.

Nasa tries to calm space station fears

By Peter Marsh in Washington

OFFICIALS AT the US National Aeronautics and Space Administration (Nasa) are attempting to calm fears that an increased interest by the Pentagon in using a proposed international space station will put at risk involvement in the project by Western Europe, Canada and Japan.

Mr Andrew Stefan, head of Nasa's space station office, said he did not think anything would change "as a result of the Defence Department's decision in December to call for a review of US policy over the station."

As a result of the review, being conducted by officials from several US Government departments including Nasa, the Pentagon and the State Department, negotiations over the station with the foreign partners have been postponed by a month to early February.

The station is due to accommodate eight people and to include three laboratories—one each provided by the US, Japan and the 13-nation European Space Agency—for experiments in such areas as low gravity, materials processing.

Canada's role is to provide robotics equipment to help build the structure.

According to Nasa's schedule, the base will be built in stages from 1983 and should be complete by 1997. Total cost, including about \$5bn from the overseas partners, is envisaged at \$15bn by 1993, with a further \$5bn or so being spent over the next four years.

International negotiations over the base, which started three years ago, are due to lead to agreements by May or June committing all the countries to proceed with the project and to fix their contributions. This would precede a start on full-scale development, in which Nasa would play a lead role, later this year.

Mr Stefan said the Defence Department called for the review because it had "new people" involved in space policy and they wanted to be sure nothing in the international agreement precluded use of the station by military scientists at a later date.

The Pentagon interest has prompted concern that the space structure could switch from being primarily a civilian project to being a base for military activities.

Reagan urged to tackle budget deficit

BY STEWART FLEMING, US EDITOR IN WASHINGTON

DEMOCRATIC congressmen have renewed their call for President Ronald Reagan to participate in a top-level meeting to discuss how to tackle the federal budget deficit. This follows the publication of figures by the Congressional Budget Office (CBO) indicating that the budget deficit estimate submitted at the beginning of the year by Mr Reagan is too low.

The non-partisan Congressional Budget Office was created in part to provide Congress with an independent assessment of the budget outlook.

In his budget message to Congress Mr Reagan claimed that the budget deficit estimate submitted at the beginning of the year by Mr Reagan is too low.

The CBO says that according to its calculations the budget deficit implied by Mr Reagan's proposal is not \$108bn, but between \$135bn and \$140bn. The difference, it says, is accounted for in part by White House overestimation of revenues and an underestimation of the likely spending pattern for items such as farm support, health care and interest payments.

Congress and the White House have so manipulated the budget estimates in recent years that the credibility of the budget making process has begun to disintegrate. Last year for example Congress resorted to accounting gimmicks in order to meet the \$154bn deficit target for 1987 set by the Gramm-Rudman-Hollings budget process reform law passed in 1985. President Reagan has also earlier manipulated the figures to reach that target.

One consequence of the devaluation of the process is that the progress which is being made towards lowering the deficit is being overlooked because the deficit always turns out to be significantly higher than the White House and Capitol Hill say. This year for example most private economists estimate that the deficit will be between \$190-200bn, not the \$144-154bn estimated earlier.

The President has refused to negotiate with Congress about the broad outlines of the budget because he is not prepared to address the issue of some form of tax increase in order to reduce the deficit.

Mr James Miller, the White House budget director, yesterday acknowledged that the Administration's goal of a \$108bn budget deficit for fiscal 1988 may be missed. He said chances of hitting the goal are "barely over 50-50."

US inflation in 1986 lowest in 25 years

BY NANCY DUNNE IN WASHINGTON

THE US inflation rate crawled up just 1.1 per cent in 1986, the smallest increase in a quarter of a century, according to the US Labor Department.

The minute annual advance in the Consumer Price Index (CPI) followed inflation increases of about 4 per cent in each of the preceding four years. The nearly 30 per cent drop in energy prices accounts for nearly all of last year's price deceleration.

If the decline in energy costs were excluded, the CPI would have increased 3.8 per cent in 1986. The cost of food rose

about 3.8 per cent during the year and the cost of shelter increased about 4.6 per cent. The CPI rose only 0.2 per cent in December, but on a seasonally adjusted basis, new housing construction jumped 13.7 per cent. The sudden rise, after three months of decline, cannot be considered a trend, particularly since the new tax law is expected to discourage investment in multi-unit construction.

The December jump in housing started the largest of 1986—where the annual increase to 3.7 per cent, a welcome improvement on the 1.1 per cent in 1985. The cost of food rose

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French President plans visit to Canada in May

BY BERNARD SIMON IN TORONTO

MR Francois Mitterrand, France's President, is to make a four-day trip to Canada in May—the first visit by a French head of state since President Charles de Gaulle made his ringing call for a free Quebec in 1967.

President Mitterrand's visit is unlikely to generate the controversy caused by General de Gaulle's shout of *le Quebec libre* from the balcony of the Montreal city hall. A Canadian External Affairs official said yesterday that the visit would be largely ceremonial, with the aim of cementing commercial ties.

The only discordant note may be a technical dispute on fishing quotas involving the French-owned islands of St Pierre and Miquelon off the coast of Newfoundland.

Besides Ottawa, President Mitterrand's itinerary is expected to include Quebec, which retains special ties with France as the only predominantly French-speaking region in North America. The French and Quebec governments are examining ways of pooling their resources to strengthen French culture in the region.

General de Gaulle's surprise call gave an enormous boost to the nascent separatist movement in Quebec in the late 1960s and strained relations for several years between France and the Federal Government in Ottawa.

But the independence issue has faded since the separatist Parti Quebecois was defeated in a referendum in 1980 and in provincial elections

Contadora peace hopes fade

A HIGH-LEVEL Latin American diplomatic mission has completed a two-day peace tour of Central America but has given no hint of specific progress in efforts to bring the regional nations together in peace talks, Reuters reports from Mexico.

Mr Bernardo Sepulveda, Mexican Foreign Minister, said the peace group was now seeking "common denominators" in the various countries' positions. He said all five leaders in the countries the mission visited—Costa Rica, Nicaragua, Guatemala, Honduras and El Salvador—had expressed "grave preoccupations" over increasing tension in the region.

But he said the key differences that have so far prevented a peace dialogue still remained. The delegates included Mr Javier Ferraz de Caceres, UN Secretary-General, Mr Joao Bessa Soares, Organisation of American States chief, the four

foreign ministers of the Contadora peace-keeping group and their counterparts from the four-nation Latin American "support group."

They are finishing the tour with meetings in Mexico to study the results of the whirlwind tour around the troubled region.

Mr Sepulveda's cautious comments indicated the peace process has made little progress last summer when efforts to push through a regional peace treaty collapsed.

Delegates said privately that yesterday's meetings—in Honduras and El Salvador—had expressed "grave preoccupations" over increasing tension in the region. The two US allies were as harsh as ever in criticising Nicaragua's leftist government, which they and the US see as the basic cause of the region's problems.

"We ran into a brick wall in Tegucigalpa," one senior government aide said, and in

San Salvador, Mr Ferraz de Caceres said he saw no quick solution to the turmoil in Central America.

The US did not take part in the peace effort.

Mr Simon Alberto Consuegra, Venezuelan Foreign Minister, said the talks with the five presidents "allow us to think that the basis exists for renewal of the dialogue" to bring about a Central American peace agreement.

Mr Ortega told them "not to spare efforts" in trying to bring the US and Nicaragua together in talks aimed at normalising relations.

Nicaragua and the US held nine rounds of talks before President Reagan suspended them in January 1985.

WORLD TRADE NEWS

DEADLINE LOOMS IN US-EEC TRADE CLASH

Room for manoeuvre limited, says De Clercq

BY QUENTIN FEE IN STRASBOURG

MR WILLY De Clercq, the European Commissioner responsible for external trade, warned yesterday that his room for manoeuvre in the current EEC-US farm trade dispute over \$400m (£285m) feed grains and prospects for a deal remain slim.

"I am still not too optimistic about the chances for agreement—but not yet pessimistic," he said on the eve of his departure for last-ditch negotiations in Washington to resolve the looming conflict.

The US has threatened to impose punitive tariffs at the end of the month of up to 200 per cent on more than \$400m of EEC feed and drink grains in retaliation for lost sales of maize and sorghum—and the Community has promised to counter that move with stiff duties on maize gluten feed and rice.

Mr De Clercq, who will represent the EEC with Mr Frans Andriessen, Agriculture Commissioner, spent over the weekend in Brussels, Belgium, and called on the US Administration to recognise the benefits it had gained from Spanish membership of the EEC, as well

as the trade damage suffered. "When you discuss trade damage, you also have to take positive effects into account, but the Americans refuse to do that," he said.

He singled out reduced tariff access for both soyas beans and maize gluten feed on the Spanish market as positive benefits, in addition to reduced duties on industrial products which come over a period of time and political advantages from an enlarged EEC.

Mr De Clercq said the EEC did not dispute the US case for some compensation for the loss of maize and sorghum sales—but it rejects the amounts they are demanding in the form of preferential access to the EEC market.

He also deeply resented the unilateral imposition of deadlines by Washington, and the announcement of retaliation in the midst of negotiations, which he being held under Article 24.5 of the General Agreements on Tariffs and Trade (GATT).

He spent over three key areas to be resolved in the Washington talks:

• The gap between US demands and the EEC's response on maize and sorghum;

• How to accommodate rising sales of other feedgrain substitutes;

• Compensation on further agricultural and industrial products to flesh out the package.

The US has demanded preferential access for some 4m tonnes of maize and sorghum from all sources—out of which the US itself would expect to supply some 2.5m tonnes.

The Community is prepared to take only 1.6m tonnes from all sources, of which the US would be lucky to supply much more than 1m tonnes.

Mr De Clercq insisted yesterday that the US demand was actually to supply more than the total Spanish requirement for feed grain imports, put by the Commission at some 3.2m tonnes.

"That means we would have a maize mountain, in addition to the rest," he said.

It also failed to take account of the rising sales of substitutes, such as maize gluten and citrus pellets, which would be included in the EEC offer of 1.6m tonnes.

The political problem behind the negotiations is that the US is demanding the bulk of compensation for the feedgrain products

being planned in Washington could be even harsher than the first because Washington considers that the Community has moved outside the terms of GATT by threatening countermeasures against specifically US products, officials said.

They argued that Washington had until now kept within GATT rules by directing its measures

against products in which Community producers happened to be dominant, rather than against the producers themselves.

If the EEC did move outside GATT by retaliating against specifically US farmers rather than against all corn, gluten feed and rice imports, this would take the dispute into "uncharted territory," said the officials.

Mr De Clercq recognised the political problem which the Administration which is facing a clamour for greater protectionism from the Congress.

"Maybe they are in a more difficult position than we are because of the trade deficit. That is not a reason to hit the rest of the world."

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Mr Willy De Clercq

Yeutter warns on farm trade row

By Nancy Dunne in Washington

MR CLAYTON YEUTTER, US Trade Representative, has warned that if the US and the EEC fail to settle their agricultural trade dispute this weekend, then a "chain of reaction" will start next week that could encompass industrial trade in a second round of US retaliation.

The two sides agreed to a six-month interim pact last July, but Mr Yeutter said no further delays can be accepted.

"I don't consider it a lost cause, but D-Day is January 30," he said, referring to the day US tariffs will go into effect on European grain, wine, cheese and other products if no agreement is reached in talks with EEC officials scheduled for Friday and Saturday.

If the EEC counter-retaliates, then the US will act again, and may prefer to target some industries, he added.

Although Mr Yeutter has agreed to accept some compensation in advantages granted US industrial products, he said the amount would have to be small because "severe damage" has been suffered by the American feed grains sector.

He stressed that he had little room to manoeuvre because the cabinet-level Economic Policy Council has voted to insist on \$400m (£285m) in compensation and the President agreed.

The US took less than full compensation in past accessions, but it did not then have a \$300m trade deficit with Europe, he added.

"If I took less than \$400m in compensation, how would I explain it to the American agricultural sector or anyone else?" Mr Yeutter asked.

The US is reported to have agreed in principle, to accept as part of a pact increased sales of maize gluten to Spain.

Japanese semiconductor sales outside Japan, expressed in yen, fell by only 8 per cent in 1986 compared with 1985.

This decline was offset by an increase in Japanese computer market share of their home market from 72.9 per cent to 75.5 per cent.

Datquest, 103 Oxford St, London W1.

Air fare war breaks out on Copenhagen New York route

BY HILARY BARNES IN COPENHAGEN

A transatlantic air fare price war broke out on the Copenhagen-New York route after a decision yesterday by the Scandinavian governments to approve hefty fare reductions until next October.

The first travellers using the new cheap fares will leave for New York tomorrow with North West Orient Airlines, paying Kr 3,499 for a seven-day round trip.

Almost immediately, SAS, the Scandinavian airline, announced that it will offer the same fare Copenhagen-New York from March 1, 1987, and will also introduce mini-fares on its Copenhagen-Chicago and Copenhagen-Seattle routes.

The present standard business class fare with SAS is Dkr 11,600 and the cheapest Apex fare until today was Dkr 4,945.

Tower Air, an independent, was also given approval to fly Copenhagen-New York, charging a return fare of Dkr 1,995. The Tower Air flights will start on March 1.

Tower Air's price application was submitted during the Christmas holiday, in co-operation with Tjærsborg, the Danish travel group.

The Tjærsborg plan provoked the Danish Government into action by advertising its low fare offer, promising to repay customers if the Government turned down the price application.

The Danish Ministry of Transport said that applications from other companies wishing to introduce low fares to New York will be given positive consideration.

The Ministers of Transport for the three Scandinavian countries have agreed that the low fares will only be extended after next autumn if the Scandinavian governments can obtain approval from the US for additional destinations for SAS.

At present, SAS flies to New York, Chicago, Seattle and Los Angeles.

Pressure for the cheap fares came from the Danish Government and the approval is against the initial advice of SAS, which is owned 50-50 by the three Scandinavian governments and private interests.

US tourists were the prime exception to last year's trend, with 298,000 fewer visiting Spain than the year before, a drop of almost 25 per cent.

However, Mr Caballero said the authorities had maintained their promotion effort in the US, and December figures showed a recovery despite the fall in the value of the dollar.

Spain kept its place as the UK's top holiday destination, with a 27.8 per cent rise in the number of British visitors to 643m. This offset a 16.5 per cent drop the year before.

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Ford expansion likely to create 1,000 new jobs

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

FORD EXPECTS to have to expand capacity at its car assembly plants in Britain by more than 20 per cent after 1989, a move which would create 1,000 extra jobs, Mr Bill Hayden, Ford of Europe's vice-president, manufacturing, said yesterday.

The forecast assumed that Ford would keep about 28 per cent of the UK new car market and be exporting at least 50,000 cars a year, he added. But the company would not re-start car exports from Britain to continental markets this year.

Mr Hayden said output at the Dagenham, Essex, and Halewood, Merseyside, factories would rise from 380,000 last year to 400,000 in 1987 and by 1989-89 reach the 450,000 annual capacity.

Ford would "never put a new car assembly plant into Britain", but would open up bottle necks at the existing factories, particularly by providing extra painting capacity.

Giving evidence to the House of Commons trade and industry select committee yesterday and at an informal press conference afterwards, Mr Hayden said that if all went according to plan Ford would provide about 75 per cent of the new cars it sold in the UK this year from the British factories, compared with 55 per cent in 1985 - the best level for 10 years. In that time the average had been 50 to 55 per cent.

However, Ford had not set a target date to break even on its UK balance of payments, said Mr Hayden. He revealed that last year Ford imported goods worth £284m more than it exported from the UK (exports were £1,069m and imports £1,353m).

In 1985 the adverse balance was £324m. Mr Hayden said £200m of the 1986 increase was caused by the 25 per cent fall in the value of the pound compared with the West German D-Mark.

He claimed that UK materials, labour and indirect costs accounted for an average of 82 per cent of the value of cars Ford built in Britain.

Eurotunnel investors may get better deal

BY ANDREW TAYLOR

FRESH STUDIES being completed by Eurotunnel, the Anglo-French consortium which a year ago won the concession to build a 31-mile rail tunnel under the Channel between England and France are expected to show a better rate of return for investors than previously forecast.

The consortium, which yesterday held a party at its London headquarters to celebrate its first birthday also said it had detected a much more positive response from investors towards the project in recent months.

Last October Eurotunnel struggled to raise £200m in an international share placing with investment institutions in Europe, Japan and North America.

Mr Michael Julien, Eurotunnel's deputy chief executive and former finance director of Midland Bank, said that studies identifying additional ways of raising income together with new traffic forecasts meant that revenue forecasts would be higher than those contained in its prospectus for the October issue.

One way of increasing revenue, said Eurotunnel, would be through the sale of advertising sites at its terminals. Previous traffic forecasts

had also been revised to take account of new traffic likely to be generated simply by the tunnel's existence.

Eurotunnel said it had recently had a series of encouraging meetings with institutional investors which had left it optimistic about the outcome for its crucial £750m share sale planned for this summer.

Lord Pennock, the consortium's British joint chairman, said Eurotunnel had made a number of significant advances in the past six months. A top independent management team had been put in place; the number of shareholders had increased from 15 to around 250, while the relationship between the founding banking and construction shareholders had been put on a sounder commercial footing with the signing of the main construction contract.

Political uncertainties surrounding the project in Britain should have been removed by the passing of the Channel Tunnel Bill by parliament by the time Eurotunnel came to raise the £750m, he said.

In the event of a general election the consortium would seek an assurance from all the main parties that the outcome would not affect the tunnel's construction.

Decision over nuclear power station expected

BY MAX WILKINSON, RESOURCES EDITOR

THE Government's decision on whether to build a new nuclear power station at Sizewell in Suffolk on the east coast of England is expected to be announced in the next two to three weeks.

All the indications are that Mr Peter Walker, the Energy Secretary, will agree that work should start on the new Pressurised Water Reactor (PWR) before the next election.

However, he is likely to attach a number of conditions to his approval along the lines suggested by the four year planning inquiry into the project by Sir Frank Layfield. It lasted 27 months, the longest on record.

Mr Walker has already made it clear that the lengthy report of the inquiry will be published at around the time of his decision. However, detailed arrangements for its publication have not yet been decided.

In spite of its length, the report appears not to raise any serious objections to the project, although it is likely to be critical of some of the assumptions which the Central Electricity Generating Board (CEGB) made when presenting its economic case for a new PWR.

The report will recognise, however, that the first of a new series of PWRs is bound to be more expensive than follow-on orders.

Telephone shareholders answer strike call

BY CHARLES LEADBEATER AND DAVID THOMAS

IT IS surely a paradox of our times that British Telecom should face a bitter industrial dispute with thousands of its shareholders.

The immediate cause of the dispute, which has escalated rapidly in the last few days, was the collapse of long running pay and productivity talks two weeks ago.

But the underlying source of the discontent among BT's engineers and clerical workers, many of whom bought shares in the company when it was privatised, are the widespread changes to industrial relations the company has been pushing in the past three years.

As Mr Ian Vallance, BT's chief executive says in a letter to major customers: "The issues at stake are essential if we are to give customers good service and value for money in the longer term."

In the face of union opposition, the company is attempting to disown the traditional industrial relations practices it inherited from the public sector. This traditional framework centred on the ethos of universal public service, wrapped in national agreements with the unions and substantial joint regulation.

BT wants to evolve an approach to dealing with its workers and unions, which will help deliver an efficient, innovative service to customers and maximise profits.

The most important change BT has introduced to meet these com-

mercial ends has been to decentralise management. The company's 30 district general managers, who are responsible for the performance of their profit centres, have been given considerable authority to introduce changes in working arrangements.

By moving the focus of negotiations to a local level BT is attempting to bypass the main stumbling block to change: the national negotiating framework, and the agreements it has produced, which the company inherited from the civil service.

Decentralisation should give BT managers much greater freedom to manage.

However BT's central managers, at one remove from these negotiations, are able to exert considerable

influence through the budgetary targets they set for the regions.

In tandem BT is also reviewing all existing national agreements with the unions, to determine how they fit with the new industrial relations climate it wants to create.

Within this evolving framework, BT is pushing for widespread changes to working practices. In engineering, for instance, it wants to remove the established demarcations between staff who install, maintain and test equipment.

The company also wants to reform pay grades substantially, both to simplify them and ease labour mobility, but also to introduce special grades for recruitment.

These developments have wrong-footed the unions, particularly the

largest National Communications Union, which has spent the last couple of years recovering from the campaign against privatisation, which crippled it financially and exacerbated political differences within its ranks.

The unions gain their strength from the national agreements, as yet they are ill equipped to bargain locally.

However, the unions are adapting. Both the NCU, which represents engineers and clerical workers, and the Union of Communications Workers have committed themselves to negotiate productivity improvements. At the same time the NCU has been tuning up its industrial muscles.

The engineers' action, which

started only after two ballots, reflects another side of BT since privatisation. Senior managers are keen to impress shareholders with the profits which can be made from domination of the telecommunications market.

But the high profitability, which partly stems from the Government's decision to privatise BT as a monopoly, has also raised the pay expectations of staff, already resentful of what they see as BT's hardline management style.

Some of the obstacles in the way of moving to commercial industrial relations are embedded in management. BT's corporate industrial relations executives are reviewing whether they have yet achieved the

right mix between localised and centralised negotiations.

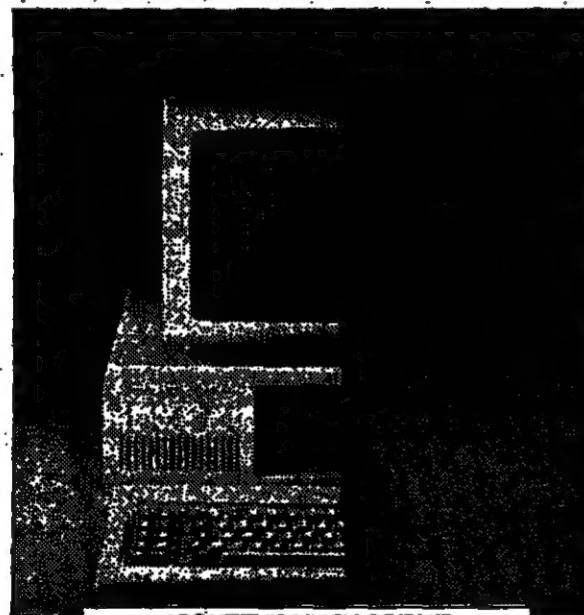
Many managers, particularly in engineering, who commonly regard services as technologically rather than commercially driven, are strongly attached to the traditional formalised framework. They sit uneasily with the younger managers who have been brought in to spruce up the company's marketing and sales performance.

Many of the changes BT has introduced have come from the lessons that a stream of managers have learnt on recent visits to US telecommunications companies. But according to Mr Simon Fitch, the general secretary of the Society of Telecom Executives, which represents middle managers in BT, the company has only learnt half the lesson.

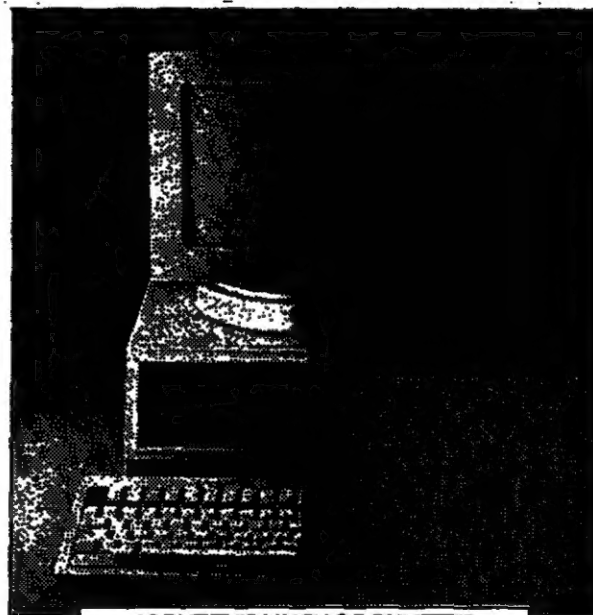
"The US companies have introduced new technology and widespread changes to working practices, they are much more commercial. But they combine this with a participative management style, where employees are consulted and involved in change," he says. "BT wants the first without the second, the managers do not have a coherent view of where they want to get to."

This may be the biggest challenge for BT's management: to develop a corporate culture which harmonises with the changes to working practices it needs, thereby making negotiations far less turbulent, and disputes far less likely.

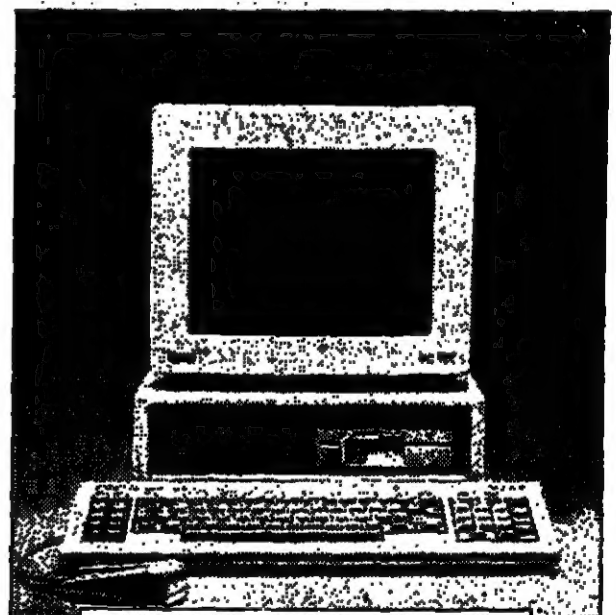
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UK NEWS

Supervisors join protest over Caterpillar closure

BY JIMMY BURNS, LABOUR STAFF

THE organised local challenge to Caterpillar, the US earthmoving equipment manufacturer over its plans to close its manufacturing plant at Uddington, near Glasgow, broadened yesterday when over 100 middle managers joined the hundreds of workers occupying the factory.

The move by plant supervisors grouped in the white collar union Astms means that the local workforce many decide at a mass meeting today to resume production at the plant without the participation of senior management, who yesterday continued to be locked out.

"We want to prove that we have the experience to produce high quality and cost effective goods at this factory with or without our US bosses," said Mr David Knight, a senior official of the engineering union AEU.

Production is expected to focus, as it did before the occupation, on the D6H crawler tractor using some of the highly sophisticated purpose-built equipment installed as part of the company's recent renovation of the plant.

An estimated 400 workers have been occupying the plant since last Wednesday when Caterpillar announced its closure, along with that of two other plants in Iowa and Oregon, to cut costs and improve efficiency in its worldwide operations.

The workers' apparent determination to step up their industrial action coincides with growing pressure on the US company from the British Government to reverse its decision.

Mr Malcolm Rifkind, the Scottish Secretary, told Mr Peter Donis, Caterpillar Corporation president, this week in London that the British Government would not accept the company's explanation for closure less than four months after its announcement of a \$1bn, 10-year investment programme. Of this \$1bn was to have been earmarked for the Uddington plant.

The British Government has told Caterpillar that it will consider increasing assistance to the company if it drops its closure plans.

The occupation of the Uddington plant has reportedly involved union officials who are veterans of closure

battles at other plants in Central Scotland, including the closed British Leyland factory at Bathgate and Timex in Dundee. But support for the action appears to have cut across strictly union and political lines. Earlier this week the local Glasgow Evening Times ran the unusual headline: "Maggie joins the factory fight."

Caterpillar's announcement, due to take effect next year, is widely perceived as a serious blow to the Scottish economy, which has come as an embarrassment to the Government.

The plant's 1,200 workers represent about 2 per cent of employment in the local mechanical engineering industry, and about 26 per cent of engineering in the depressed Motherwell area. The same number of jobs stand to be affected among the plant's Scottish subcontractors.

Local political groups and trade union groups believe that Caterpillar's announcement has highlighted the vulnerability of the local economy in its reliance on branch plants owned by multinationals.

Ulster production weakness likely to dull growth outlook

BY OUR BELFAST CORRESPONDENT

NORTHERN IRELAND will benefit far less than any other UK region from the anticipated growth in the British economy this year, according to the report from Coopers and Lybrand, the accountancy group.

The firm's annual review of the Ulster economy, published yesterday, said the main reason for the failure to share fully in national growth was the weakness of its manufacturing sector, which now accounts for only 22 per cent of total employment.

The report said Northern Ireland had lost 62,300 manufacturing jobs, a fall of a third, since 1975 and that manufacturing output had been broadly flat since 1981.

In addition, the economy was heavily dependent on public spending. In 1986 public expenditure represented 73 per cent of gross domestic product.

Mr Noel Stewart, senior partner of Coopers and Lybrand in Belfast, said "The decline in manufacturing industry has reached such proportions that I believe we have become a non-manufacturing economy. Bad as the picture is, it would be even worse but for the support of the

Government's industrial development agencies."

These agencies were promoting around 7,000 jobs a year, but the figure would have to rise to 20,000 annually even to prevent unemployment rising further.

The report forecasts that seasonally adjusted unemployment, at present at 128,000, would increase by between 2,000 and 4,000 this year. Output, which fell 2 per cent last year, would recover but would be less than the 3-4 per cent rise in manufacturing output forecast for the UK as a whole.

Consumer demand would grow by about 4 per cent, helped by the real growth in planned public spending and the rising real disposable income of those in work.

Mr Stewart said: "In the final analysis I believe all of us are paying the cost of not having a stable government within Northern Ireland since 1972 to bring together our politicians in a forum where they can deal constructively with economic problems. In consequence, economic difficulties have taken second place to other issues."

Ford's new Sierra aims for 30,000 extra sales

BY JOHN GRIFFITHS IN LIMASSOL, CYPRUS

FORD HAS spent \$350m developing a new Sierra model range with which it expects to increase annual sales in the UK by 30,000, almost entirely at the expense of Austin Rover and Vauxhall.

Mr Derek Barron, Ford UK's chairman, said here at a preview of the new models - to be launched in March - that Ford expected the new Sierras to be accounting for 8 per cent of total UK new car sales within 18 months.

This would lift annual sales of the Sierra, built at Dagenham, east of London, to around 145,000 units, compared with about 115,000 units - just over 6 per cent - last year.

Mr Walter Hayes, vice-chairman of Ford of Europe, also disclosed that Ford was forging much closer links with Cosworth, the UK Grand Prix engineering company, under which "engine-building" high performance versions of all Ford cars would be developed. These would include Cosworth versions of even small cars, including the Fiesta replacement due within the next year.

Mr Barron said he expected 35 to 40 per cent of future Sierra sales to be accounted for by a version with a boot. Since its 1982 launch, the Sierra has been sold only in the hatchback or estate car versions. "But 40 per cent of Sierra's market is for models with a boot like the Cavalier and Montego," said Mr Barron.

Ford believes that a valuable opportunity "window" has opened up for it this year, caused by falling fleet interest in the Vauxhall Cavalier, whose fleet sales dropped by 12,000 in 1986, and for which a successor is unlikely to appear before 1988-89, and the failure of the Rover Group's Montego seriously to penetrate the fleet market.

In contrast, Ford has almost doubled Sierra output at Dagenham since early last year, from 290 a day to 580. It took on 400 extra Sierra assembly line workers last year, and, said Mr Barron, was currently recruiting a further 300.

If Ford's ambitions for the Sierra are achieved, it could be expected to return to close to the 30 per cent market share it held in the early 1980s. This was eroded mainly by the Cavalier to 26 per cent in 1985. Recovery to 27.4 per cent took place last year.

"There are whole areas of the market that the Sierra has not reached yet," said Mr Barron. "We are looking for a leap forward and we are confident we can do it."

Even with an 8 per cent share, however, Ford does not expect the Sierra to displace the Escort as the UK's best-selling car.

Mr Barron said the increased Sierra output and new engine ranges going into production at Dagenham later this year gave the chance for Ford to source more of its UK sales from UK plants.

He said UK-built cars accounted for 65 per cent of sales last year, up from 59 per cent in 1985, but he refused to forecast the potential increase for this year.

He gave a warning that while there had been marked productivity improvements at the Dagenham and Halewood, Merseyside, assembly plants, productivity levels were still below those of Ford's continental plants.

Rover link-up 'gone for good'

THE OPPORTUNITY for Ford to take over or even collaborate with the Rover Group has gone, almost certainly for good, according to Mr Walter Hayes, vice chairman of Ford of Europe.

While Austin Rover's "car" management, which had bitterly opposed the Ford takeover, has been replaced, "Ford and Austin Rover's programmes are not too far out of synchronisation with

each other - it's probably too late to go back again," Mr Hayes said in Limassol.

Ford was seeking an economically viable way of entering the market for "super" sports cars, and indicated that, had the link with Austin Rover been pursued, one likely result would have been a new, purpose-built MG sports car.

Italians out of Aston Martin deal

By Kenneth Gooding

A DEAL for Aston Martin, the luxury car group, to greatly expand output has fallen through at the last moment.

Aston was negotiating to buy Rayton Fissoci, the Italian company based near Turin which produces an up-market four-wheel-drive vehicle called the Magnum.

Mr Victor Giametti, Aston's executive chairman, said yesterday output of the Magnum, a competitor for Britain's Range Rover, was forecast to rise from 1,500 to 2,500 a year within 18 months because the Italian vehicle was to be launched in the US.

However, Rayton Fissoci opted at the last moment for a scheme involving Italian state finance rather than the deal offered by Aston Martin.

Mr Giametti said he would continue to search for another deal to boost Aston's volume of output. Production of the Aston Martin cars continues at five a week or about 220 a year.

Aston also announced yesterday it had signed with Licensing Services International, part of the Lee Cooper group, which will be responsible for setting up the manufacture and marketing of a variety of goods bearing the Aston Martin emblem.

Mr Michael Cooper, LSI's managing director, said that within five years he expected to see the Aston Martin wing emblem "on such items as men's clothing and jewellery, leather accessories, sunglasses, cigarette lighters, pens, prestigious gifts and a variety of other quality goods."

All radio/cassette players fitted to General Motors' Vauxhall and Opel cars now have a security code which makes them useless to anyone but the owner.

GM claims it is the only car manufacturer to provide this facility across the whole of its model range.

The company says that if the radio unit is removed from a car's power supply it will not operate until the correct security code - known only to the owner - is entered.

Anyone trying to guess the code finds that after each wrong entry there is a wait of two hours before another attempt can be made.

Window stickers, warning would-be thieves that the radio/cassette is security coded, will be applied at the factory.

Investors double their stake in unit trusts to record £5.2bn

BY ERIC SHORT

INVESTORS put a record £5.2bn in to unit trusts last year, more than double the amount invested in 1985, the previous record, according to figures released yesterday by the Unit Trust Association.

Mr Clive Fenn-Smith, chairman of the Association and vice chairman of Barclays Financial Services, pointed out that over the last 10 years net investment in unit trusts had risen from £170m in 1978 to over £20bn, reflecting the strength of the investment performance offered by unit trusts to investors.

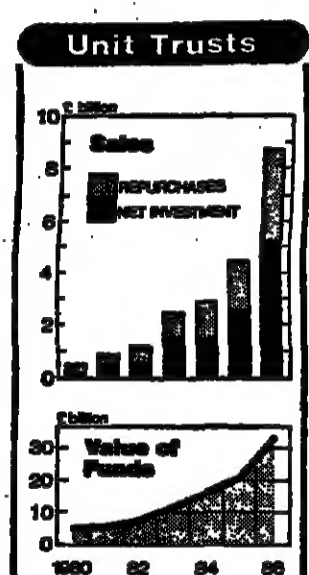
Total sales of unit trusts in 1986 amounted to a record £2.7bn, almost double the sales of £1.5bn in the previous year. These sales were boosted by a record number of 147 new trusts launched during the year and from the increasing number of life companies coming into the direct unit trust market.

Repurchases of units by investors during the year almost doubled to reach a record £2.5bn. Much of these repurchases were used to finance investment in new trusts and other unit funds.

Unit trust investment was buoyant throughout the year and finished on a strong note with sales in December of £365m, the second only to October's £363m as the highest monthly sales figures, and net new investment of £370m.

Booyant stock markets both in the UK and worldwide, together with the record investment, resulted in funds under management reaching £22bn at the end of 1986, and bringing the unit trust movement to the fore as one of the major UK financial sectors.

The number of unitholder accounts continued to rise in December, as it had done throughout the year.



UK no longer sure of Trident, says Dr Owen

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

BRITAIN COULD no longer be sure that it would ever deploy Trident nuclear weapons, Dr David Owen, the Social Democratic Party (SDP) leader, said yesterday in New York.

Dr Owen told the Council on Foreign Relations that, in the light of President Reagan's decision, taken without consultation with any European nation, to start to negotiate away all ballistic missiles with the Soviet Union over 10 years, the eventual delivery of Trident to British defence forces was in doubt.

He added: "Even if the US attempt, as I believe they will, a two-stage agreement over ballistic missiles with the Soviet and US forces coming down first to a small residual ballistic force, it is still very hard to believe a future US president will continue to want to sell Trident missiles to the UK."

Dr Owen emphasised that no Trident missiles would come to Britain before President Reagan left office

and a new president might not feel bound by the commitments of his predecessor. A successor might wish to give a higher priority to global agreement with the Soviet Union.

He claimed that Mrs Margaret Thatcher, Prime Minister, would seek some reassurance from Mr Gorbachev about exempting Britain's deterrent in any first stage ballistic missile negotiations when she visits Moscow in March. "The Soviet leader might provide some satisfaction but," Dr Owen added: "He, too, is mortal."

Dr Owen claimed that Trident was more dependent on US spare parts and technology than Polaris, making the replacement system less independent. Dependency for Trident had, however, "slipped" Britain into being progressively more supportive of the US Star Wars programme of space defence.

Royal Ordnance sells vehicles to Indian Army

By David Buchanan

ROYAL ORDNANCE, the UK government-owned munitions and arms company, has won an order to supply India with 14 Combat Engineering Tractors (CETs), with an option to supply 25 more of these general battlefield repair and recovery vehicles, worth in total £40m.

The RO order follows recent Indian defence equipment purchases from the US, and seems to be part of a general erosion of Soviet predominance in arms sales to India.

The RO order for RO, which is due to be sold off by the UK Government shortly to the private sector, will be fulfilled by RO's Nottingham factory, which Vickers had last year sought to buy along with RO's tank-making plant at Leeds.

The £40m contract follows trials which the Indian Army has carried out on the CET since 1985.

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CGE AND ITT TELECOMMUNICATIONS: THE WORLDWIDE CONNECTION

On the 30th December 1986, CGE and ITT Telecommunications, in association with the Société Générale de Belgique and Crédit Lyonnais, have decided to group all of their communications activities under the control of a common company based in the Netherlands: Alcatel. The new group is a world leader in the field of communications. Alcatel, because of its technological capabilities, its financial base and expertise, has the necessary means for developing new technologies which will enable it to play a major role, on a world scale, in all areas of communications technology.

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TECHNOLOGY: Computing

Hardware vendors rally behind software standard

Major players cluster round acceptable face of AT & T's Unix

UNIX, AT&T's controversial operating software for multi-user computer systems, now looks set at last to fulfill its early promise to become a unifying force in the medium-sized computer market.

By December this year, a new, independently developed, version of the software should be ratified as an international standard. It will have the support of influential organisations like the US Institute of Electric and Electronic Engineers (IEEE), the US National Bureau of Standards and the International X-Open group.

It will also have the support of the leading computer manufacturers including Data General, Digital Equipment, Hewlett Packard, Unisys, IBM and, it is believed, AT&T itself.

Yesterday, at a press conference in the US, the international organisation for Unix users (which calls itself Unix group) as it would be described in Unix programming language) announced that it was fully behind the new standard.

An operating system is a complex suite of software programs that controls the way the computer works—how it allocates space in its memory, for example. The question of whether Unix becomes a world standard operating system is an important one to the mid-range, multi-user computer

market. Mainframe computers have well established proprietary operating systems such as IBM's MVS or CDC's MME and these are unlikely to be threatened by Unix.

At the other end of the scale, the standard for single user personal computers is Microsoft's MS/DOS, used on the IBM PC as PC/DOS.

In the middle, however, where supermicros and minicomputers hold sway, no single operating system has taken a dominant position.

For computer users the problem is that applications they write or buy to run on one machine using one operating system, will not run on other machines with different operating systems.

Applications software developers, on the other hand, have to rewrite their products for a number of different systems or see their markets seriously constrained.

So there is common interest in seeing a single, dominant operating system emerge. Written at Bell Labs, the research arm of AT&T, almost 20 years ago, Unix is not perfect but there is little in the way of competition. Dr Pamela Gray, managing director of the UK-based software company Sphinx and president this year of the Unix user group says "Unix is turning out to be a

generic word for the non-proprietary part of the data processing world."

The new software standard, called Posix (Portable Operating System Interface X) was put together by the IEEE.

The picture is complicated by the fact that Posix is not an operating system but an interface definition, a set of rules which defines the way the operating system looks to the application software running on top of it.

Last year, AT&T was widely suspected of having tried to seal a march on the rest of the Unix world by insisting that companies developing applications software for Unix had to conform exactly to its own interface, the so-called System V Interface Definition or SVID. That raised backlashes everywhere. Was it trying to set standards or control the market? people wanted to know.

The IEEE derived Posix in part from SVID and in part from the Unix user group's own ideas of what the interface should look like.

The fact that both AT&T and IBM seem to have accepted that Posix will emerge as the standard interface is perhaps the chief reason why it now looks as if Unix will prevail.

Posix defines only the interface. It says nothing about the rest of the operating software.



Dr Pamela Gray, president of US Unix user group. "Unix is turning out to be a generic word for the non-proprietary part of the data processing world," she says

So it would be quite possible for a manufacturer to create a multi-user operating system completely different in structure to Unix but which would still fit into the Unix world if it obeyed the Posix rules.

It had been thought for example, that IBM, while it has paid lip service to Unix, would not want to be tied to using a design of software controlled by a rival. Posix solves that problem while making it possible for software developers to write applications programs secure in the knowledge that they could be run on any machine with a Posix interface.

The emergence of Posix was

"a triumph for attempts to develop computer standards," Mr Andrew Twigger, a director of Root, a small but influential UK Unix house, said this week.

The growing support for Posix was announced at Unix forum, the Unix user group conference in Washington DC.

At the same conference, Sphinx announced it was setting up an international consortium to distribute and support Unix application software products throughout Europe.

Known as the International Consortium for Unix Software (ICUS), the organisation will provide US and European authors of Unix products with

marketing, distribution and support services for a subscription fee of £1,000 a month.

The X-Open group, a joint initiative in common standards by Bell, DEC, Ericsson, Hewlett-Packard, ICL, Nixdorf, Olivetti, Philips, Siemens and Unisys announced it had let a contract to Sphinx for the design and implementation of a software portability service.

Among other features, the planned service will include testing products and giving those that are up to scratch an X-Open "seal of approval." The service will operate from a centre near Heathrow airport in the UK and is set to open this year.

'Lego-like' program for flexibility

CLYDESDALE BANK, a Glasgow subsidiary of Midland Bank of the UK, launched a home banking service a few days ago, the third such service to be introduced in Britain.

Nottingham Building Society was responsible for the first and Bank of Scotland for the second. What makes Clydesdale's innovation technologically interesting is the software which makes possible both home banking and a wide range of other financial services.

It represents a new generation in the development of such systems — on-line transaction processing or OLTP — which are going to become of increasing significance with the growth of electronic funds transfer at the point of sale and networks of automated teller machines.

On the face of things, the Clydesdale system does not look revolutionary.

But according to the developers — a tiny company, The Software Partnership, based in Runcorn, Cheshire — the underlying software has a built-in flexibility which makes it possible for Clydesdale to react very quickly to new business challenges.

According to Mr Ian Booth, one of the partnership's three founder directors, the cleverness lies in separating the processing part of the package from the method of presenting the service to the customer.

Older services, he explains, are often based on viewpoint (Preserial) technology where data

processing and screen presentation are an integrated part of the system.

"We have built a kind of software 'Lego'," he says, "a basic core into which customers can plug whatever building bricks they like."

An example might be a bank which wanted to offer a small scale electronic cash management service a way of keeping track and making the best use of funds day-to-day for its small business clients. It would require facilities for extracting data from the bank's mainframe systems so they could be fed into spreadsheets and other personal computer-based business planning tools.

Such a development would be a major operation using viewpoint technology, but Mr Booth thinks his software — called sp/Architect — would facilitate a quick and cost-effective change.

His example is not idly chosen. The provision of low-cost electronic cash management services for small businesses is one of the most pressing problems for banks today. They already offer corporate clients such services but at a high cost both to themselves and their customers.

Marketing of the software is being undertaken through a new company, Telefinance, a joint venture between the partnership and Aegion International, a fast growing and well-regarded UK software and services company specialising in on-line information systems.

UK companies use computer aided systems engineering to unlock door into the US

THE ADVENT of computer aided systems engineering (CASE), a fast growing area of the software industry, seems to be opening new doors for UK companies in the US.

This week alone, Cullinet, a major US mainframe database software specialist, announced it had been collaborating with Learmonth & Burchett (LBMS), a small UK management consulting firm, to develop a combination of LBMS case software and Cullinet's database programs will be marketed worldwide by Cullinet.

Advanced System Architectures, a Camberley, Surrey, based services company with turnover this year of less than

£1m announced this week it was the only UK company invited to show its wares at a special systems design tools conference held for companies taking part in the US Strategic Defence Initiative.

Case is becoming a big part of what is known as automated systems analysis and programming. Over the past few years, it has become apparent that conventional methods of developing and writing software are too slow, too expensive and too prone to error.

One attempt to solve the problem has been to provide computerised aids to the systems analyst and programmer wherever possible.

This has become progressively

easier with the advent of powerful personal computers able to manage and process large amounts of information.

The first of these software tools, as programs which help in the writing of other programs, are called, were aimed at supporting the programmer—they included screen editors, report generators and so-called fourth generation languages which generate computer code from English-like instructions.

The latest case tools, however, have nothing to do with programming at all. They are aimed at automating the earlier part of the process—assessing and analysing the problem and working out the relationships between the various components

of the finished system.

Data processing gurus like James Martin point out, for example, that in a conventional system, specification and design costs only 10 per cent of the overall system budget, while weeding out the faults because of mistakes in the design stage costs 37 per cent.

Improvements in analysis and design through automation could have a big pay off in terms of reduced overall system costs.

Cullinet is the major alternative to IBM as a supplier of database software. Like other independent database suppliers it has been hard hit by IBM's release of DB2, an advanced relational database system

which seems to be sweeping all before it.

Cullinet is therefore placing great store by its collaboration with Learmonth & Burchett, a 10-years-old UK services company with a high reputation for systems development and implementation methods — in other words, LBMS has devised rules which make it easier to build better computer systems effectively.

Since 1983, its software development method SSADM, written in conjunction with the UK Central Computing and Telecommunications Agency has been mandatory for all Government department projects.

LBMS see an entire to the all important US systems software market as a chief benefit from its collaboration with Cullinet.

The jointly produced product is called LBMS/Architect; based on LBMS's proprietary software tool Auto-Mac Plus it uses high quality computer graphics to enable the software developer to "see" relationships between systems components and so configure more simply a database, or design a piece of application software.

Over the next few months, LBMS intends to develop a similar "front end" for other major databases including Adabas, DB2, Oracle and Ingres.

Advanced System Architect-

ures (ASA) was founded in 1984 by Mr Christopher Williams, now managing director and Mr Goran Hamdal, technical director.

It has developed a set of tools for building real-time systems which it calls Sotchep Technology.

In the US next week it will be exhibiting part of that tool set — Auto-G — a graphical and/or text interface for systems design.

The audience will include many of the software contractors to the Strategic Defence Initiative.

One of the conference is to identify and evaluate high-level system design languages

and methodologies which are easily used yet meet the formal specification and design requirements necessary for SDI systems.

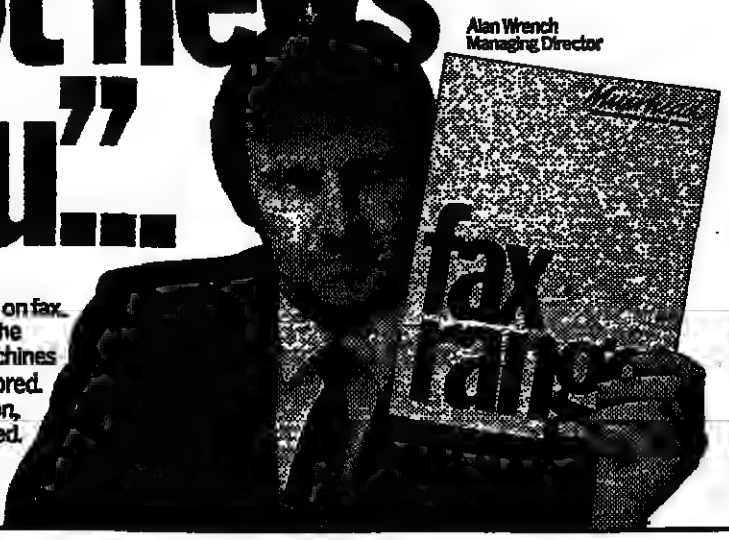
A major worry for the scientists working on SDI technology is that the software will not be up to the demands made of it. They are looking for ways to improve the accuracy of the software and ensure that it does not behave in a wayward manner.

Other companies exhibiting at the SDI event include Westinghouse, Teletype Brown and Tase.

Sotchep is used in the UK by GEC Avionics and British Aerospace among others.

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And, interestingly, these people came from a substantially wider range of businesses than in previous years. Of course, you can expect many of this year's visitors to be drawn from the traditional areas of electronics, telecoms, and the cable TV operators. But, recent trends show a marked increase in visitors from general broadcasting, the retail industry, civil engineering, government, advertising agencies and particularly from the financial sector.

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FINANCIAL TIMES SURVEY

Thursday January 22 1987

Brighton

In common with other resorts on the South Coast, Brighton is tackling changes affecting tourism, industry and communications. It is meeting with success in the marketing of its attractions.

Resort adapts to changing climate

Survey by Alastair Guild

BRIGHTON TELLS a tale of two cities. Walk along the imposing Regency seafront, take tea in the ornate surroundings of one of its grand hotels, or sample the upmarket shopping in the quaint Lanes and you get one story.

Stretching far beyond this narrow strip of elegance and enchantment, however, has grown a diverse town with a population of 145,000 and many of the characteristics of any urban conurbation.

But both are having to adapt to a period of change. In common with other south coast resorts, Brighton has its origins in the 18th century fashion of sea bathing for health and the subsequent rise in popularity of the seaside holiday that followed the coming of the railway. With the trend towards package holidays abroad, Brighton's tourist industry is placing increasing emphasis on attracting the conference market, the overseas visitor and short breaks.

Hoteliers have sought to anticipate the change in direction, by investing £80m in refurbishment and updating of facilities, from conference and exhibition areas, to leisure clubs and bedrooms. The town responded in the 1970s by building the £100m Brighton Centre. It is generally recognised that more now needs to be done to provide a broader range of up-to-date conference facilities in the town, while the council has drawn up a five year marketing plan to capture a greater share of the international conference mar-



The Royal Pavilion, Brighton's best-known landmark

ket, in particular. The multi-million pound Brighton Marina Village, with its Carrefour superstore, housing, apartments, multi-storey car park and sports and leisure complex will undoubtedly broaden the resort's appeal. The Brent Walker development is due for completion in about four years time.

In marketing Brighton as a tourist destination, and when promoting employment generally in the town, good communications are placed high on its list of advantages. The completion of the M25, and the M23 have brought half the country's population within a three hour drive, while Gatwick 43 km to the north is now one of Europe's busiest airports. Nearby

research and development expertise, from information technology to thermo fluid mechanics. They already have an impressive track record of industrial collaboration.

Industrial promotion again figures prominently in the council's list of priorities. It recently formed an economic development committee (EDC) to co-ordinate the various employment promotion initiatives in the town.

The council has already set in motion a number of strategies. With the institutes of higher education, for example, it is geared to find high quality sites that could be attractive to firms bringing a new wave of industrial investment and jobs to the town, as well as seeking to improve the channels of communication between these institutions and both new and established industries in the area.

Brighton has also joined with other local authorities in the south east to form the South East Economic Development Association to argue for local and national government policies to encourage and guide the development of economies in the region.

Of particular concern to the EDC is the shortage of industrial space in the town, with just 125,000 sq ft currently free. According to Mr Hugh Richards, local director of St. Investra in industry: "There is not a lot of industrial land, and what there is is going at a premium, so the new and expanding businesses tend to be of the higher value

added type, particularly in electronics."

The EDC will be investigating opportunities for conversion of redundant buildings to small workshops, the redevelopment of existing industrial areas to provide modern premises, and the enhancement of the environment and character of Brighton's industrial estates.

The commercial property sector is already playing its part, taking over the leases of large redundant factory space, demolishing it and putting smaller units in its place.

The council that the council itself will be able to spend on improvements to the town's infrastructure is limited.

"Because Brighton happens to be located in the south east, its own individual characteristics, especially its relatively high rate of unemployment, tend to be set lost in the region's overall prosperity," says Mr Tony Blake, Brighton's chief execu-

It is an anomaly the Government has failed to recognise, believes Mr Blake, consistently denying it assisted area status, and so access to EEC funds, and more recently rate-capping the council for overspending.

Improvements to the town's road infrastructure may be eased by participation by developers. The construction of the Brighton station relief road, for example, will depend on the developers of the Brighton station site making a contribution towards the cost.

Changes in the town's industrial base have highlighted the need for the retraining of its workforce. The skills mismatch is one of the main reasons for Brighton's relatively high rate of unemployment, says Mr George Millar, director general of the Federation of Sussex Industries, with both the manufacturing and service sectors finding shortages of suitably

qualified personnel, be they systems analysts or grinders of optical lenses.

Action is being taken, he emphasises, with labour market intelligence groups in both East and West Sussex working to highlight skills shortages and the MSC, in co-operation with colleges of technology and the PSI involved in carrying out the necessary retraining. "The high cost of living in the south, creating difficulties in recruitment from outside the region, makes the retraining of people already resident in the area even more paramount," says Mr Millar.

Some of those made redundant when local manufacturing contracted or closed have found other manufacturing jobs with firms in towns within commuting distance of Brighton, such as Crawley, where attractive rates of pay are on offer. Others have moved over to Brighton's booming service and office sector, with its insatiable appetite, especially for clerical staff.

The attractions of Brighton's climate, environment, and good communications links, by road, rail and air have long been recognised by companies wanting to escape London's high rents and escalating salaries.

The financial service sector is particularly well represented, with firms such as International Factoring, American Express and TSB Trustcard having their headquarters in the town.

All three have plans for future expansion while, say property agents, Graves, there is a strong demand from insurance companies for office suites for regional headquarters.

They have found a ready pool, especially of clerical labour, though those with managerial and other professional skills have proved less easy to recruit.

Some firms have had difficulty finding large areas of office space. International engineering consultants, Ewbank Process, for example, are based in the town, employing over 600 professional and administrative staff in five different locations. The firm looks forward to the time when the proposed development on the Brighton station site goes ahead, allowing construction of a new 180,000 sq ft headquarters for £30,000 sq ft of land it bought some years ago. It already has outline planning permission for the scheme.

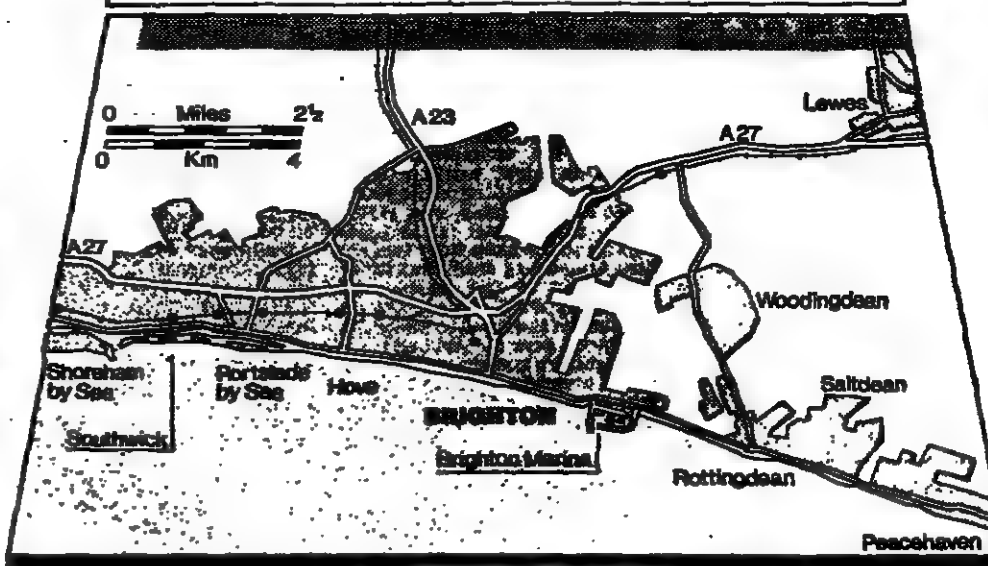
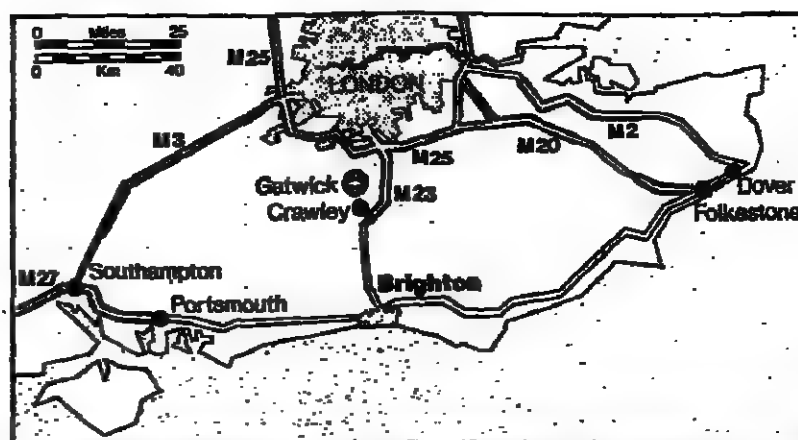
Indeed if the interest of the commercial property sector is anything to judge by, Brighton can face the future with optimism. The council, which has owned large areas of land, both in the centre and on the outskirts, since the early 1930s has a unique opportunity to direct that development.

One of the main planks of its plan, Towards 2000, published for consultation this month, is to restrain retail development on the outskirts, and especially on the town's industrial estates.

It is hoping that a deal will soon be reached with Taylor Woodrow and its commercial partners for the revamping of the 1960s Churchill Square shopping area.

The council, in Towards 2000 also puts a ceiling of 1.2m sq ft on the amount of office space to be built in the plan. Whether or not Brighton could cope with another TSB Trustcard, as American Express is open to question. "Any more large firms relocating here and you may need more housing to attract the people they would need from outside Sussex," says Mr Millar.

"On the other hand, there are no doubt many people commuting into London who would be happy to give up the daily journey."



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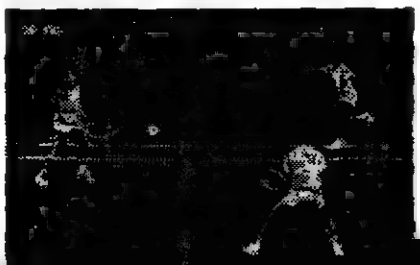
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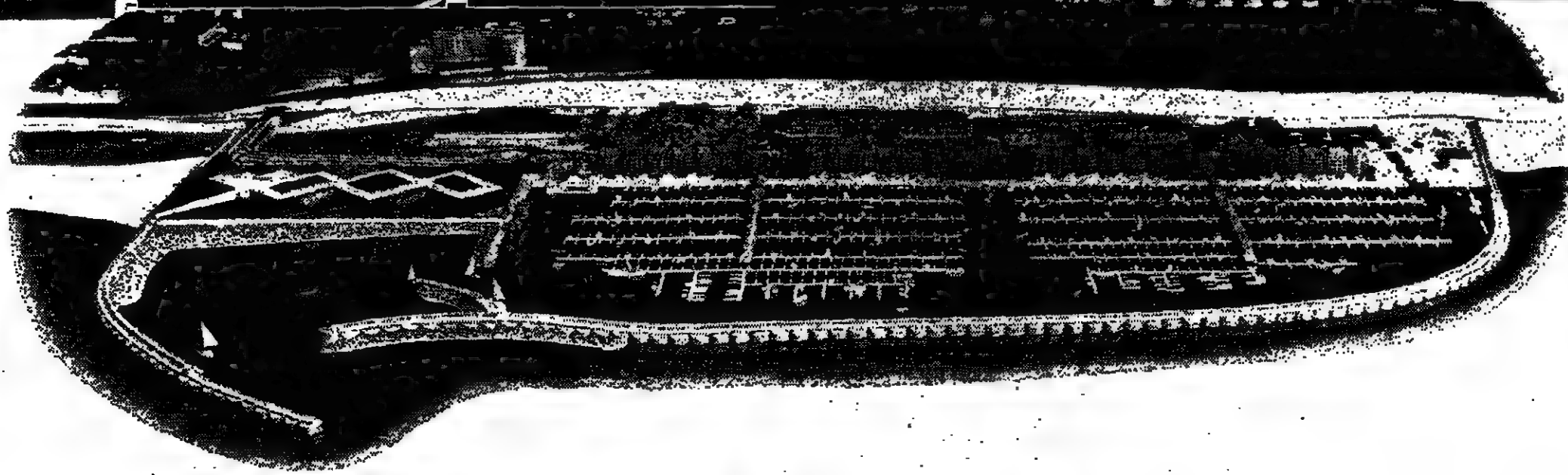
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Brighton 2

Manufacturing

Industrial estates feel the pinch

THE CLEARANCE of the 10 acre site where STC once employed 3,000 in manufacturing and research, and the construction, in its place, of an ASDA superstore to employ some 300, is symptomatic of the switch from manufacturing to service industries in the town. Brighton has lost over one third of its manufacturing jobs since the early 1970s, while over 70 per cent of its workforce is now employed in a variety of services.

Through the trend is by no means unique to Brighton—over the same period, the country as a whole lost nearly 30 per cent of its manufacturing jobs—it is one of particular concern to the council. It has long sought to expand the range of employment opportunities, most notably by financing the development of major industrial estates in the 1950s. It is these estates that have suffered most from the loss of manufacturing industry with, in some cases, nearly three quarters of the jobs being lost between 1971 and 1985.

The latest figures suggest that some 15 per cent, or 1,500 of those seeking work have previously been employed in manufacturing. Companies on industrial estates around Brighton have drawn quite substantially on this pool of labour, offering attractive rates of pay. One example is Crawley, with an unemployment rate of only four per cent, and a wide range of

manufacturing jobs on offer, particularly in high tech engineering, electronics and pharmaceuticals. High technology industries are seen as offering perhaps the greatest prospects for recouping some of the job losses in Brighton's own manufacturing industry. This sector is already showing some signs of success.

KTM, a wholly owned subsidiary of Vickers producing flexible manufacturing systems, went through the same traumatic shakeout as the UK machine tool industry as a whole in the early 1980s, reducing its workforce from over 1,000 to some 400 now.

But it has made a steady recovery since, with turnover reaching £21m last year, from £8m in 1984. The turnaround has been achieved by investment in research and development, a £4.5m programme of improvements to production facilities over the past four years, and improvements in the management of working capital.

"Vickers looked after the company when it was going through a bad patch," says Gordon Archer, the company's managing director. Vickers invested several millions directly in KTM, and also guaranteed extended overdraft limits.

The company returned to profitability in 1985, without increasing its workforce. Now, with an expanding order book, KTM has embarked on a recruit-

ment phase, and is seeking in the short term a further 20 to 25 employees, principally engineering and shopfloor staff. The proportion of software and electronics engineers on its staff has been growing, though "the salaries we can offer are often inadequate to attract qualified people from elsewhere in the UK and compensate for the higher cost of living in the Brighton area," says Mr Gordon Archer, KTM's managing director. "So we have to train and grow our own, recruiting direct from universities and technical colleges."

Workers with shop floor skills, such as fitters and machinists, as well as administrative staff are recruited, as far as possible, locally. If it is unable to find sufficient numbers from the area to meet peaks in production, the company engages people from outside on a sub-contract basis. For the past nine months, for example, it has drawn in eight workers from Coventry, travelling to the south coast on a Monday, and returning on a Friday. "It is principally on the shop floor that we hire temporary staff. But there is a limit to the number of temporary staff we can take on because of the need to know the product," says Mr Archer.

Brighton's transition to a town based around service industries will have intensified, no doubt, the difficulties for manufacturing companies of recruiting

suitable labour. KTM, which began in 1933 with a small tool shop in Brighton, and grew to take on eight factories between Brighton and Littlehampton, decided to concentrate all manufacturing on its Brighton site in the mid 1970s. "But it is not the place you would immediately think of establishing a high tech engineering facility. That said, there is a broadening base of high tech businesses in this part of Sussex," says Mr Archer.

Thorn Ericsson is one example. The company, with its head office in Stockholm, a factory in Scunthorpe, and five regional offices elsewhere in the UK, started off in Brighton in 1982, taking a 15,000 sq ft unit on the Freshfield Industrial Estate. It had 25 staff, now has more than 200, and expects to grow to 400 within the next 18 months, by locating a new public systems headquarters in Brighton.

It is, at the same time, doubling the area of its manufacturing facility in Scunthorpe, representing a £4m investment. This expansion stems largely from a contract placed by British Telecom in March 1985 worth over £100m a year for local exchanges.

Most of the additional staff in Brighton are to be recruited locally. Many of them will be highly qualified engineering personnel, including software engineers, taken direct from



KTM's Manufacturing and Business Systems Centre where all aspects of computer integrated manufacture can be seen

local polytechnics and Sussex University. But the company will also be looking for administrative and clerical support staff.

To help meet its future staff requirements, a lecturer has joined the company from Brighton Polytechnic for 12 months as a consultant to identify the sorts of skills that will be needed and to pinpoint ways in which higher education colleges can satisfy that demand. This is the first step in establishing closer links between the company and further education.

The cost and effort put into initial training by the company was one reason why Thorn-

Ericsson chose Brighton as the site for its test facilities, software design and development, plant engineering and marketing operations. Had it gone for the M4 corridor, it risked having key personnel poached by other high tech companies.

"We also felt that, because we were bringing in graduates, we wanted somewhere that was pleasant to live and work," says Nicola Saunders, director of management services. "By setting up in a town with an established university or polytechnic and a fair amount of rented accommodation, many of our recruits would be used to the rents being asked. We were also impressed by the efforts of the

local authority to attract new businesses into the area."

If Brighton is to build on its high technology base, it will have to adapt or re-build post-war industrial space. "Any company looking for somewhere to set up a new plant would not be attracted by the present outdated buildings," says John Bartlett, the borough's estates surveyor. Updating of premises

is already underway. The council has recognised, at the same time, that pressure now building up from the commercial sector for retail development on industrial estates "may prejudice long term proposals for redevelopment for industrial use and do little to reduce unemployment in the long term," says John Bartlett.

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The data processing section of the international travel division in the European Headquarters of the American Express International banking group at Amex House, Brighton

Commerce/Financial Services

Office jobs show sharp growth

THE FINANCIAL, professional and business service sectors are rapidly overtaking manufacturing and even tourism as Brighton's dominant employers. The momentum built up over the past 20 years shows every sign of continuing, bringing in its wake a wide range of office-related job opportunities.

Between 1971 and 1984, completed and occupied office floorspace increased by 1.1m sq ft. The additional 1.1m sq ft of office space allowed for in the borough council's plan. Towards 2000, is likely to provide a further 5,000 jobs.

International Factors was one of the first major financial services companies to come to the town. After 20 years in the area, it has plans to move from the present 22,000 sq ft building, the second it has occupied in Brighton, to a 70,000 sq ft block, providing accommodation to last into the mid-1990s.

When set up in 1960, International Factors, now a Lloyds Bank subsidiary, was based in the City, a location it found increasingly unsuitable. "We discovered we were different from a merchant bank," says Mr Tom Hutton, its managing director. "Our essential requirement was for clerical staff, not dealers. Difficulties of recruitment and the rising costs of premises prompted the company to consider relocation. Brighton was chosen for its pool of suitable labour and low rents, then one third of those in the city. The salary bill also fell, by £1,000 a year per employee."

"After a dip in profits, the company rapidly returned to profitability, having gathered together a more stable and competent workforce," says Mr Hutton. Annual staff turnover since 1979 has remained at 18 per cent.

Of its 140 London employees, 10 made the move to Sussex, while 69 were recruited locally. It now employs over 200, the majority of them women and has been creating on average 30 new jobs a year. In 1985, business grew by 25 per cent, three per cent more than the factoring industry as a whole, and in one year the company recorded 38 per cent growth.

A greatly improving road network has cut the travelling time of its account executives visit-

ing clients around the country. Advances in data transmission have reduced still further the need to be in London, with 160 terminals out with clients, compared with 30 at the same time last year, enabling International Factors to communicate terminal to terminal.

That said, says Mr Hutton, the company has had difficulty finding sufficient numbers of account executives. "You can do a lot to contain staff expansion by using more sophisticated computer equipment. But no amount of computerisation can take over the job of an account executive."

There continues to be a ready pool of clerical labour, making up the majority of our Brighton staff, and we make sure we are known as an employer in the area by, for example, sponsoring ballet and symphony concerts.

The presence in Brighton of the European headquarters of American Express and TSB Trust Card, competing in the main for similar staff, "does not frighten us. We are that little bit smaller, so employees feel less like a number. Though we don't pay above the market rate, our 20 per cent annual growth does provide frequent promotional opportunities for successful young people," says Mr Hutton.

American Express has had a presence in Brighton for a similar period, though it only moved to its present 225,000 sq ft European and UK headquarters building in 1977, having been spread across nine locations in Sussex. It decided to centralise its operation in the town because of the good telecommunications and rail links and reasonably good labour market.

"Amex House was full the day we moved in, and we have been expanding ever since," says Martin Angier, vice president, customer services for Great Britain and Northern Ireland. It now has four office locations in Brighton, one in Burgess Hill and a warehouse in Uckfield, while retaining 200 personnel, marketing and sales, and finance staff in London.

"We are reviewing ways of increasing our office space, possibly renting additional space in Brighton," says Mr Angier. But he rules out a move from Amex House. The capital

cost was enormous, the company has spent large sums since then, particularly on the building's cooling system to take out the heat from computer terminals, and is soon to install a satellite dish as part of its worldwide communications network, partly for authorisations.

"It started off as a people building, and is now 30 per cent a computer building."

The company still plans to take on a further 1,000 staff within the next ten years. American Express's credit card, travellers cheque and travel business, based in Brighton, has grown by 500 per cent since 1977. It projects an annual growth rate of at least 20 per cent.

The majority of its 2,500 staff are clerical. "We have had no difficulty recruiting these workers. The majority of our employees have come from other jobs, since we prefer recruits to have some clerical skills. But the company also takes youngsters from the VTS programme, on average 50 a year, retaining over 90 per cent of them."

American Express has had most difficulty recruiting systems programmers and other professional staff. It takes some students from Brighton Polytechnic's Business School sandwich courses. "It was a bold step on TSB Trustcard's part to come to Brighton where we were the dominant employer. As it turns out, American Express has lost a few employees to TSB, but it is a friendly rather than aggressive rivalry," says Mr Angier.

TSB Trustcard, the bank's credit card arm, with some 2.5m card holders, left little to chance, however, commissioning an independent survey of staff availability before finally deciding to move its UK head office to Brighton in 1984.

It had to build up its operation in the town virtually from scratch. In London it had staff of 38, 12 of whom moved to the south coast. Its workforce has since grown to 800, spread over seven Brighton locations, the largest being the 30,000 sq ft Trustcard House in the centre. TSB bought what was a speculative building and fitted it out to its own requirements.

The company considered a number of locations, says Mr

John Leasing, its controller business development, but chose Brighton because of its proximity to London, and the rest of the UK via Gatwick, and the availability of property at an economic rent. "Top of the list was the availability of suitable personnel."

"We need a lot of clerical and administrative staff, most of which are recruited locally. We seemed to strike a vein when we moved to Brighton. There were plenty of mature ladies looking for work who found our salaries attractive. Because we were building up our staff virtually from scratch, we were able to train groups of girls who would be working together."

Staff requiring management skills are generally recruited nationally, some coming from other credit card operations. With the volume of business increasing, Mr Leasing expects the organisation to expand. It already has a further 20,000 sq ft of office space under construction in the town to house some customer service groups, and predicts a steady increase in the number of employees.

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Brighton 3

Tourism/Conferences

Five-year marketing plan aimed overseas

BRIGHTON'S hoteliers have shown their faith in the town's future as a resort, with a total of \$20m currently being spent on refurbishment and additional space. But it is a future dependent largely on conferences and exhibitions, rather than holiday makers. In common with other seaside towns, the numbers of long stay visitors have fallen off sharply, with the British attracted overseas for their main holiday.

The town is developing a five year marketing plan to identify and target the new UK and overseas markets for conferences, exhibitions, as well as tourists. In 1985, 352 conferences and exhibitions were held in Brighton, bringing 120,000 visitors, with a total spend of over \$25m. It already attracts a higher proportion of international conferences coming to the UK than any other venue outside London.

The strategy being drawn up by the council's tourism and resort services department, liaising with Brighton's hoteliers and others with an interest in the tourism industry, aims to capitalise on this sound base, while also building on the numbers of overseas and day visitors.

"We will be working much closer with carriers and hotel groups to capture business," says Mr William Burnett, the department's director. "We may undertake more sale missions, for example, last year, a group from Brighton went to Brussels with a package put together with carriers, to try to persuade international and European organisations to hold conferences in Brighton. Our proximity to Channel ports means that there is scope also to work with sea carriers."

The growth of Gatwick, in particular, offers considerable potential for developing both conference and general tourism business. Mr Burnett points to the new long haul services now being channelled into the airport, only 45 km to the north of

the town. From April, for example, British Caledonian and All Nippon Airways hope to fly from Japan to Gatwick, while deregulation of air travel between the UK and the US has brought a number of developing airlines, such as Virgin and United Delta, into Gatwick. "This is a tremendous opportunity for Brighton to capitalise on general tourism business. But there is a need for a greater degree of co-operation between hotels and the council, particularly in the long haul market. A joint sales mission to the US, for example, would hopefully bring spin-offs for everyone in the town."

Mr Burnett believes there is greater potential for persuading overseas visitors to London to come to Brighton for a day or more. A new video is to be produced for showing at the British Travel Centre in Lower Regent Street. The centre handles 4,000 visitors a day of which 80 per cent are from overseas. The town already attracts visitors from Europe, using it as a base for one or two weeks to visit other parts of the country.

The town's location so close to London, Gatwick and the Channel ports is a key element in the marketing of the resort, whether for tourists, conferences, from the UK or overseas. The completion of the M23 has opened it up for staying and day visitors. Half the population of Britain is now within a three-hour drive.

Also of importance is the range of attractions for tourists. Apart from traditional sea-front activities, it has something to offer those interested in architectural and social history, 15 conservation areas, the Royal Pavilion, possibly the most exotic palace in Western Europe, currently undergoing a \$10m restoration, a National Puffin Blot Museum and proposals for

a Museum of Brighton.

The two piers, which have been the centre of seaside leisure activities since the 19th century, are to be restored to something of their former glory. There are proposals for a major refurbishment and enlargement of the Palace Pier, and the restoration of the West Pier is due to start shortly, with substantial grants from the borough council and English Heritage, creating a wide range of more sophisticated indoor leisure activities.

As competition for business tourism associated with conferences, exhibitions and trade fairs has increased, so the council has recognised the need to review standards and facilities within the Brighton Centre, the Dome and the Corn Exchange. It has set aside \$2m, for instance, for a major refurbishment of the Centre, which can seat 3,000. It is also currently carrying out a replacement seating and carpeting programme for the Dome, and is proposing a feasibility study on a complete refurbishment and improvement programme.

For tourist and conference delegates alike, the standard of accommodation, particularly at the top end of the price range is improving all the time, with the prospect of four hotels of five star standard by this time next year.

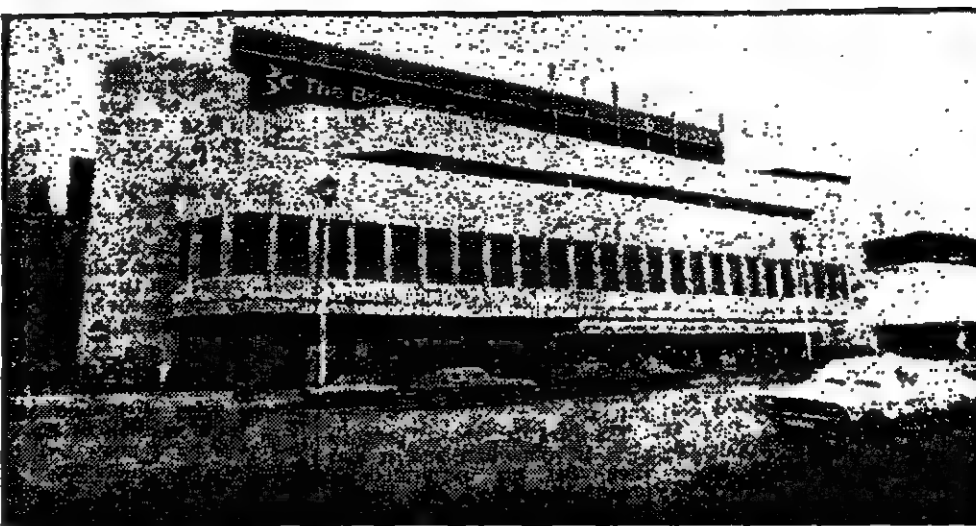
• The Grand Hotel, part of the de Vere chain, re-opened four months ago after an 18 month, \$11m, restoration programme. The majority of business since has been conference related, though it has attracted a higher level of private business than anticipated due to the size of 10,000 sq metres of exhibition space and 25 conference rooms, the largest capable of seating 2,000. Included in the upgrading is the creation of new restaurants, a swimming pool and the modernisation of all 326 bedrooms. Winter and spring are the hotel's peak seasons though it hopes to see the re-

undergoing a \$7m refurbishment, relies on conferences and exhibitions for 85 per cent of its trade. It is one of the largest complexes in its own right, with 10,000 sq metres of exhibition space and 25 conference rooms, the largest capable of seating 2,000. Included in the upgrading is the creation of new restaurants, a swimming pool and the modernisation of all 326 bedrooms. Winter and spring are the hotel's peak seasons though it hopes to see the re-

emergence of the family holiday as an important market with the launch this year of a package built around the hotel's new leisure facilities. • The Chellick group of hotels has spent \$2.5m since 1983 on the Queens Hotel. The interior was gutted, and the number of rooms cut from 230 to 90 to provide a greater degree of comfort. A night club and "Tropical Garden" leisure area have been added. The revamped hotel recently won the English Tourist Board's 5 Crown award. The majority of its business is expected to be conference related. • All in the town's tourism business welcome the addition of the 210 bedroom Ramada Hotel, now under construction on the seafront as part of a \$25m development. This, its first five star hotel in the UK, will "create a Park Lane for Brighton," says one hotel manager. "As part of an international hotel group it will attract a lot of extra business to the town," says another. • Brent Walker has received outline planning permission for



The Old Ship Hotel, Brighton's oldest hotel, this year plans to add 95 new bedrooms and three suites for conferences. Below the Conference Centre which hopes to attract more international events.



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a 200 bedroom hotel and 200 bed Aparthotel as part of the overall Marina development; • Brighton's old est hotel, the three star Old Ship, owned by the locally based engineering consortium of Ewbank Preece, is building 85 new bedrooms, three suites and extra rooms for conferences at a cost of some \$2m. But compared with other major seaside resorts, Brighton has a relatively small number of hotel bedrooms overall. In 1985, Brighton and Hove has 5,100 bedrooms on the Approved list, contrasting with 40,000 in Bournemouth or 18,000 in Eastbourne.

"While the prospect for new and improved hotels is running at its highest level for a long time, the losses over the years and the now very low base means that there is a need to encourage new accommodation across a broad range," says Mr Burnett. "Until some of the planned developments come to fruition, there is still very little mid-price range accommodation for both the business and holiday markets."

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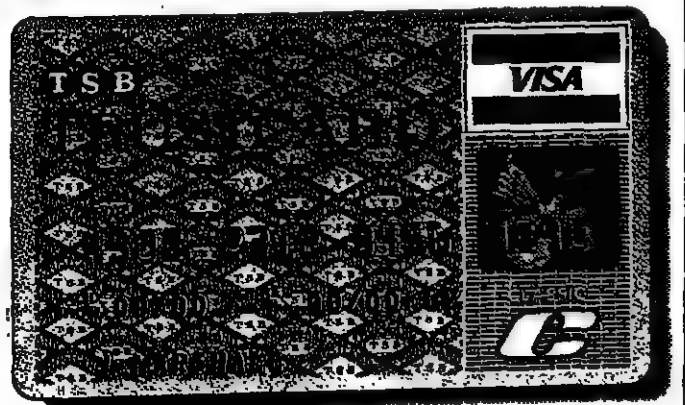
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Brighton Polytechnic Director Professor G. R. Hall (left) and the Dean of Information Technology Dr Alan Blackledge finalise accommodation plans for the Polytechnic's new IT Research Institute.

Sussex University/ Brighton Polytechnic Stronger links with industry

SUSSEX University and Brighton Polytechnic, nestled at the foot of the South Downs, may at first sight seem far removed from the world of industry. But they like colleges of further and higher education throughout the country, have long since discovered the benefits of spreading their expertise more widely.

"We welcome links with industry, both for financial reasons, and perhaps more importantly, for the beneficial effect it has on academic life in its broadest sense," says Professor Sir Denis Wilkinson, the university's vice-chancellor.

So far, the university has concentrated on promoting one-to-one relationships with companies, rather than embarking on a full scale science park. A number of such links are already thriving.

• The first purpose-designed research laboratory to be built on the campus by an industrial firm, and the first to be built by a Japanese company anywhere in the UK was opened by Aisin Seiki, part of the Toyota group in 1985. According to Mr Kondo, director of Aisin Seiki Research: "The advantages of being here are that we have the opportunity to co-operate with university academic and departments in projects in the energy conservation field." It is seeking to expand its own research staff, at present numbering half a dozen, working on developing combustion heat and power units, as well as car related energy conservation techniques.

• Eurotherm International, liaising mainly with staff in computing, rents a building constructed with UGC money. • Cognitive Applications, a small software house also based in university buildings, with close relationships with academic groups in cognitive studies is a further example of these tailored one-to-one links. • Chemical company, Dow Cor-

ning, has a "think tank" based at the university, with staff from its research establishments developing aspects of new products using facilities in the School of Chemistry and Molecular Sciences. • Vacuum Generators, with sites elsewhere in Sussex, is thought likely to proceed with a development on campus, possibly of 40,000 sq ft, allowing the company to expand overall and research new products. VG Instruments already co-operates with academics in physics, engineering and electro microscopy.

The university is now canvassing interest in a number of units which it proposes to build on a 30,000 sq ft site on the campus, with outline planning permission already granted by Lewes District Council.

Brighton Polytechnic has a range of collaborative research projects with industry, ranging from pharmaceuticals to civil engineering. It recently formed a research institute to concentrate expertise and resources in research in information technology, and is well on the way to securing £1m this year, with plans for a further \$5m by the end of the decade to fund its programme.

The main strength of the institute, a formal grouping of some 30 staff, is in the application of intelligent knowledge-based systems. Among the industrial clients and collaborators are Farnborough-Schlumberger, Computing Devices, Rediffusion Simulation, Babcock Wodell Duckham and Transcon.

The polytechnic also runs a range of courses. Its language centre, for example, has attracted a number of clients, including American Express, Sealink, British Caledonian and Olivetti.

Links have recently been established between the Polytechnic and its counterpart in Turin.

Brighton's air of confidence

The Prince of Wales, later Prince Regent and George IV, came to Brighton and decided to invest here - by building the most exotic royal palace in Europe. Brighton has never lost this confident regency philosophy that business should be a pleasure. Today, investors find Brighton's business environment not only invigorating and confidence-building but positively helpful when it comes to planning new developments.

This welcoming and positive approach to new ideas and new investment is displayed in the town's fast expanding financial services sector and in the growth of innovative design-led enterprises. The Brighton Centre itself, the massive investment in hotel construction and refurbishment, and the major Marina development are all signs of confidence in Brighton's future.

The setting, of course, is unique - the historic Lanes, the Regency heritage, the theatres and the Festival, the safe beaches, the University, and the beautiful surrounding Sussex countryside.

Add convenience of access by road, rail, sea and air - just an hour from Victoria, Gatwick within 30 minutes drive and Heathrow 75 minutes - and it is easy to understand why Brighton is rather a special place to live and work.



BRIGHTON

For further information contact Bill Barnett, Director of Tourism and Resort Services, Marlborough House, 54 Old Steine, Brighton BN1 1EQ; or Peter Robottom, Borough Planning Officer, 83 North Street, Brighton BN1 1PB, both on tel: 0273-29001.

MANAGEMENT: Marketing and Advertising

IF NEWSPAPER magnate Rupert Murdoch and British print union boss Brenda Dean knew what I now know about them, they would instantly stop their attempts to sit round the same table to settle their interminable industrial dispute. You see, they are both goats. And goats tend to be capricious by nature, saying one thing and doing another. Often they sell themselves badly.

What they need is a diplomatic, listening ear on each side to settle their differences. Archbishop's envoy Terry Waite is the perfect cat.

This is the gospel according to Barry Fantoni, a "dragon" of many talents. Times/Private Eye cartoonist, 1960s television star, novelist, jazz musician and now bestselling author of "Chinese Horoscopes". The clue to a person's character, Fantoni argues, lies in the moon. The Chinese horoscope takes its cue from the 12 lunar cycles and is based on year of birth, not month as in the western Zodiac. Each cycle corresponds to an animal sign which is held to influence a person's make-up. So those born in 1902, 1928 or 1982, for instance, are Tigers, those in 1932 or 1956 Monkeys and 1948 or 1964 Rats and so on.

It's a game that the Chinese in their wisdom have been playing for some 2,000 years — and one that still plays a central role in their daily lives — and Fantoni is doing his damndest to enlighten the West. "To learn who we are through our influencing animal is to take part in a wonderful ancient game that will make our lives both richer and happier," he says.

He is also intent upon making himself richer and happier, hence the formation of Barry Fantoni Merchandising in 1985 to market his horoscope spoofs. With his plans for a musical and cartoon strips, tee shirts and chat-shows, china cups and finger puppets, Fantoni is experiencing as many other creative individuals have faced: it is easier in some ways to have the original idea than to maximise its commercial potential.

He hopes horoscopes will be adopted into Britain's folklore like Schuler's Pearly characters have done internationally, thus spawning an industry. The role model for the whole project is Walt Disney, arguably the most successful merchandiser of all.

Though Fantoni would not pretend to be a marketer by inclination, he believes a career in journalism gives you the ability to ring up complete strangers and ask for a story. "That experience was of enormous help, you know where to go to find information and



Barry Fantoni's self-promotion.

Do-it-yourself marketing

Feona McEwan on a fortune-telling exploit

then it's a question of choosing your companies and seeing who is most responsive."

After years of following his own star — or moon, during which time he made and mislaid a fortune (in the 1960s he hosted his own show "A Whole Scene Going" and was voted male TV personality of the year), Fantoni is unashamedly attempting to design himself a fortune.

He admits to a long-indulged fascination for all things Eastern — "well, I'm an Italian Jew for a start" — stretching back to art school days, and was finally hooked when a Chinese researcher working on one of his books told him he was a tiger. "I wanted to know more."

Ten years of reading, absorbing and observing later, he had found his mission and the five-year Grand Plan was put into effect.

The first stage was the book. But before that the dragon author, "no good with money," had to find himself a partner. "So I got myself a Monkey to handle the finance, then I found a Horse to promote the idea and a Tiger with energy to carry it

out." The last two worked for Sphere Books. He read extant published material on the subject — the master is in French — but did no initial market research to see if the concept would sell. He trusted his intuition along the lines, no doubt, that anything that gives people an excuse to muse upon their own and others' personality traits is seductive to start with.

The original text of 480 pages took 85 days to write. His self-imposed brief was to be chatty — "nice, easy, Fantoni style" (dragons aren't known for their modesty) — concentrating on the basic characteristics, he calls the baggage you are given at birth.

Second stage was merchandising the concept. "You've got to follow that up with gifts: that's a means of passing the idea from one person to another." But it was in the franchising field that he came up against "British resistance to new ideas and the failure of the British businessman to understand merchandising." He came across soft toy manufacturers which only make teddy bears and tee-shirt retailers

nervous of taking the entire range, not helped by two poor summers. Fantoni now believes it was a mistake to produce such a large range to start with. And it was an American (in the States merchandising is more developed), Bob Borzello of Camden Graphics, who first took up the idea of greetings cards, and postcards, which are now selling well.

Fantoni has plans to keep animal signs in the full public gaze. Next Christmas a cup and saucer is planned — not an 80p throwaway mug but a £2 item to treasure (and talk about and maybe the recipient will then go and buy the book, says the author). Tee shirts, though not successful initially, are being aimed next time at a high street chain store. And there is talk of puppets on sticks, and badges.

Since the book was launched in 1985, there have been four editions and sales of 100,000 copies. Around \$50,000 cards have been sold. Altogether the project has turned over about £1m so far. In five years' time, when most of the UK will be familiar with the idea, Fantoni hopes to have moved into profit.

There are plans later this year to launch a series of books on the individual signs with cassette attached. There is to be a talking book for the blind and an animated film series is being discussed which would take the idea overseas. 1988 should also see the Book of Royal Chinese Horoscopes — "which should bring in serial rights." Prince Charles and Princess Diana turn out to be incompatible, apparently, but Andrew and Fergie are well-suited.

The third element in Fantoni's plan is promotion and it was here that his contacts with broadcasting and the media stood him in good stead. He approached Radio Four in the hope of catching on to its "listening" audience and ended up with the Barry Fantoni Chinese Horoscopes programme running last year, netting an average 2m listeners a show. This he says, is high for what's known as an "archive feature."

Starting next month is a new horoscope series on radio, this time featuring well known couples.

In 1988 Fantoni is hoping for a television show. Various ideas are currently at the discussion stage with producers — a quiz show, a documentary and a chat show with same-sign audience and guests.

Long term Fantoni believes the Chinese horoscope has serious applications. In hospitals, for instance, patients would fare better, he suggests, if placed, near kindred spirits. A buffalo and a rooster would be great next to each other, they'd talk gardening all day...

Exporting to Japan: the fabricated and real barriers to be overcome

Carla Rapoport reports the views of both sides

COMPANIES which want to sell to Japan will swiftly discover two schools of thought on the subject. One is: forget it, the market is rigged. Look at the paltry import figures for whisky, semiconductors, auto parts, and so on.

The other is, try harder. Japan is the second biggest market in the world. Consider the success of Nestle, Coca-Cola and McDonald's, for example, in Japan.

In between the doom and boom scenarios, however, is a growing number of companies which fall into the middle. These are companies which have solid, respectable links to Japan, either through Japanese companies or agents. They visit Japan regularly, know sushi from sumo, but simply don't get very far.

Not surprisingly, one hears very little from these companies. They are not ones to blather about trade barriers or seek government help to break into Japan. On the other hand, they do not appear in anyone's book on successes in Japan.

An insight into this status was recently given by Daiel, Japan's largest retailer with annual sales of around \$60m. In a trade mission to Europe last year by Japan's powerful industry confederation, the Keidanren, Daiel's chairman presented a paper entitled: "Examples of import successes and failures from the UK."

Although no names were attached to the failures, the retailer subsequently confirmed that well over half the examples it gave came from Daiel's experiences over the years with one of Britain's best-known retailers, Marks and Spencer.

None of the successes came from M and S.

However, both Daiel and M and S have since stressed that their relationship is excellent, but as one of the examples cited shows, there remain disagreements about what actually occurred.

M and S has been selling its products in Japan through Daiel for about nine years. Despite this long relationship, Daiel bought less than 700,000 (£2.12m) worth of goods from M and S in 1985, a figure relatively unchanged on 1984. Although sales were up in 1986, they accounted for less than

0.06 per cent of Daiel's sales at the retail level. Daiel's list provides sobering reading. Some of the items represent blatant discrimination by the Japanese bureaucracy, others reflect a general level of misunderstanding between the two sides. Either way the problems help explain why Japan's imports from Britain have not been flourishing.

They included the following: In a shipment of M and S biscuits, Japanese customs found that the biscuits were heavier than the weight given on the package. This, Daiel notes, was due to the uneven thickness of each biscuit and "made this product unmarketable in Japan." Although it was not mentioned in the paper, the two companies have now ironed out

make the order attractive to M and S. Curiously, a Marks and Spencer reply to this complaint was "it is just not true to say our towel product is too big and heavy for the Japanese market," but any trips to a Japanese department store will show that local Japanese bath towels are smaller and lighter than European towels.

Polystyrene shirts. The Japanese retailer said that M and S polystyrene shirts were too warm in summer, and created too much static electricity in winter. A few years ago, Daiel was left with a shirt mountain, it says, because of consumer resistance to the product. Ironically, most of the shirts were made from fabric imported from Japan. The M and S shirts, according to Daiel, "were not competitive in price

be increasing, however. Japanese retailers are under a lot of pressure from the Government to help boost imports and help correct Japan's trade imbalance. But customers do not change overnight, says Ken Kanetaki, a manager of corporate research at Daiel. "The effects of the stronger yen will take awhile."

M and S sales to Daiel are increasing this year, helped by the appreciation of the yen. Daiel estimates its purchases in 1986 increased by more than 25 per cent, with a further 12 per cent increase expected in 1987. But this is still very small beer for both Daiel and Japan.

In talking with Daiel officials, it is hard to avoid the impression that selling in Japan is more up to the exporter than the importer. Until recently, Daiel had M and S corners in a number of its stores, where customers could find the UK suppliers' goods in one spot. Those corners have been closed now, and M and S goods are scattered throughout the store. M and S, for its part, says it has no complaints about the new system. Indeed, M and S says that the delivery problems have now been cleared up. It also points out that it sold \$300,000 worth of cashmere sweaters to Daiel this year in a one-off promotion.

And despite its low volume of UK imports, Daiel has not abandoned its British client. Last September, it decided to start marketing M and S lingerie with the home party plan system, like Tupperware in the US and Europe. It now has 3,600 "life-style units," mainly housewives who host parties and sell underwear on commission. Direct selling of goods and services to the home is fairly widespread in Japan.

"They can learn how to wear Western merchandise in privacy," says Kanetaki. He would not reveal the amount of lingerie sold in this way, only saying it was going well.

But this approach only provides the slightly unsettling question how many ways are there to wear a pair of M and S knickers? Japanese women have been wearing Western underwear for decades. If British goods have to be sold house to house, it may be a long time indeed before any UK retailer cracks the Japanese market.

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THE ARTS

Holiday/Old Vic

Martin Hoyle



Clare Clifford, Geoffrey Burridge, Mary Steenburgen and Malcolm McDowell

Philip Barry (died 1949) is best known for *The Philadelphia Story*, shortly to hit the London stage, several degrees removed, as the musical *High Society*. *Holiday* itself was filmed twice, the second time with Katherine Hepburn, and that star's particular qualities underline a theme that runs through Barry's work. Like a poor little rich boy, he was fascinated by the unconventional, free-wheeling and independent. He wrote of his own privileged background, but reserved most admiration for those characters prepared to kick over the traces, flout stuffiness and make a bid for liberty.

Holiday depicts a familiar Barry situation: a romance nearly star-crossed between two kindred adventurous spirits, almost the wrong choice made. Neither boulevard comedy nor "problem" play, the piece portrays those casually witty, articulate and high-spirited cast of wealth that cry out for Hepburn and Cary Grant to breathe life into them. This world may lack real harshness (the young hero can afford to throw everything up precisely because of a stock-market killing), but there is certainly pain. The drunken son of the affluent Seton household starts out as a younger version of the amiable lousies that Robert Benchley used to play; but Frank Grimes invests the character with a grim pathos as a drinking himself to death, he weakly refuses to accompany sister Linda's bid to escape.

Lindsay Anderson's direction never forgets the darkness

under the comedy. Linda and Ned almost fleetingly assume the moral, world-enclosing closeness of the siblings in Cocteau's *Enfants Terribles*. (Doubtless a modern writer might well be more explicit—about Ned's deep unhappiness.) As the off-beat Linda, in love with her sister's fiancé, giving little parties in the vast house that has been in the family since the 18th century, Mary Steenburgen looks as delightful as the character she does on screen. More vocal variety would be welcomed, and from all the cast, a sharper pace; memories of the Hepburn quavering delivery are not unforgotten.

Less welcome relics of 1928 (the play's date, though Tom Rand's handsome costumes are from the following decade) are the wise-cracking couple, the whimsical Potters, whimsically played with exuberant twinkles by Clifford Burridge and Clare Clifford. A trial run for Nick and Nora Charles in *The Thin Man*, Malcolm McDowell is Johnny, self-made and yearning for broader horizons, whose Seton family is horrified by his rejection of the work ethic. This is Cherie Lunghi, with a marvellously compact characterisation of snobishness, unthinking selfishness and cheerful generosity, as contradictory as a Chekhov figure. The play is less substantial than its author intended, but rather more so than the comedies of John Van Druten, its descendant. An interesting museum piece.

Fires of London Farewell/Elizabeth Hall

Andrew Clements

It was announced two months ago that the Fires of London were to be disbanded, and that Tuesday's Elizabeth Hall concert would be both a 20th anniversary celebration—the group gave its first concert as the Pierrot Players in May 1967—and a farewell. Henceforth it will be reincarnated only on special occasions, for music-theatre projects, as Fires of London Productions.

The decision was greeted with amazement in some quarters, though to close observers of the Fires' fortunes over recent seasons, and their musical director, Peter Maxwell Davies' diminishing involvement in the day-to-day running of the group it should have seemed less shocking. Composers change and move on in 20 years; it's really more surprising that Davies should have found it such a stimulating outlet, and his work for as long as he did, and that he was willing to devote so much time and energy to supervising concerts at home and abroad, as well as attempting to finance its projects where he could.

For more than a decade there's no doubt that the Fires/Pierrot Players were at the centre of Davies' creativity. When first formed, Davies was co-director of the Pierrot Players with Harrison Birtwistle, but

Birtwistle's involvement was short-lived: he swiftly found the instrumentation of the group too restricting, and it's interesting that of the works he wrote for them he has subsequently withdrawn in all but one. But Davies had the knack of finding not just one but a whole sequence of challenging genres within the basic framework, from his expressionist theatre pieces of the late 1960s, *Requiem* and *Post*, *Right Songs for a Mad King*, *Right Songs for a Mad King* and *Vesali* (1968), through the Orkney experience of *From Stone to Stone* and *Ass Maria Stella*, to the chamber operas *The Mayday of St Magnus* and *The Lighthouse*.

And as this celebratory concert unwittingly demonstrated, the early Fires' music found Davies at his most concentrated and inventive; finding a group of instrumentalists—keen and technically capable of realising his ideas—must have been a tremendous spur to his imagination. Nowadays there is such an abundance of highly competent young players that the rarity of such a group has been lost. It was through the Fires' pioneering efforts that many of the demands made by Davies (and other composers also—the list of Fires commissions is a distinguished one, headed by

Elliott Carter's *Triple Duo*) were brought within the realm of the possible. By their example such performing standards have spread widely, so that one finds student groups now tackling works that not long ago were the Fires' sole preserve. The group's role as an "on-site begetter" has to a large extent ceased to exist.

The farewell programmes ended, inevitably, with *Eight Songs for a Mad King*. The staging had been refurbished for the occasion, and tightened up to great dramatic effect; David Wilson-Johnson was a magnificent commanding George III. I half-fear that its knife-edge theatrical devices would be seen to be wearing badly, but it remains an intensely powerful piece, mapped out on an emotional curve of increasing poignancy and capable of manipulating an audience's emotions as deftly as ever. Wilson-Johnson sings more of the role than many of his predecessors, making the text more audible in the process. But he also refused to let the black humour of the work in any way, so that it emerges as disturbing and unsettling, as one could imagine. The first half of the concert had been less remarkable, though a typical Fires mixture of old and new. Davies pro-

vided two new pieces for the occasion. An instrumentation of John Dowland's *Farewell—A Fancie* proved to be an intensely introspective lute piece realised in student instrumental colours, while a setting of George Mackay Brown's *Winterfold*, for soprano and the Fires' complements was very much a chip off the Orkney block, without the raw lyricism of its antecedents but archly worked around Mary Thomas's huge vocal range. There was also the first performance of a Concerto for six players by the American Ronald Calabrese (born 1958): a well shaped, tightly worked score obviously imbued stylistically so Davies, but not evincing any positive personality of its own.

Recent Fires concerts in London have not been well attended; this was packed, with hundreds turned away at the door. For many the Fires' concert was a welcome change of pace, a way into contemporary music to one brightly illuminated corner of it at least—and for them it must have been a sentimental occasion. I first encountered the group at a Pierrot Players concert at the Cheltenham Festival in 1967 and have been hooked ever since; for that, and all their's followed, many thanks.

Angela Hewitt/Elizabeth Hall

Dominic Gill

The new season of South Bank Tuesday lunchtime concerts goes under the title of "From Russia with lunch" and the reality I am happy to report is somewhat better than the pun: a little plate of snacks, a couple of glasses of wine, and an hour or so of music is decent value for £2.50. Audiences appear to agree, and filled the stalls and front terraces quite respect-

ably to hear Angela Hewitt's lunchtime piano recital on Tuesday of Rachmaninov and Liszt. At Miss Hewitt's Wigmore recital last year I admired her Ravel and Bach especially, and the poise with which she found, and sustained, the exact dividing line between expressiveness and kitsch—expressive was, it never once crossed the

mark. Some of her grand-romantic performances, by contrast, still perhaps need a little mellowing. Like her List Dante Sonata last year, her Rachmaninov Corelli Variations on Tuesday were brilliantly coloured—neither as sensuous nor as mercurial as, for example, Cherkashin's, but textured with splendid delicacy. Her Musorgsky Pictures is

already on the way to achieving impressive stature. The tone is big and solidly rounded. I liked the resonance of her "Gnomus" and "Limous" and the final gate of Kiev, and warmed to the lively detail of "Tuleries" and the Chicks' Ballet. I suspect although this is a new artist who wants to recede less quickly than some, and that one hour does not suit her nearly as well as two.

Arts Guide

Exhibitions

PARIS
Japan des Avant-Gardes: A multi-disciplinary exhibition of some 500 objects retraces the 1910-70 period in painting, architecture and technology and is completed by a musical, theatrical and cinematographical programme. The influence of Japanese art on Western culture is well-known, the European inspiration of modern creativity in the Land of the Rising Sun much less so. The exhibition shows the tensions and contradictions of artists trying to absorb futurism, Dadaism and surrealism, movements as alien to their own ancestral traditions. Centre Georges Pompidou, Closed Tues. (1986-1987). Ends March 22 (1987).

Toronto's Gold: Some 1000 exhibits, of which 800 are of gold or other precious materials, bear witness to the stupendous way of life in ancient Tarento. Found in tombs, the treasure consists of earrings, bracelets and necklaces, all exquisitely worked by goldsmiths during the Hellenistic period. Even everyday objects are stamped with the same high artistic quality, as are delightful clay statuettes. Musée Jacquemart-André (1986-1987), closed Mon. Ends Feb 12.

France and Russia in the Century of Enlightenment: A didactic exhibition of 600 paintings, sculptures, objects d'art and rare manuscripts shows how cultural contacts between the two countries, practically unknown of each other at the beginning of the 18th century, grew to a constant flow of ideas and works of art by the end of it. The embassies, begun by Peter the Great, became

ever more intense under Catherine II who was fascinated by French philosophers and French architecture. Centre de l'Industrie-Les Arts (1986-1987), closed Tues. Ends Feb 8.

WEST GERMANY
Tübingen, Kunsthalle Philharmonie: 7th Tübingen-Lauterbach. A retrospective of 130 paintings and pictures studies by Hans de Looze-Lauterbach (1894-1981). Ends March 15.

Hannover, Sprengel Museum Kurt Schwitters: Kurt Schwitters' work is the most complete display of his work seen in Germany, showing the 477 pieces donated in 1980 by the artist to the Sprengel Museum, Hannover. The exhibition, with 400 graphic art

prints and 17 oil paintings covers the artist's complete artistic range from 1904 to 1980, spanning cubism, expressionism and surrealism, as well as his most recent works. Ends March 15.

ITALY
Venice Palazzo Ducale: China in Venice. Chinese Civilisation from Han Dynasty to Mao Zedong (25-1976 AD). 150 objects, including silk, brocade, jewellery, terracotta figures, glass and porcelain lent by the Peking Museum. Many results of the artist's research, and most have never been out of China. The exhibition covers the main period of Chinese art, and the objects found in tombs, buried with the owner for his use in the hereafter, shed a fascinating light on life in the period. Ends March 1987.

SPAIN
Barcelona, Georges Braque: A retrospective gathers 128 drawings, tapestries, sculptures and paintings from 1900 to his death in 1983. Musée Picasso, Montcada 15-19, ends Jan 25.

Madrid, Masterpieces of the Wuppertal Museum: From Marées to Picasso. Works by relevant artists on loan by the Von der Heydt Museum in Wuppertal: Cozzano, Mantel, Ko-

The John Moores Liverpool Exhibition has come round again, the 15th in this loosely biennial sequence of open submission, selected exhibitions that began in 1957. As always it is to be shown only in Liverpool, where it occupies the special exhibition hall of Walker Art Gallery until April 20. Thirty years in sponsorship and public patronage is a long time and much has changed. Today, when private business is brought on all sides to rally to the general cause of art—quite as much in enlightened self-interest, so it is argued, as for the public good—the John Moores project is but one among many. Even in its particular field of contemporary painting it is no longer alone and though conspicuously generous still with its prize money—£11,000 for the winner and a further £1,000 in subsidiary awards—it is no longer exceptional.

It is of course none the less welcome for that. In 1957 the prize was something over £3,000 with the winner Jack Smith, taking £1,000, which in relative terms was no less generous then. By such sustained incremental support ever since it has kept its prime position and built upon the fund of good will it holds with the community of British artists. And it is not just a matter of affectionate indulgence, but of material reputation. The John Moores may no longer command the largest prize but, above all its rivals, it is the one to win. Indeed, it is enough to take part.

The odds were always against inclusion. In recent years, with the submission creeping up around 2,500 and the juries inclined to keep their final selection well below 100, those odds have only lengthened. Such rigour has helped the show considerably—still leaving room for the idiosyncratic judgment or aberrant, and making for a search more ample and impressive than any other. This year, with 70 works selected, the John Moores overall looks as well as ever, while the actual prize-giving by the jury looks decidedly odd. It is to the general health of British Art we here address our-

selves, not so much to the doctors' immediate diagnosis. I was on the jury of the exhibition the time before last and am all too aware of the pressures and fallibilities its members are heir to. The John Moores seems to ride their mistakes with surprising ease. Again and again the best works in a particular show fail to win a prize at all while good artists are honoured by indifferent works, and as often as not the artists all come back for more of the treatment. This year is no exception on all these counts, confirming the exhibition's strength in depth, loyalty of its support and its power to irritate. First prize goes to Tim Head for his *Cow Mutation*, a large canvas of black and white that derives its densely distorted imagery from the graphic motif of a supermarket milk carton. It is amusing enough after its mildly satirical fashion and effectively done, but no more

than that. To have given it one of the ten consolation prizes of £300 would have been unexceptionable, but it is hardly the most serious piece of painting on these walls. Serious here is not so much a moral as a technical epithet. Graham Crowley takes half the second prize of £8,000 (which he shares with Kate Whiteford) with the large triptych, *The Poetics of Space*, which hangs opposite. It is another of the interior-exterior night-time city roofscapes which have preoccupied him over recent years, blackly humorous in its eerie suggestion of dark doings in the attic, half comic-strip and half virtuosic perspective. It is painted with wonderful energy, wit and invention and is altogether a more truly serious and admirable piece of work.

Miss Whiteford's simple emblematic *Concurrence*, the interior-exterior night-time city roofscapes which have preoccupied him over recent years, blackly humorous in its eerie suggestion of dark doings in the attic, half comic-strip and half virtuosic perspective. It is painted with wonderful energy, wit and invention and is altogether a more truly serious and admirable piece of work.

For the rest, Tony Bevan, who is one of the most intriguing and as yet under-recognized of our younger figure painters with his loose yet simple and schematic manner, shows a most impressive large-scale work, *Child*. Other painters worth noting are Lawrence Preece, Philip Davies, Basil Beattie, Terry Seitch, Albert Irvin, Stephen Farthing, Martin Taylor, Edward Allington and Stephen Buckley, who was my fellow judge in 1982. The list is by no means exhaustive. And most encouraging of all is the number of artists, many now of established and substantial reputation, who come back, from Patrick Heron who won in 1959 to Bruce Maclean, the winner in 1985. It is an acknowledgement of such support that on this occasion Patrick Heron and Victor Pasmore—both still submit their work in the normal way—have been hung together, of it yet apart at the very entrance to the exhibition.

John Moores Liverpool Exhibition/William Packer

Depth, loyalty and irritation



"Mother and Child" by Tony Bevan

Autobahn/Shaw

Claire Armitstead

The Adaptors hold a mirror up to the face of American society and reveal it not so much warty and all as warily alert. Through a series of sketches ranging from dance mime to video and cabaret schmeitz this superbly disciplined team takes their audience through all the isms, opening with Armstrong's lunar landing and ending with a tongue-in-cheek little consumerist cameo of the all-American kid guzzling his all-American breakfast while the radio needlessly exhorts him to have another cup of coffee and another piece of pie.

As proponents of performance theatre in its broadest sense it is hard to fault this 14-strong US group, in town under the aegis of the London International Festival with a show which takes its name from its professed intention to reveal life in the fast lane. A shade ironically, given its concern with consumer excess, *Autobahn* is designed, packaged with a multi-media lavishment that would bring tears to the eyes of many a poorer British relative.

Yet here is a troupe who can sing, dance and act their way through whatever material is pushed their way by writer/director/performance Tony Brown and Karl Margolis. Using jump jet hand puppets they swoop into a stunning dance depicting the war that got away from its gobbledygook-spouting politician initiator; bearing ironing boards they enact an elegant routine of domestic drudgery; in a haze of pink bubbles they ridicule romantic fantasy. Their preoccupations are significantly those of the white middle class: sexual politics, warfare and commercial manipulation. But as interesting as the issues they include in their sketches are those they do not. Notably absent is a show which purports to satirise so readily diverse a country is a suggestion of black cultural impact, barring, at a pinch, the jazz-influenced and increasingly frenetic musical accompaniment from Neil Alexander and Charles Haynes. Their targets are general rather than specific, Nixon rather than Reagan, but where they aim they hit every time.

The Amen Corner/Tricycle

Anthony Thornecroft

James Baldwin's first play—there has only been one other during his long career as America's leading black writer—was first performed in 1955 and has never had a sustained run in the UK. Carib Theatre Productions earn brownie points for this revival, directed by Anton Phillips under the beady eye of the author. It is very much a period piece, with three words, not to say worthy, acts, unambiguous characters, strong dramatic moments, and enough sentiment to sink a battleship. It is a matter of minutes, with his loyalty as the son from mother to father. There is little comfort here for feminists in the conclusion that a woman is better off sticking by her man rather than her God but that was the golden rule in the mid fifties.

And if some of the dialogue is little more than posturing there is always the music to lift the spirits. There are plenty of opportunities for gospel singing within the Tricycle regular playing, a usual, an active role. Marsha Roddy designed the two-tier stage—church at the back, domestic quarters down below. There are fewer jokes than the audience's groaning, but there is still enough genuine humanity in this story of faith tested to make it a welcome re-discovery.

Thankfully all the leading roles are strongly taken—by Al Matthews as the prodigal, horn-blowing husband, and by Sylvester Williams, who in a matter of minutes, with his loyalty as the son from mother to father. There is little comfort here for feminists in the conclusion that a woman is better off sticking by her man rather than her God but that was the golden rule in the mid fifties. And if some of the dialogue is little more than posturing there is always the music to lift the spirits. There are plenty of opportunities for gospel singing within the Tricycle regular playing, a usual, an active role. Marsha Roddy designed the two-tier stage—church at the back, domestic quarters down below. There are fewer jokes than the audience's groaning, but there is still enough genuine humanity in this story of faith tested to make it a welcome re-discovery.

Stefan Vladar/Wigmore Hall

David Murray

There was no doubt that it was a Bösendorfer being played on Tuesday, sometimes strictly, but we learned next to nothing about the pianist beyond his name. He is going on 21, and won the 1985 Beethoven Competition in Vienna. Here he performs that composer's "Pastorale" Sonata, and the Brahms C major op. 1, and —Pellon on Ossa— the great Schubert B-flat with a little Schoenberg as preface.

Though the Bösendorfer's dull treble was no asset to Schoenberg or Schubert, its muzzily amiable low-middle range had its moments in Beethoven and Brahms. Mr Vladar's ill-judged fortissimos did not matter. Otherwise he sounded all right: confident, generally accurate, with strength in reserve for the "con fuoco" final movements of the big Brahms sonata. The tiny Schoenberg op. 19 pieces bore the marks of intelligent concentration, if little of the Expressionist nervousness needed to bring them into focus.

The sunny "Pastorale" permits many kinds of lighting and shade; Vladar offered none,

nor any trace of humour. He was efficient, as also in the Brahms, even athletic in a cool sort of way (but prone to fidgets on octaves). He has just been touring the Far East and China, where I expect they were impressed. In the West it is usual to do something more to enlighten expressive detail to phrase with some point, for example, or to mark significant modulations. Vladar's blimp but well-schooled style of address doesn't encompass that yet. It served tolerably well in the early Brahms, where the extraneous piano-writing is almost sufficient to make its own effect. In the Schubert it made short measure—even literally, for Vladar kept shoving the last beats of bars, at grave cost to the expressive weight of the first two movements. Both were decidedly too fast anyway (his Molto moderato was a brisk, unyielding Allegretto), and Schubert's grandly telling modulations passed unremarked. Here at least Vladar allowed himself some sentimental phrase-bending; it sounded incongruous over the stiff no-nonsense pulse, but it added a human touch.

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Bank's role in the City

SELF-REGULATION in the City of London has been the subject of overwhelming criticism since damaging evidence started to emerge about Guinness's tactics in its takeover of Distillers last year. So the latest twist in the saga, involving further resignations from Morgan Grenfell, Guinness's former merchant bank adviser, and suggestions of increased sanctions against insider dealing, comes as a salutary reminder of just how much of the City's regulatory apparatus is based on statute.

Last week Morgan Grenfell showed no inclination to respond to outside pressure for the resignation of its chief executive, Mr. Christopher Reeves, and the head of corporate finance, Mr. Graham Walsh. It appeared to take the view that it was quite enough to have established an internal inquiry having earlier said goodbye to Mr. Geoffrey Collier, who now faces insider dealing charges, related to an entirely different matter, and Mr. Roger Selig, who stands accused of failing to comply with the company's "established policies and procedures" in advising Guinness.

This week Mr. Reeves and Mr. Walsh departed abruptly, following a powerful nudge from the Governor of the Bank of England. The Governor was not acting under any specific provision of the 1979 Banking Act, whose role is to ensure the protection of depositors. But as the supervisory authority, the Bank enjoys such wide discretion under the act in relation to the fitness of those who run a bank and any lack of integrity, prudence or professional skill on their part, that an informal injunction simply cannot be ignored.

Sensible action

The view in Threadneedle Street was that it was equally damaging to be knowledgeable or ignorant about misdeeds in the Guinness affair, which concerns the grant of informal indemnities to encourage third parties to support the Guinness share bid. In this the Bank was, for once, at one with the Treasury. Hence the high level departures at Morgan, together with a request from the Bank of England for an independent inquiry into the role of the bank in the Guinness affair, and for an interim report on the whole affair.

A timely Irish election

IT IS GOOD news that there is to be a general election in Ireland next month—well ahead of the latest possible date. The coalition of Dr. Garret FitzGerald's Fine Gael and the Labour Party had long since been on the rocks. Labour, the junior partner, needs a spell in opposition to see whether it is possible to develop a left-wing movement in the Republic with popular support. It is one of the curiosities of Irish politics that such a movement has never taken off before, but that is no reason for not trying again. Ireland cannot be all that different from everywhere else; in most fellow member countries of the European Community, for instance, the left commands at least 10 per cent of the vote. The Republic could benefit from having a healthy left-wing party.

Dr. FitzGerald needed to be rid of his coalition partner because that was the only way in which he could pursue his proposed economic reforms. Indeed a large part of his election strategy is likely to be based on an attack on the coalition that he once led. The coalition performed less well than it might have done in the past few years, he will say, because Labour refused to agree to the necessary cuts in public expenditure. It was the budget that should have been introduced later this month that finally ended the coalition. Labour would not wear the cuts; Dr. FitzGerald will fight on the need for austerity.

Another party

The outcome may not be clear-cut. The opinion polls give an even contest between Mr. Charles Haughey's Fianna Fail opposition and have done for some time. Yet since the last general election in 1982 there has been a new development in Irish politics: the formation of another party, the Progressive Democrats, under the leadership of Mr. Desmond O'Malley, formerly of Fianna Fail. If the Progressive Democrats can carry around 15 per cent of the vote, as some opinion polls have suggested, FitzGerald-O'Malley coalition is on the cards. So, also, is the possibility of a Parliament very close to being hung.

All that is still to be played out in what will almost

THE FUSELAGE of a Soviet helicopter and parts of a jet fighter lie as proud victory exhibits in a narrow cavern, a few miles across the Afghanistan border from Pakistan. Deep tunnels have been dug into the cavern's cliffs to house a mosque and guest sleeping quarters as well as several munitions stores.

Kalashnikov and other rifles, guns, shells, and rocket launchers lie in piles of boxes, littering a track through the narrow valley, as they are loaded onto camels and mules for long supply treks into the mountainous interior of Afghanistan.

This is the Jihadwal base, in the eastern Afghanistan province of Paktia, run by the Hezb-e-Islami faction of the Hezb-e-Islami, one of the seven main Mujahideen—holy warrior—Afghan resistance groups. For more than eight years the groups have been fighting for the creation of an Islamic Afghan state and, since the end of 1979, for the removal of 115,000 Soviet troops from their country.

At first glance in these remote surroundings the armaments seem impressive, even out of place, handled by resistance fighters dressed in traditional shalwar kurtas (long shirt and baggy trousers), with turbans and chaddars (brown blanket style shawls).

But only a few miles away near the city of Kabul, across three ranges of hills cleared of human habitation by the war, there are much more powerful Soviet and Afghan tanks, howitzer guns and other long-range weaponry. They regularly pound the area of the camps and posts of these amateurs, and in many cases part-time soldiers. Once or twice a day, bright marker flares silently appear in the sky and Soviet jets roar high overhead, out of range of the Mujahideen's anti-aircraft guns, bombing the bases and supply routes.

"We cannot win the war with the military equipment we have," says Mr. Abdul Haq, a commander of the Hezb-e-Islami (Khalis) faction. Responsible for many of the Mujahideen's successful attacks on Kabul, the Afghan capital, he hit the head-

It is impossible for the Russians to win because we can hold them back

lines last year when he was received by Mrs. Margaret Thatcher, the British Prime Minister, in London.

"But it is also impossible for the Russians to win because we can hold them back. So it looks like a long war with lots more bloodshed, though I personally think that should be peace," adds Mr. Haq. He agrees with the seven main Mujahideen groups' decision last weekend to reject a Soviet offer of a six-month ceasefire and government of reconciliation.

In this part of Afghanistan, the main task of the Mujahideen is to protect border bases and the supply routes to the interior.

On the surrounding hills young Mujahideen men Chinese Zhihuas and Soviet tanks. The battle grounds of grey brown hills and mountains provide a dramatic rolling landscape at about 4,000 ft above



John Elliott, smuggled into Afghanistan to meet leaders of the Mujahideen, finds their fervour for the holy war undiminished

The waiting will go on

Most of the ordinary resistance fighters come from the families of the 3m Afghan refugees in Pakistan who send their men to the fronts for periods of three or four months. They are not paid. But the Mujahideen's experience of living—and fighting for generations among themselves—in their mountainous homeland makes up for a lot of their lack of formal military knowledge. It gives them an impor-

tant edge over the Soviet forces in a terrain ideal for guerrilla warfare. But it is their fervour for the Jihad which seems to count most and which will make it difficult for a compromise settlement to be reached. Some guerrilla leaders even go so far as to threaten, rather improbably, to pursue Soviet troops into Central Asia. Muslim states and re-establish Islamic rule there unless Moscow comes to a voluntary settlement in Afghanistan.

This threat is echoed by Muhammad Ullah, a 14-year-old whose two elder brothers had been killed in a Soviet bomb attack last year. "We believe not just in liberating Afghanistan but also Uzbekistan, Turkistan, and other Central Asian states

Sharp differences are likely to emerge as soon as there is a real prospect of peace

do not impede the clandestine supplies, allegedly charge (Pak) rupees 5,000 (about 2200) when they discover a foreign journalist—whether a bribe or other fine is not clear.

My hosts' base in Miran Shah was one of a number of large walled compounds on the desert edge of the shanty town, entered through high iron gates which enclose a large stock of weapons and ammunition.

Few of the Mujahideen have any formal military training and the impression of passionate amateurs was emphasised when a bound edition of 1978 copies of the "Afghan Military Review" was eagerly studied for information on weapons and tactics.

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Most of the ordinary resistance fighters come from the families of the 3m Afghan refugees in Pakistan who send their men to the fronts for periods of three or four months. They are not paid. But the Mujahideen's experience of living—and fighting for generations among themselves—in their mountainous homeland makes up for a lot of their lack of formal military knowledge. It gives them an impor-

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The guerrillas' united rejection last weekend of the Soviet offers masks yet more urgent differences.

All the groups agree that there can be no ceasefire without an unconditional withdrawal of all Soviet troops, and that the regime of Mr. Najib Ullah cannot be involved in talks, nor should it be propped up by Moscow.

But they also all realise the risk of being left outside any Soviet deal with the US and Pakistan, if they are too intransigent.

While Mr. Gulbuddin Hekmatyar, head of the Hezb faction which bears his name, and other fundamentalists say they will talk to Moscow about nothing other than a safe passage for the withdrawal of troops, some moderates are privately indicating they might be prepared to discuss the formation of an interim government. Other issues such as the question of admitting US or other foreign bases could also be treated.

Some insist the troops should go in a matter of days, as they arrived in 1979. Others might be tempted into talks by an offer of a three to six months sponsored indirect meeting between Afghanistan and Pakistan in Geneva, scheduled for February 11.

There will also be differences over who should be involved in an interim government. Mr. Hekmatyar says, somewhat imprudently, that only Mujahideen leaders should qualify, while some moderates will want representatives included from refugee groups, tribal chiefs, academics and former bureaucrats.

Some of these issues will emerge quickly—the groups have already decided to draw up an outline for an interim government which could operate either inside Afghanistan in a Mujahideen stronghold, or in exile in Peshawar.

Meanwhile, the Soviet offers have raised some uncertainty among the 3m refugees in Pakistan. There were some rumours of refugees packing their bags and returning to Afghanistan recently. But refugee agencies in Peshawar deny this. They allege that

The Soviet offers have raised some uncertainty among refugees in Pakistan

Soviet authorities in the Afghanistan border city of Jalalabad have been urged to the border to meet what they hoped would be a flood of people returning. But when none came, they sent families of government employees to the border so that the buses could return to the city.

Initial optimism in the past Peshawar refugee camps did cause some people to stop work on homes and workplaces, and even pushed the value of the Afghan rupee up from (Pak) Rs 10 to Rs 14 as people bought their native currency, hoping they would be going home soon. As the euphoria waned, the value dropped, but only by one or two rupees, indicating that like the rest of the world, the refugees' speculations are not writing the Soviet offer off totally until they hear what proposals emerge from next month's crucial meeting in Geneva.

Carey holds the fort

Sir Peter Carey is keen that his appointment as chairman of the new executive committee formed to run Morgan Grenfell in its time of crisis should not be seen as that of chief executive.

The arrangements, he stresses, are temporary until Morgan's crisis is over and a replacement for Christopher Reeves, who resigned on Tuesday over the Guinness affair.

Nevertheless, Carey is a man who has never shied away from taking an active role, or, for that matter, from demonstrating his independence on matters he feels strongly about. He is certain to make his presence felt.

Now 63, he made his career in the various Whitehall departments that covered trade and industry, rising to the post of permanent secretary to the department of industry before 1983. He was always very much the businessman's civil servant. He spoke their language and knew where to find the men to run nationalised industries.

In one famous incident in 1973, he put on record his objections to Tony Benn's decision to grant 4m to the Kirby workers' co-operative



"Come on—come on—where's the surplus wine?"

Men and Matters

because he thought it an important use of government funds.

He became a director of Morgan after retiring from Whitehall in 1983, and now sits on several boards including Delagety, where he is non-executive chairman.

"From now on we shall be rebuilding," he said of his plans for Morgan. This means re-securing shareholders' confidence and clients that Morgan still means business and still retains what he calls "a deep well of talent" despite staff losses and the how to make his presence felt.

One thing may change under him: Morgan is likely to be "not so robust and aggressive," the qualities which many feel caused its downfall. "From now on we must take a close look at our image."

Webb's job

Richard Webb, who takes over as head of corporate finance at Morgan in succession to Graham Walsh, is an experienced hand at the takeover business, though he now also has the tough task of persuading clients Morgan can still do the job.

He joined the corporate finance department 18 years ago and was made a director in 1973, becoming deputy leader of the extraordinarily successful team built up by Walsh. But he admits that Morgan will have to tread more carefully from now on.

"We may be adopting a lower profile but we shall not be any less serious about pursuing our clients' interests," he said last night. "Whether there will be a great amount of takeover activity, anyway, is a moot point in the wake of the row over BTR. Webb sees a lot of

potential business around. "But the penumbra of Morgan, and big contested bids are not favour of the month just now, particularly in the run-up to an election. Any client should be under no illusion about the possible political reaction if he launches one."

Webb will also be trying to fend off poachers trying to take advantage of Morgan's troubles. "There are always sharks around trying to take away our business. But we shall be trying to make sure our clients don't leave us. I still think we have the biggest and best corporate finance people in London."

Another chapter

Morgan Grenfell's troubles will mean extra work for Dr. Kathleen Burk, a lecturer in history and politics at London's Imperial College. She is due to finish writing the history of the bank in five months' time for publication next year—the 150th anniversary of its foundation by George Peabody, perhaps better known for his industrial housing.

"These last few weeks have undoubtedly been the most painful period of its history," Burk says. "The bank has had its ups and downs since it emerged like a medieval church. It never went bankrupt in 1857. But there has been nothing like these events before."

Burk, whose room is now "swash with newspapers," was commissioned by Morgan Grenfell after the publication of a couple of years ago of her book on US-UK financial relations during World War I. The book figured heavily in that story as the British Government's agent for the purchase of materials in the US.

"From the beginning, I have been given full access to Mor-

gan Grenfell's papers," she says. "The whole point has been to write the complete story, a fair and uncensored account."

"It was always the intention to bring the story up to 1988 with a chapter on post-Big Bang events. I have no reason to think there will be any change of plan."

"I shall be talking to people about the current events in a month or two when the wounds are not quite so open."

Plumb-line

Sir Henry Plumb, country squire and Tory MEP, was in fine style yesterday, celebrating his election as the first British president of the European Parliament with a rousing Euro-speech. His diplomacy with members of all 12 nationalities and almost as many political persuasions was much in evidence. But his attempts to communicate the British sense of humour fell a bit flat.

Plumb deftly fenced off questions about human rights in Turkey at his first press conference, and then faced a challenge on his failure to speak any language but English.

"I am going to start with Turkish, I think," he responded—to the instant consternation of Greek and Italian MEPs who failed to see the tongue in his cheek.

Asked if he had heard from Mrs. Margaret Thatcher since his election—he has publicly disagreed with her policies more than once—he said he had, twice. "Not with instructions, but with congratulations," he added. "I hope she keeps that up."

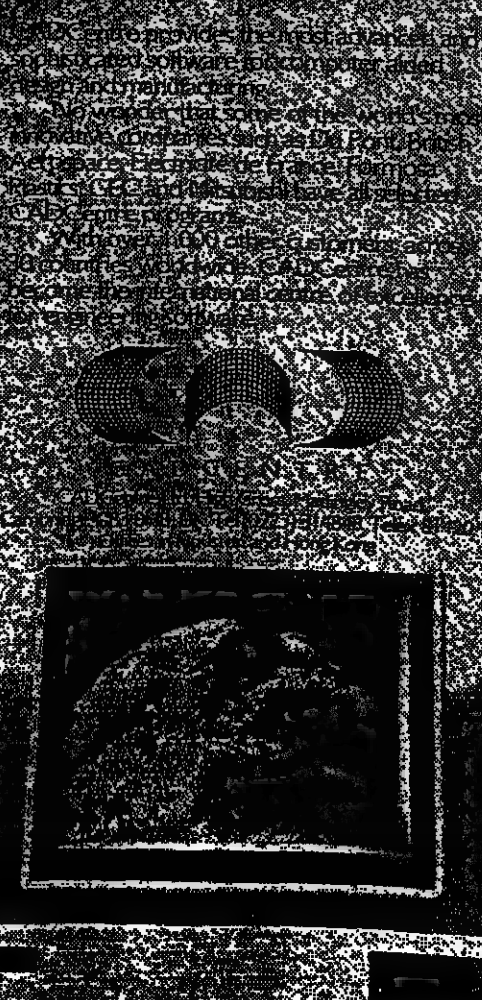
That, at least was rather easier for his Continental colleagues to understand.

More panes

Up with events as usual, the forthcoming issue of Radio Times carries a notice about a film on BBC 2 next Sunday night. The film is titled "After Pilkington"—and is said to be a tale of "misunderstanding, intrigue and murder."

Observer

The international centre of excellence for engineering software



IF I WERE to make an exception to all forms of censorship, it would be in favour of suppressing all statistics about the balance of payments, trade and related topics. For they do far more harm than all the explicit television programmes, plays and films, denounced by "moral majority" spokespersons such as Britain's Mary Whitehouse.

For instance, many US Administrations were heavily criticised for adopting a policy of benign neglect towards the balance of payments, both under fixed and under floating rates. While that was not the last word in wisdom, it was at least better than the frenzied impatience for a drop in the measured trade deficit which is now all the rage in Washington.

It is true that long-term worry was building up among economists and statisticians as US net overseas liabilities began to exceed net overseas assets in the mid-1980s. Today the most optimistic projections show net overseas liabilities reaching \$500bn before levelling off, and debt service payments reaching \$25bn per annum by the end of the decade.

Nevertheless the build-up is a gradual one. The eventual cost of overseas debt service on the figures cited would amount to perhaps 1 per cent of the American GNP, and the cost would be reached incrementally over several years.

It was not this statistician's problem that caused Mr James Baker, the US Treasury Secretary, to make an issue of his country's current trade and payments deficits. What moved him was the rise of protectionist sentiment among US industries threatened by import competition and the loss of export markets.

There were many causes for the pressures on these industries: the oil price collapse, the Common Agricultural Policy, and a general shift away from manufacturing in the older countries which also excites the industrial lobby in the UK. But the very high dollar was clearly a major additional irritant.

Mr Baker's aim in the 1985 Plaza Agreement was to take the edge off protectionist pressure by bringing down the overvalued dollar and by taking a tough line in trade practices detrimental to the US.

That was sensible enough; and the dollar has now gone well below the level at which any US producer can say it represents a threat to his competitive power. The dollar has fallen to the yen by over 40 per cent from its high point of over ¥200 in early 1985. Against the D-mark, it has fallen by nearly 50 per cent from its high of over DM 3.4.

On Prof. Ronald McKinnon's purchasing power parity index

Economic Viewpoint

Washington payments jitters worse than 'benign neglect'

By Samuel Brittan

For tradeable products, the appropriate rate for the dollar is about ¥180 and DM 2.80. Other estimates give a purchasing power parity rate against the D-mark of just under DM 2. But any basic monetary connection with costs and prices, the dollar has already overshot too far downwards.

Even allowing for some deliberate overshoot to ease up for past excesses, at just above ¥150 and DM 2.6, the dollar is already undervalued. It may still be overvalued against some South East Asian newly industrialising countries, notably Taiwan. But it is difficult—even now—to see Taiwan as a major threat to the US economy.

To try to talk the dollar down still further against the major world currencies as Administration spokesmen have clearly been doing, from its present very low levels is the height of irresponsibility. Just as US industry was previously under pressure from a dollar too high to last—and therefore not worth adapting to—today's Japanese and German export industries are now being threatened by an excessively low dollar.

The big leaf that enables the Administration to get away with this overvaluing is the continuing run of bad trade and payments figures. Having made such a fuss about the balance of payments, Mr Baker is now hoist with his own petard.

What this frustrating worry overlooks is that forces are in train, which will reduce the US payments deficit; but patience will be required.

Some analysts regard a decline in the US budget as the main precondition for a narrowing of the current deficit. This is not because of

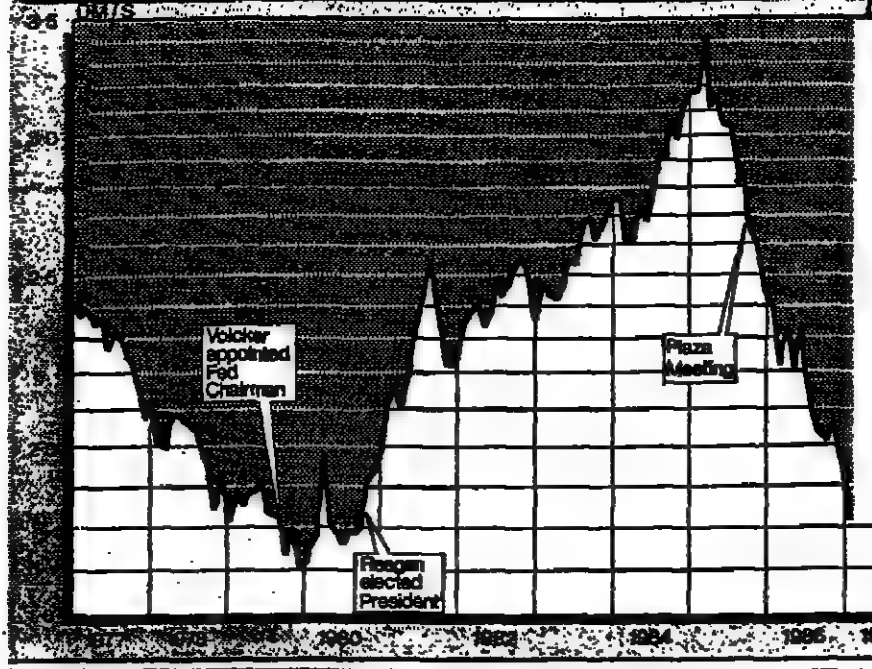
any mechanistic identity between the two deficits, which can be disproved easily. It is because of the margin a reduction in the US budget deficit also reduces the capital inflow from abroad, which is the mirror image of the current deficit. In more Keynesian terms: a reduction in the budget deficit reduces home demand and releases resources for export and import saving.

Other analysts put more weight on the need for dollar depreciation to switch expenditure towards home-made products and to make exports more profitable.

Fortunately, one does not need to adjudicate between competing theories. The dollar has been heavily devalued; and most US observers expect a reduction of at least \$40bn in the budget deficit from the 1986 level of \$230bn. In addition, the latest tax reform reduces the incentives to private sector borrowing and investment, which should also help dampen the capital inflow. But if one is more sceptical than the consensus about US budgetary reform, this is hardly the fault of the Japanese or the Germans; and extra dollar depreciation will not make up for budgetary excess in Washington, but may well rekindle inflation in the US.

There is nearly always a long interval between corrective action and an improvement in the trade figures. In the meanwhile, there is a purely statistical deterioration known as the J-curve, which arises because the dollar value of US imports increases as soon as the dollar depreciates, while changes in export and import volume take time to build up.

DOLLAR AGAINST THE DEUTSCHE-MARK



Those of us who still remember the 1987 devaluation of sterling will recall how painfully long it took to take effect. Despite tough budgets and stringent monetary and credit control, it was not until the summer of 1988 that clear evidence appeared of a trade turnaround, which was very vigorous when it came. In the meanwhile, plenty of voices urged more direct and physical methods for tackling the imbalance.

The US current deficit is estimated at nearly \$140bn per annum for both 1986 and 1987 by the OECD. The true figure is at least \$20bn less and could be up to \$20bn more—because of the black hole in official payments statistics, by which the world appears to be in deficit with itself.

Frederic Bergsten, director of the Washington Institute for International Economics, has forecast a \$30bn to \$40bn improvement in the published US current account deficit in 1987 and again in 1988. He did so in a speech in November, when the dollar was 10 per cent higher than it is today. So if anything his estimated improvement needs to be increased.

Meanwhile, the dollar panic may well induce Germany to cut interest rates either today or in a speech in November, when the dollar was 10 per cent higher than it is today. So if anything his estimated improvement needs to be increased.

There thus seems a chance that Congressional impatience

will lead to a US import surge before long. The more obvious direct effects of a surcharge will be offset or cancelled if it drives up the dollar or causes the US currency to settle at a higher rate than it otherwise would.

But the main impact of a surcharge on the balance of payments will come because the revenue raised will act like any other tax increase to reduce the budget deficit. A 10 per cent surcharge would raise annual revenue of some \$40bn.

There is nothing novel in such a measure. President Nixon had a temporary import surcharge when he floated the Smithsonian agreement was negotiated. The Wilson government in the UK operated a surcharge in 1964-66, which it was forced to drop by international pressure.

The main difference between a surcharge and conventional budget retrenchment is that it is likely to reduce overseas trade—both exports and imports—as a proportion of GNP. The world economy needs such a move as much as Eskimos require air-conditioning. But because it strikes all affected imports equally, and provides a hurdle which can be climbed, a surcharge is less bad than a proliferation of import quotas. A surcharge confined to oil would be useful in punctuating the reborn Opec cartel, but has little else to be said for it.

One reason for US jitteriness is exaggerated nervousness about its own domestic growth rates. After the Reagan boom of 1983-84, when real GDP grew by an average annual rate of 5 per cent, US growth has settled

down at an average rate of 2.3 per cent; and this or slightly better seems the prospect for 1987.

It is also a higher growth rate than Europe has achieved and has been accompanied by a steady gradual fall in unemployment which stands at 6.9 per cent compared with Europe's 11 per cent. Some prophet should tell the Americans: "Ye men of little faith, do you think you can have a boom forever?"

In fact the US Administration is cutting the ground from under its own feet by reducing the ability of the Fed to counter any growth slowdown or recession. If Washington politicians had kept quiet or even joined Mr Paul Volcker earlier in saying that the decline in the dollar had gone far enough, the Fed would have been freer to stimulate growth by interest rate cuts. But with the dollar in danger of free fall, the Fed will have to be far more careful. US interest rates might still come down a little in the context of a world-wide move, but less than they otherwise would.

One highly likely outcome of recent events is a move to semi-fixed exchange rates between the dollar, the yen and the D-mark, whether by target zones, a revival of something like the ill-fated Baker-Yoshikawa Agreement of last November, extended to Germany, or more informal rate-pegging.

But if action stops at exchange rates, without the appropriate domestic action to make the desired exchange rate stick, as is all too likely, such pacts will not last and retard rather than advance the cause of international economic operation.

Lombard

Prison is not the answer

By Joe Rogaly

THE MINISTRY of Unpleasant Gestures has come up with a lullaploozza this time. You probably read about it on Monday: the maximum sentence for insider dealing is to be increased from two years in prison to seven. Here we have the Ministry at its best. It makes the Government look tough. It gives every appearance of a crackdown on City fraud. It slams in two-faced, so it seems, against the scandals of the past few weeks. And, most wonderful of all, the gesture is totally meaningless. For no one who is willing to misuse inside information will be deterred by the risk of a longer sentence. What matters is the risk of getting caught.

At least that is what matters if you want to reduce crime. The purpose of the Ministry, however, is not that: it is to increase votes. So sometimes it turns to its brother department, the Ministry of Backless Extravagance for help. That the work of the MORE on the law and order vote has been so widely praised in recent years is in large part due to the MUG's support. Their joint monuments to inter-departmental co-operation are being erected all over the land, in the form of 20 new prisons, constructed to neo-Victorian standards of architecture, at a projected cost of £350m. This will surely grow to half-a-billion and beyond.

Not one penny of it will reduce crime. According to an excellent Penguin Special due out later this month, only a small proportion, perhaps 10 per cent, of all crimes are reported to the police. Since the book is by Vivien Stern, Director of the National Association for the Care and Resettlement of Offenders, it is well researched, and so carefully documented, that it deserves to be taken very seriously indeed. And Ms Stern tells us, with chapter and verse, why it is likely that only 5 per cent of offenders are sentenced by the courts. Of those, only 16 per cent end up in prison. As to which ones and for how long—that depends on the idiosyncrasies of local magistrates and judges. So the relationship between prison and crime is tenuous. Nor are all inmates vicious or dangerous criminals; fewer than a third are there for crimes of violence. Many others

are on remand or awaiting transfer in the overcrowded and often disgusting local prisons (three to a cell, little exercise, slopping out) that disgrace Britain.

Last week's Public Expenditure White Paper predicted a growth in the average prison population from its current 46,000 or so to well over 60,000 by 1990. If the number of inmates could be trimmed by a tenth we would not need any more prisons beyond, say, the six that will have been completed by the end of this year. If the cut could be twice that size—getting the prison population down to around 40,000 and stable or falling—we could save the entire half-billion. It could be done by administrative measures. If magistrates could be instructed to use prison more sparingly, if fewer people could be kept in custody while awaiting trial, if probation and parole could be used more effectively, the savings would be enormous.

None of this means that we should mollycoddle real criminals. An intelligent use of the various means available to keep the prison population down would provide plenty of room for longer sentences for the real thugs, who are in a small minority. It would enable the conditions inside our prisons to be improved, so that the one-to-a-cell standard thought right by the Victorians could be restored, while each cell could eventually have its own lavatory. Prisoners might even get a shower more often than once a week. Some of the money saved might be used on crime prevention.

If Ms Stern's analysis is accepted, none of this is likely to happen. The Government has not forgotten the humiliation of the then Mr William Whitelaw when an anonymous motion was defeated at the October 1981 Conservative Party Conference; it has since set out to appease its own law-and-order lobby. It has shrunk from the power of the Prison Officers Association in a manner that it would roundly condemn in a private employer. It has failed to question magistrates' powers, and it has turned tail on the matter of rendering judges less ignorant about penology. On all this the MUG and the MORE are triumphant in charge.

"Bricks of Shame, £3.95."

Worldwide use of credit cards

From the Chief General Manager, Europe, Middle East and Africa Vice.

Sir—The European Commission's initiative on the EEC-wide use of credit cards (Quentin Peel-January 13) is a welcome step. The Commission, in fact, makes a very conservative estimate of the future growth of this market, stating that there will be 80m cards in issue in 10 years' time turning over \$584m. Visa estimates that 120m cards will be in use by 1997 worth \$150bn.

This rapid expansion in the market emphasises the urgent need for action to be taken to ensure that credit (and other payments) cards can be used not only throughout Europe but also the rest of the world. This will only come about through co-operation between the banks themselves and the retailers so that cards are widely accepted, and so that systems are technically compatible while being efficient and secure. Without prejudicing international acceptance, it is possible for the banks to adapt their systems to allow for national preferences, so ensuring that their card systems also suit the needs of local customers. Such flexibility is a key feature of the Visa system—our member banks can tailor our system in this way.

It is the banks' responsibility to address these issues so that their customers get what they want—to be able to use their cards for any transaction anywhere in the world and at any time of day or night. Joao Ribeiro da Fonseca, PO Box 253, London W8.

Demand for electricity

From Mr W. Oswald.

Sir—I noted with some concern about the future, the report (January 14) that the CEBG was unable to meet the peak cold weather demand for electricity recently. It is many years since the head old days of frequent power cuts. We are frequently told that it is not economic for this country to be able to cope properly with severe winter conditions. Security of electricity supply is rather more important than some other forms of coping with cold weather and is, I believe, a statutory duty of the CEBG.

The CEBG has no power stations on order, although there is still some generating capacity to be commissioned from orders in the 1970s. It still takes about seven years to plan and complete a large power station, probably longer if it is nuclear.

Demand for electricity has recently been rising at an estimated 1.3 per cent or 2 per

Letters to the Editor

cent a year. If industry expands to make up for declining North Sea oil production (wasn't the UK economy if it does not) the rate of growth of demand for electricity should increase.

After a seven year famine of orders from the CEBG, companies like Northern Engineering Industries are still reducing their workforces, producing power station equipment.

Has the CEBG delayed too long in ordering new power stations, risking more extensive power cuts in cold weather in the next seven years, and will GEC, NRI etc have the capacity to build the new power stations? The export market for several large power stations has to be ordered by the CEBG in the next year or so?

W. Oswald, Solefield Road, Sevenoaks, Kent.

Hot air about mergers

From Mr A. Maude.

Sir—Your leader "Hot air about mergers" (January 20) is timely and should do much to diminish the heat and clear the air.

It seems to me that the criteria for assessing the quality of management of assets are important. Usually, at the top of the list should be consistent growth in earnings per share, for without this the necessary wealth will not be created to enable the national standard of living to continue to rise and the prospective balance of payments deficit to be corrected.

Over the past few years, probably less than half British companies have increased their earnings per share in real terms. B. A. E. Maude, 4 Bath Road, Camberley, Surrey.

Tunnel tranche for Japan

From Mr C. Burt.

Sir—Having taken a look at the Eurotunnel project, it is not difficult to understand why the promoters had such a slog raising the £208m last October.

May I suggest the third tranche of equity finance to be raised this summer is offered exclusively to Japanese investors. It is known they have a different, and less demanding, way of looking at equity investment opportunities—witness the long term view they re-

cently took in paying over 190 times the asking price for shares in their state telephone company NTT.

In the event Eurotunnel is built and operates along the lines projected in the prospectus the Japanese will have borne a very substantial risk over a number of years and will be rewarded by owning a rather pedestrian long term investment.

If, on the other hand, Eurotunnel goes wrong, because of capital cost overruns, and/or operating the tunnel is not as rewarding as is projected, shareholders may well lose all their investment, because Eurotunnel's very highly geared capital structure means quite small adverse percentage deviations from projections will be magnified.

From our national standpoint which is preferable: that Britain and France receive an injection of some £750m of long term investment funds from Japan and in due course Japanese investors are probably persuaded to become a little more cautious when making foreign investments; or, the move towards wider share ownership in Britain is set back by a generation? Christopher H. Burt, rue du Bemel 28 Eté 4, 1180 Brussels.

Non-sterling capital

From Mr E. Instone.

Sir—The view that UK companies must have their share capital denominated in sterling depended not on "conceptual urbanism" (Lex, January 19), but upon several statutory provisions of long standing which presuppose, if they do not require, a sterling capital. Interested readers may refer to sections 370(8), 376(2)(b), and 512(2) of the Companies Act, 1985, among others. And it is clear from section 348 and schedule 4 paragraph 58 that accounts must be drawn up in sterling.

Our membership of the European Community, and a decision of the House of Lords in 1976, that money judgments may be awarded in a foreign currency, may have made change desirable. But there were major Companies Acts in 1980 and 1981 which left these statutory provisions untouched. Now that judicial decisions have rendered them misleading if not unworkable, will the Department of Trade and Industry demand Parliamentary time to bring the Act of 1985

into line with them? Ralph Instone, 7 New Square, Lincoln's Inn, W.C.R.

Exchange rates

From Mr D. Dale.

Sir—As a youth in the 1930s I remember an international agreement called the exchange equalisation fund. In that period, the French decided to pay themselves more than they earned, and the franc dropped in value. The US and the UK supported the franc in accordance with the agreement, but to no avail, and the franc continued to fall. I decided then that if a nation was determined to go to the dogs, nothing in the world could prevent the decline of its currency. Everything that has happened since has confirmed that opinion.

The meeting of the EMS and your comments in your leader of January 13 provide further proof that, while EEC nations control their own separate economies, near-static relative values for their currencies are impossible.

I know that fluctuating exchange rates are a nuisance to firms engaged in foreign trade, but they are no more than a nuisance. The damaging distortion to trade caused by trying to maintain unsustainable exchange rates has dogged this country ever since 1945, and the worst thing we could do would be to perpetuate this by fettering ourselves to the EMS. The pound must be able to fluctuate to keep the price of our products acceptable abroad—otherwise an active economy with reduced unemployment and increased general wealth is impossible.

Douglas H. Dale, 97, Hilderstone Rd, Meir Heath, Stoke-on-Trent.

Decisions, decisions

From Mr D. Odling.

Sir—On January 12 my BA flight from Manchester to Aberdeen failed to land at Aberdeen owing to poor conditions on the runway and the weather and was diverted to Edinburgh. The same happened to a BA flight from Heathrow following shortly behind us.

The plane carrying the privatisation road show of BA bigwigs however managed to land in Aberdeen at much the same time as we failed. It would seem, therefore, that either getting the management to its destination is more important than doing the same for the customers, or, safety being what it is, the customers matter whereas the management does not.

D. N. Odling, 20 Albert Square, Bowdon, Cheshire.

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FINANCIAL TIMES

Thursday January 22 1987

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Bid for IC Gas dropped by Gulf Resources

By Lucy Kellaway in London

GULF RESOURCES, the small US company controlled by the UK investing twins, Mr David and Mr Frederick Barclay, announced yesterday that it was scrapping plans to acquire Imperial Continental Gas, the parent company of Calor Gas.

As a result, the Monopolies and Mergers Commission inquiry into the financing of the £750m (£1.1bn) bid has also been called off.

This is the second large bid to be abandoned in Britain in two days. On Monday BTR, the industrial conglomerate, withdrew from its controversial £1.3 (£1.8bn) bid for Pilkington Brothers, the glass manufacturer.

Gulf said yesterday that it had abandoned its offer as a result of IC Gas plans to restructure the company. It said the proposed reconstruction was "likely to mean that the company for which Gulf had previously bid would no longer be in existence by the time the reference was completed."

IC Gas plans, expected to take effect at the end of April, would break up the company into two separate parts, the Calor Group - which would consist of Calor and Century Power and Light, the independent oil subsidiary - and Centil Holdings, which would include the group's Belgian investments.

Gulf's withdrawal does not prevent it from making a fresh bid for the Calor Group, once the restructuring has taken place. However, the Barclays would not reveal their plans yesterday or say what they intend to do with their 10 to 15 per cent stake in IC Gas.

"We'd like to see what IC Gas's plans are, and how they are going to split the company up," Gulf said.

Mr Michael Rendle, deputy chairman of IC Gas said yesterday: "We welcome their withdrawal, and now we intend to push ahead with the reconstruction. However, we still don't know what the Barclays have done or what they intend to do with their stake."

Analysis said that the move left Gulf with a range of options, although many expected the Barclays to not make another bid.

Since March 1986, Gulf has bought at least 14.1m shares at an average price of 430p, which at current prices would produce a profit of about £23m.

IC Gas shares fell 16p to 522p yesterday, well above the 530p offered by Gulf but below the recent high of 622p.

UK Minister promises attack on financial abuse

By Peter Riddell, Political Editor, in London

MR PAUL CHANNON, the UK Trade and Industry Secretary, yesterday asserted his authority over ministerial critics within his own department and stressed his intention of taking the lead in the Government's campaign to stamp out financial abuse in the City of London.

The move came as he announced that inspectors inquiring into possible misuse of official information at the Department of Trade and Industry and the Office of Fair Trading had "uncovered no evidence implicating any public official other than one junior official at the Office of Fair Trading in any illegal activity."

He said the inspectors' inquiries were continuing, but "the matter is complex and they do not expect to be able to report definitively for some weeks."

The Director of Public Prosecutions is in contact with the inspectors and is keeping the matter of prosecutions under review.

Mr Channon has faced criticism over the past week, from the Labour Party and some Tory colleagues. He has also had to face the difficulty that because of close family links with Guinness, the drinks company, he has been debarré from involvement in the central City issue presently before his department.

Mr Channon also said yesterday that the continuing Stock Exchange investigations into share price movements ahead of the decision against referring the BRT bid to the Monopolies Commission had established that buying was widespread and chiefly by institutions overseas and in the UK. But "nothing has yet been revealed which would suggest that dealings took place on the basis of leaking information."

Mr Channon also counter-attacked critics of the Government's line on the City in a speech last night in London to the Coningsby Club, a group of Conservative graduates. He said the Government was "determined to crack down hard at the first sign of malpractice and abuse. If any evidence of criminal behaviour is uncovered, we will not hesitate to prosecute and to press for the maximum penalties the law provides."

Mr Channon also confirmed that an amendment would be proposed to the Criminal Justice Bill for consideration in committee to increase the penalty for insider dealing to a maximum of seven years' imprisonment on conviction on indictment.

He said that the commitment to vigorous enforcement should be backed by penalties which fit the crime.

In his speech, Mr Channon confirmed the ministerial view that nothing so far had indicated a lack of powers to fight City fraud.

He rejected the case for an independent statutory commission modelled along the lines of the Securities and Exchange Commission in the US.

Moreover, his three ministers of state, Mr Alan Clark, Mr Geoffrey Faux, and Mr Giles Shaw, caused a stir last week by making known their reservations about his decision not to refer the bid by BTR, the industrial conglomerate, for Pilkington, the glassmakers, to the Monopolies and Mergers Commission.

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Mr Shimon Peres

Israel 'neutral' over Gulf War

By Jurek Martin and Richard Johns in London

ISRAEL has no vested interest in either Iran or Iraq emerging victorious in the Gulf War or in the conflict being prolonged, according to Mr Shimon Peres, the Israeli Foreign Minister, interviewed last night.

"An Iranian victory is a threat to peace," he said, "and an Iraqi victory means the threat of war."

A return to the status quo "would be the best for all concerned."

Mr Peres is in London to confer with Mrs Margaret Thatcher, the British Prime Minister, and Sir Geoffrey Howe, the Foreign Secretary. He said he had no new initiatives to propose but felt that Israel's improved relations with Britain and the British Government's relative closeness to King Hussein of Jordan provided a useful basis "to compare notes."

The Foreign Minister flatly denied that Israel had supplied arms to Iran to serve its own ends, but had done so in order to help the US. "When we were approached by the US, we had to say 'yes' or 'no', in my judgement then, as now, we had to say 'yes'."

Mr Peres, who was Prime Minister when the approach was made by the White House, insisted that Israel knew nothing about the diversion of the proceeds of the Iranian arms sales to the Contras who are fighting the Sandinista regime in Nicaragua.

He said he was "horrified" when he heard the Contras were being financed in this manner.

He did not think Israel's relations with the US had been either damaged or strengthened by the revelations of US arms-for-hostage deals with Iran. Nor would he comment on the wisdom of the operation masterminded out of the White House, citing pending investigations in Washington.

On the issue of Israel's links with South Africa - which he described as "segregated" - Mr Peres said that because of its limited size and strength, Israel would not take a lead in formulating any sanctions policy against the Republic. But he stressed its commitment to UN resolutions and opposition to apartheid - "a Jewish person who compromises on apartheid is not a Jew," he commented.

Asked about a recent report that the late King Hussein of Jordan, the Israeli Foreign Minister and Labour Party leader replied: "I don't deny what I read in the papers."

He insisted that this cryptic response should not necessarily be taken as a confirmation but expressed guarded optimism about the prospects for negotiations with Jordan.

"I think the relationship between King Hussein and the leadership of the PLO is beyond repair," he said but acknowledged the problem of finding a Palestinian representation to "fill the void."

There was agreement with Egypt and Jordan on the principle of an international conference as the context for peace talks though differences on detail.

At the same time, Mr Peres said the Likud bloc, Labour's partner in the Government coalition, was unhappy with such a concept.

Nora Boustany adds from Beirut: Anglican church envoy Mr Terry Waite went underground for over 20 hours and visited hostages held by the Iran-linked Islamic Jihad organisation yesterday.

Mr Waite, the lay representative of the Archbishop of Canterbury, slipped out of the Druze-guarded Riviera hotel on Tuesday night and a spokesman for the mainly Druze Progressive Socialist Party told journalists the British envoy was taken to visit Western captives.

"Waite is going to be late because he has been taken to visit the hostages," said Mr Jihad Zuhbey, an information official of the PSP.

Although the Cordes kidnapping and the disappearance of Mr Schmidt have probably come too late to have any important impact on Sunday's election, the loss of either man's life would be a severe setback for Chancellor Helmut Kohl's Government which seems likely to be returned to office.

Bonn often claims to have "special" relationships in the Middle East and the Bavarian Premier Mr Franz Josef Strauss, is particularly close to the Syrian Regime. A crisis team working out of the Chancellor's office is currently making the most of these contacts. Mr Kohl is expected to join its deliberations today.

An exchange would also be hard to swallow unless as some people

THE LEX COLUMN

Queen's evidence from Heron

Mr Ronson's revelations - £5m received from Guinness for services rendered, £200,000 for losses sustained - must rank among the most amazing confessions ever to appear over a ticker tape machine. Merely sending the money back, the most complete act of contrition yet attempted by anyone involved in the entire scandal, seems unlikely to deflect questions about what Heron, and Guinness, thought they were doing in the first place.

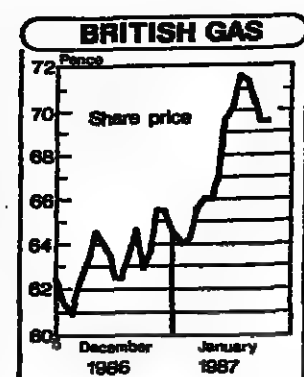
However eminent the mysterious visitor who suggested the transaction - Mr Ronson clearly fingers Cazenove, without going so far as to name a name it does seem rather incautious to have assumed that the propriety of the suggestion was guaranteed by the identity of its maker. It would now be only fair of Mr Ronson to say who exactly was so persuasive, if for no other reason but that Guinness had two brokers until the Risk affair.

Raleigh

It's amputation of the Raleigh cycles business may have something to do with the appointment of an outside chief executive. Having swallowed losses of nearly £40m in what must seem like decades of management time since 1980 the insiders appeared unable to let go before proving they could squeeze some money out of the business. The twelfth reorganisation began last March has been unable to stop a further trading loss of £3.5m for 1986 but sprucing it up enough for someone to want to buy is a feat in itself, especially as potential redundancy costs meant closure was never an option.

The post balance sheet reduction in shareholders' funds from £225m to £180m will, on paper, push up gearing into the mid-forties but the real gearing effect will be neutral. The revenue account will immediately benefit to the tune of £5m, not to mention the lower depreciation charge, while earnings and return on capital will both slide up.

Above all a yoke will be lifted from the management's neck which should aid the continuing struggle to re-tune the remaining engineering and appliance businesses. TI now has a larger proportion of sound specialist operations by virtue of its recent divestments but it



BRITISH GAS
Share price
December 1986 January 1987

also has plenty of problems - tubes for nuclear power stations being just one. It will now have to prove the gangrene has not spread.

Putting its capital into units of mixed currency was supposed to free Scandinavian Bank of the capital constraints that it used to suffer when all its equity was in sterling.

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CASA makes move at top

BY DAVID WHITE IN MADRID

CONSTRUCCIONES AERONAUTICAS (CASA), Spain's state-controlled aircraft company, has appointed Mr Francisco Javier Alvarez Vera, 40, chairman, with a brief to sort out what the industry Ministry has termed "organisational problems." The company is a partner in Airbus Industrie, the European aircraft consortium.

Mr Alvarez Vera has been up to now a managing director at the INI state holding company, where his responsibilities included the aviation, defence, electronics and motor industries, and where he played an important role in negotiating the sale of the Seat car company to Volkswagen last year. An aeronautical engineer by training, he holds a doctorate in mechanical engineering from Pennsylvania. He replaces Mr Fernandez de Carat. His post at INI is being filled by Mr Angel Garcia Alfoz, 37, up to now the chairman of the group's oilseed company.



Mr Francisco Javier Alvarez Vera: briefed to re-organise CASA

Oleaginosas Espanolas. The state group has also replaced the head of its shipbuilding division, appointing Mr Miguel Aguiló, a 41-year-old who made an impact by bring-

ing the Madrid water company, Canal Isabel II, into profit. The previous chairman, Mr Pedro Sanchez, is to continue in the division with responsibility for sales in eastern Europe.

GPA GROUP, the Irish aircraft leasing company based at Shannon, which has recently led a consortium aimed at purchasing Airbus A320 passenger aircraft, in an order worth potentially over £1.3bn (\$2bn) has appointed Mr Sean Donlon, 46, its executive vice president, corporate affairs. It has also appointed Dr Kenneth Holden senior vice president, marketing development.

Mr Donlon is to join GPA on March 1, on his retirement from his position as head of the Irish Diplomatic Service. He will take on responsibility for forming and implementing corporate strategy and policy. Dr Holden's main responsibility is that of developing short and medium term strategies for the group

New head for Solel Boneh

By Judith Maltz in Tel Aviv

MR MORDECHAI GUR has been appointed chairman of the board of Solel Boneh, the Israeli civil engineering contractor.

He succeeds Mr Moshe Zabar, who resigned last month as a result of disputes with the Histadrut, the Labour Federation which controls the company, over the implementation of wage agreements.

Mr Gur has previously served as Chief of Staff of the Israeli Army and as director of the metals department of Koor Industries, the country's largest industrial conglomerate, another subsidiary of Hevrat Ha'ovdim, the Histadrut holding company.

Mr Gur, a senior Labour Party figure, stepped down from his post as Health Minister in the National Unity Government in October, when Mr Yitzhak Shamir took over as Prime Minister, refusing to serve under the Likud leader.

Mr Gur takes over the top position at Solel Boneh at a time when the previously troubled company appears to be fulfilling the major objects of a wide-ranging recovery programme imposed on it by the Government last year. As a result of the sale of a subsidiary to Bank Hapoalim, its largest creditor, earlier this month, the company erased a major portion of its \$400m debt.

Bertelsmann rings a change at Doubleday

BY OUR FINANCIAL STAFF

BERTELSMANN, the West German communications company, has announced the reorganisation of its operations, and has appointed several senior officials to new positions at Doubleday and Company, which it acquired last year.

Operations of Bertelsmann's Bantam Books offshoot are to be merged with Doubleday trade publishing operations to form the Bantam, Doubleday, Dell publishing group, at Doubleday. Bertelsmann, which already owned Bantam Books, acquired Doubleday last year for \$500m. Dell has a division of Doubleday.

Mr Alberto Vitale, 55-year-old president and chief executive officer of Bantam Books, has been appointed to the additional position of president and chief executive of the newly formed Bantam, Doubleday, Dell publishing group.

Mr Olaf Praesckha, 48, executive vice president and publisher of the Bertelsmann publishing group in Munich, takes on the additional post of chairman of the new publishing group. Mr Richard Melina has resigned as president of the Doubleday publishing division, and Mr William Lindsay as president of Dell.

Three other Doubleday groups—book clubs, manufacturing, and bookstores—are to be decentralised, as part of the restructuring.

Mr Peter von Puttkamer has been appointed president and chief executive of the Book Club group, in succession to Mr Joseph Grabowski, who has resigned. Mr von Puttkamer was president of Bertelsmann's Portuguese Book Club. Mr Walter Gerstgraser, 52, president of the Bertelsmann Book Clubs Worldwide, was named to the additional position of chairman of the Book Club Group, a new position.

Mr Rainer Hampf, 44, executive vice-president of Bertelsmann's international printing operations, has been associated to the additional position of chairman and chief executive of the manufacturing group. Mr Gary Delvecchio who was president of Doubleday Bookshops, becomes president of the Doubleday Bookstores group.

At the new publishing group, Linda Grey, 40, has taken over as president and publisher of the Bantam publishing division. She had been publisher and editor-in-chief.

Nancy Evans, 36, has been appointed president and publisher of the Doubleday Publishing division, having previously been editor in chief of the Book-of-the-Month club. Carole Baron, 46, has been appointed president and publisher of the Dell publishing division.

Hewlett-Packard co-founder steps aside

HEWLETT-PACKARD Company, the California-based electronics concern, has announced that Mr William R. Hewlett, 73, its co-founder, is to retire as vice chairman on February 24, but to continue to serve as director emeritus. The company was founded in 1939

by Mr Hewlett and Mr David Packard.

The company has also said that Mr Shozo Yokogawa, president of Yokogawa Electric Corporation, is to retire from the board on February 24. Hewlett-Packard has, in addition, nominated as directors Mr Donald E. Petersen, chair-

man and chief executive of Ford Motor Company; Mr Walter B. Hewlett, the son of Mr William R. Hewlett and an independent researcher; and Mr David Woodley Packard, chairman and president of Icyen Corporation and the son of Mr David Packard. Hewlett-Packard's chairman and co-founder.

Accountancy Appointments

New Financial Services Group

Group Controller - Finance

London

£negotiable

Our Client is the wholly owned personal financial and business services subsidiary of a major U.K. bank. The Company was established in late 1986 to acquire the Bank's existing financial services businesses and to develop, by acquisition and growth, a broader range of services and products for Corporate and Private Clients, including insurance, stockbroking, financial planning, mortgage, property and investment services.

An outstanding opportunity has now arisen for an ambitious qualified Chartered Accountant to become the Company's Financial Controller. The Company is looking for a man/woman, probably aged around 30, with a "live-wire" element in their make-up who will enjoy an entrepreneurial challenge.

In addition to monitoring the performance of all parts of the Company (some of which is already in place), he/she will be involved in research for possible mergers and acquisitions opportunities, project financing and acting as consultant to any part of the group when

needed. Good technical knowledge of accountancy and taxation is essential and Consultancy experience would be useful.

Technical experience of the City's financial sectors from within one of the major accountancy practices would be relevant to this position. The other main requirements are the ability to relate to different types of business together with great common sense, and the diplomacy to deal with staff at all levels. Career prospects are outstanding, and a highly attractive salary package will be negotiated.

Please reply in the first instance quoting ref 790 to Keith Fisher, Partner, Overton Shirley & Barry, Prince Rupert House, 84 Queen Street, London EC4R 1AD. Telephone (01) 248 0355.

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The ideal candidate will be a qualified accountant with several years commercial experience, preferably in a service industry using time management systems. Probably a graduate with strong technical skills, the successful candidate must also be firm, tactful and understanding.

Other qualities essential for success are strong communication skills, and the ability to deal effectively at all levels and under pressure. Age indicator: 30-40.

Please reply in confidence, giving concise career, personal and salary details to: Michael Fahy, Ref: ER 910/FT, Arthur Young Corporate Resourcing, Citadel House, 5-11 Fetter Lane, London EC4A 3DH.

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The financial and administrative activities of the United Kingdom Order are currently being controlled through the Provincial Administration in Darlington.

There is now a need for a financial controller to join the management team to control and develop all the accounting and computer operations. The successful candidate aged 28-40 will be an accountant with at least 5 years experience in this field.

Write in complete confidence submitting a detailed Curriculum Vitae to:
J. S. Aspin, Partner,
Pannell Kerr Forster,
Harrogate House, 7-9 Victoria Road,
DARLINGTON DL1 1SN Co. Durham.



UK FINANCE MANAGER

Wiltshire Based

This key appointment is designed to strengthen Intel's European Finance team; the short term objective is to bring a high level of technical expertise and commercial judgement to the UK Finance and Business Operations.

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Accountancy Appointments

Finance Director (Designate)

Middlesex

c.£25,000 + car

The success of this profitable design and printing company, which specialises in the financial services sector, is built on its reputation for product quality and customer service.

An energetic Finance Director designate is sought to make a major contribution to corporate strategy at this exciting stage of the company's development. Working closely with the Managing Directors, key responsibilities will include MIS development and implementation, cost and budgetary control and statutory reporting.

Candidates should be qualified accountants aged 30-40 with considerable commercial experience and strong management skills. Personal qualities must include initiative,

a determined but diplomatic approach and the enthusiasm and commitment to effect change and promote further growth.

Please send full personal and career details in confidence to Ann Bishop, quoting reference 1700/ET on both envelope and letter.

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P.O. Box 188, Millgate House, 26 Old Bailey, London EC4M 7PL

Financial Director Designate

West End

to £35,000 + car

Our client, a highly respected personal financial planning company is seeking to recruit a Financial Director Designate. The Company have ambitious plans to expand their product range and build upon the enviable reputation they have already established.

The ideal candidate will be a Chartered Accountant aged 32-40, with a strong background in investment management. They will be expected to make a major contribution to the overall decision making process from an early stage, thus recent experience in a senior management position in this sector, is essential.

The role will initially have a strong emphasis on developing systems to provide both financial and marketing information. Responsibilities also include financial and

management accounting, planning, cash management and evaluation of potential acquisitions.

The individual must be a proven achiever with strong interpersonal skills. Successful performance will be rewarded with an above average remuneration package including a fully expensed car and excellent pension scheme.

Interested candidates who meet the demanding requirements should write, enclosing a comprehensive curriculum vitae and daytime telephone number, quoting ref: 378 to Philip Rice MA, ACMA, Executive Division, at 39-41 Parker Street, London WC2B 5LH.



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 - Management reporting
 - Computer systems.

Additionally, experience in Manufacturing Businesses, of Systems Design and Implementation, or Management Consultancy would be useful.

Whilst experience is vital, outstanding personal qualities are also essential including:

- Excellent oral and written communication skills
- An analytical and interpretive flair with figures
- Ambition, drive and the ability to motivate and influence others
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- Determination to succeed

Applicants should write with full personal and career details quoting reference PS/105 to Paul Bailey, Spicer and Pegler, Personnel Services, Derby House, 12 Booth Street, Manchester M60 2ED.



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Candidates with appropriate experience and the enthusiasm and energy to join a committed management team should apply in the first instance to Brian R.C. Daniels, (Managing Director), Daniels Bates Partnership Ltd., Leeds Office, Tel: (0532) 461671, quoting ref: 87/2294FT.

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Our client is a major UK publicly quoted group with substantial interests in the retail sector.

The distribution division is assuming an increasingly important role in the company's operations and is currently undertaking a major investment and expansion programme.

Based West of London, the Controller will be responsible for ensuring tight financial control of the division through the continuing development of computerised systems, the provision of detailed management information, review of business plans and control of capital expenditure. Working closely with the Distribution Director, he or she

will play an important role in formulating the next phase of the company's distribution strategy and managing the division through this period of intensive change.

Aged 28-35, applicants should be qualified accountants with proven commercial experience ideally gained in an I.M.C. environment. Distribution experience would clearly be beneficial.

Please write, enclosing a career salary history and daytime telephone number, to David Hogg FCA quoting reference H540/KF.

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A fundamental contributor to this success is an effective and efficient finance function and to this end we are seeking additional qualified accountants to take up career opportunities in the following positions:

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The requirement is for a systems orientated accountant to take responsibility for new systems development covering accounting systems and procedures, management information and reporting systems and financial administration. Applicants must possess a good knowledge of data processing systems and relevant software packages.

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For the two senior positions, applicants aged up to 40 years, should be of graduate calibre and hold a recognised accountancy qualification. Previous work experience should have been gained within a major manufacturing organisation, ideally in the defence industry.

Attractive salaries will be offered, commensurate with experience, together with a range of benefits including a comprehensive relocation package. Interested applicants should write giving full career details to David Stewart, Personnel Manager, V.S.E.I., Barrow-in-Furness, Cumbria, or alternatively, telephone 0229 23366 extension 3360 for an application form.

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Resumes, which will be acknowledged and forwarded to our client unless a covering letter gives contrary instructions, to David Owens, Ref. D220.

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Applicants should be graduates with an accounting or, possibly, legal qualification or a business degree; probably in their early 30's with relevant experience dealing with both public and private companies and able to immediately play a significant role in the work of the department.

The salary will be negotiable around £30,000 to £35,000, but will be dependent upon the ability and experience of the successful applicant; the total remuneration includes bonus arrangements, a car and other attractive benefits.

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Applicants should be graduate accountants (preferably ACMA) with a minimum of 5 years post qualification experience at a supervisory level in a major organisation operating computer based financial systems. The ability to relate to the whole business and to provide an effective financial management service is important. Prospects will extend to the European parent where British financial expertise is highly regarded. Age guideline 28-32.

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For an application form, please telephone or write to the Personnel Manager, Nissan Motor Manufacturing (UK) Limited, Washington Road, Sunderland, Tyne and Wear SR8 3NS. Telephone (081) 415 2504. Please quote reference no 1800C before 31st January 1987.

CHARTERED ACCOUNTANT

The Numerical Algorithms Group Ltd. (NAG) develops quality numerical and statistical software for distribution throughout the world.

We are seeking a qualified Chartered Accountant to join our expanding Central Office in Oxford.

The person employed must be able to demonstrate high standards of accuracy and efficiency in this varied and industrious position. The appointee will report directly to senior management with administrative responsibility for the Finance Group ensuring smooth and efficient running at all times. Enthusiasm and adaptability are considered as essential as professional skills.

The accounts are produced using C.R.D. Fincon software on DES VAX/VMS equipment; experience of a computerised accounts system would be an advantage.

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Closing date for applications: 6 February, 1987.

For further details on the above post, please contact:

The Administrator
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OXFORD OX2 7DE
Tel: Oxford (0865) 511245



Financial Controller

Mayfair Salary c£25k + car + benefits

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Candidates, likely to be around 30 years of age, will ideally be graduate Chartered Accountants who can demonstrate a progressive track record in the investigations department of a leading Accountancy Practice and more recently in a dynamic commercial environment.

Interested applicants should send a detailed CV, including current salary to Don Day FCA: quoting reference LM50/03 at Spicer and Pegler Associates, Executive Selection, 65 Crutched Friars, London EC3N 2NP.



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This is an excellent opportunity for a recently-qualified accountant to make a positive contribution to the future of this successful Company.

Applicants should write in confidence, enclosing a c.v., to:

Paul Trueman
Chief Accountant
Chandos Insurance Company Limited
14 Fenchurch Avenue
LONDON EC3M 5BS
No Agencies



FINANCIAL MANAGER

Experienced Accountant for established European subsidiary of major US Architectural, Engineering, Program Management and Interiors firm. Responsible for preparation of monthly financial and annual statutory accounts, liaison with auditors, banks and other professional advisors, maintenance of statutory records.

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Candidates should be accountants who have relevant experience in industry and seek the challenge of a management role in an expanding company. Knowledge of computer systems required (IBM PC-Pegarus and Symphony preferred).

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Our Client is one of the best-known and respected international consultancy organisations. More importantly they are generally considered to hold the outstanding reputation for technical excellence and performance in the Treasury arena today.

The key appeal of the job itself is exposure to current technical problems over a wide, prestigious client-base. You will use sophisticated and innovative methods in a truly stimulating environment — one with

infectious team spirit, informality and a caring approach to developing people and quality of work.

You will be in your late 20's to 30's with a good degree balanced by an accounting qualification or an MBA — the basic requirements. If you can also show us an impressive record in industrial Treasury Management (cash, risk and liability management are essential — knowledge of investment policy and taxation desirable), we would like to meet you.

Taking hold of this special opportunity will offer you unlimited scope for personal development and a genuine route to partnership in 3-4 years. Please write initially (in total confidence) to:

Paul Lichten, Director
Thompson Associates Limited,
Compton House, 20a Selsdon Road,
South Croydon, Surrey CR2 6PA
quoting reference 1136.
Tel: 01-686 6600.

T.A.L.
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FINANCE MANAGER

SOUTH EAST

TO £24,000 + CAR

As a result of development and expansion, our client, the International Operation of a major US corporation involved in computer equipment, is now seeking to fill a new position.

A division is being formed to handle the logistics side of the company including the setting up of manufacturing operations. The need is for a qualified accountant with experience of manufacturing, American accounting principles and exposure to international business. In addition to technical expertise, the successful candidate will bring sound business acumen to the management team. This is an opportunity to take part in the formulation of a new operation within the overall corporate body.

Applications in confidence to Mike Smith, Inne Recruitment
41 High Street, Frimley, Surrey GU16 5HJ
Tel: Camberley (0276) 48205

INTEC

Accountancy Appointments

Divisional Accounting Manager

c £25,000 + Car
Central London

This is a £200m Division of a major UK engineering multinational. The Division comprises approximately 20 self-accounting companies in the UK, Europe and America and is actively managed, including acquisitions.

The Divisional Accounting Manager will be a member of a small closely knit Divisional management team and will be responsible for consolidation and review of monthly management information, short term forecasts, the annual budgets and the business plans; the production of key indicators and trend analysis; and divisional expense control. There is a requirement to continue the development of computerised systems to include the latest information handling technology. An assistant is responsible for some of the routine.

Applicants should be qualified accountants, aged 28-32, with experience of consolidations, systems work and modern PC applications. The ability to self start and establish a positive working relationship with the units, Divisional Management and Group H/Q is important. Promotion prospects extend to the whole Group.

Please apply in confidence quoting ref L 275 to:

Brian H Mason,
Mason & Nurse Associates,
1 Lancaster Place,
Strand,
London WC2E 7EB.
Tel: 01-240 7805

**Mason
& Nurse**
Selection & Search

CHIEF ACCOUNTANT - PEP ADMINISTRATION

£20,000 + Car + Bens.

We are acting on behalf of a newly-formed subsidiary of a large and successful Unit Trust group which will handle their Personal Equity Plan clients. They are seeking a young, recently qualified accountant with the technical and managerial skills to take effective control of the accounting function.

The position will involve supervision of a small team in addition to responsibility for all aspects of financial and management reporting, budgeting and tax.

Ideally, candidates will be aged between 25 and 30 and will have gained experience in Unit Trust, Investment management or private clients' administration.

For details of these and other current opportunities, contact Philippe Dilly or Tim Clarke ACA.

FINANCE MANAGER WEST END

c. £20,000 + car

A recently qualified accountant, aged in his/her late 20s is sought by this International Software House. The Finance Manager is to be responsible for the financial function of one of the group's subsidiaries including financial control; planning and forecasting; financial policy and to provide an advisory service to board level. The successful candidate should have at least 2 years' commercial exposure and experience of sophisticated computerised accounting systems. The ability to communicate well at all levels is essential.

For further details of this position please contact David Halliday or Robert Morgan.

BADENOCH & CLARK

THE FINANCIAL RECRUITMENT SPECIALISTS
18-19 NEWBROOK STREET, BLACKFRIARS, LONDON EC4A 3DB.
TELEPHONE: 01-583 0073

Secretary CIMA The Chartered Institute of Management Accountants

To succeed TB Degenhardt OBE, who is retiring, as head of the staff of the Institute, which employs 120 people, with a budget of £5 million, and with 26,000 professional members.

Responsibility

is to the Council for implementing policy and for cost effective management of the organisation in providing services to the membership.

Leadership Qualities,

an ability to represent the profession to Government, to public and private sector industry, and some appreciation of management accounting are all required.

Age

under 55. Salary negotiable about £40,000 with car.

Please write in complete confidence to:

St. James's Corporate Consulting
Dept. 31, St. James's House,
47 Red Lion Court,
Fleet Street, London EC4A 3EB

Financial Services Consultancy

£23-£40,000+ car

In order to meet the growing demands and opportunities in City markets we are seeking experienced professionals who wish to use their skills in the challenging and dynamic environment of financial services consultancy.

The goal of our Financial Services Division is to help clients improve their performance and profitability through the provision of high-quality advice and assistance. Clients include major banks, insurance companies, building societies, securities houses, investment management companies and pension funds. The consulting services we offer include business planning, marketing and product development, organisation studies, performance and resource management, and the design of financial information systems. We also have extensive experience in the application of information technology to the financial sector.

In order to strengthen our services we require high calibre individuals with strong business and technical skills and the will to succeed in a rapidly changing environment. Aged 25 to 40, with a degree, and a further business qualification in most instances, you can demonstrate an impressive career path in major financial institutions. You have an outgoing and ambitious personality, the communication skills to deal with all levels of management, and a proven ability to produce high quality results to strict deadlines.

We offer a highly professional environment with the opportunity to work with colleagues from a variety of disciplines. Career prospects are excellent, formal training is provided, and promotion is rapid and based strictly on merit. If you are interested in these opportunities and want to exploit your skills on a wider front, please send a full career resume, plus a daytime telephone number, quoting reference F01/38 to Murray MacFarlane at Coopers & Lybrand, Plumtree Court, London EC4A 4HT.

**Coopers
& Lybrand**

SCHLEGEL ENGINEERING FINANCIAL DIRECTOR

Rapid Growth Market Leader
Competitive Package + Car

Schlegel Engineering is a market leader with a product development and sales orientation. As a division of a U.S. multi-location Corporation, resources and funds are available to support growth.

The company specialises in perimeter sealing over a wide range of markets and comprises several divisions involving continuous and batch manufacturing operations.

In addition to responsibility for financial accounting, a key aspect of the role involves working in support of the Managing Director in planning and monitoring of the company's marketing strategy, both nationally and in Europe.

This will require the further development of computer based management accounting systems with particular emphasis on profitability and productivity control.

Candidates must be qualified accountants over 30 years of age with several years' management experience.

They should particularly enjoy the pressures placed on the financial function by rapidly developing market situations.

If you want to join a young team, then write to the Managing Director. Applications will be treated in the strictest confidence.



Schlegel Engineering
Henlow Industrial Estate
Henlow Camp, Beds SG16 6DS

*Registered trademark of Schlegel Corporation

Financial Adviser Property

City c. £27,500 + excellent benefits

Leading institutional investor with an outstanding commercial property portfolio (£2 billion plus) having reached a particularly interesting stage in its development has identified the need for a suitably qualified accountant aged c. 30 years.

As a member of the multi-discipline Management Team you will report to the Finance Director. Your initial brief will include responsibility for the planning of corporate structures in support of development initiatives. Thus, it is essential that you can formulate, present and justify the fiscal case (including taxation implications) for a wide range of property activities. Knowledge of U.S. accounting practice would be advantageous.

The position demands an outstanding individual who can combine technical competence with imagination, has well developed commercial instincts and above all a determination to ensure the achievement of agreed business objectives.

Career opportunities are exceptional in this diversifying group. The excellent benefits include a mortgage and non-contributory pension scheme.

Write with full CV, including contact telephone numbers, to Paul Gaskin, quoting ref: FT/4887.

IAS

LONSDALE ADVERTISING SERVICES LTD
Hesketh House, Portman Square, London W1H 0JH

Financial Analyst

c. £18k p.a. London

Our client is a well known and highly reputable British group engaged in the electronics industry.

This position is in a small key team at Corporate level concerned with the study and implementation of potential or actual Group wide acquisitions, disposals, investments and joint ventures. The Financial Analyst will investigate and evaluate the financial implications of these activities.

Eligible candidates will be qualified accountants, preferably graduates, aged 26-30 with good accounting knowledge and some financial and commercial analysis expertise. Excellent prospects exist for advancement within the group in the short/medium term.

Applications with full CV in strict confidence to: Bernard I. Taylor MBIM or telephone for a personal history form. Please quote ref: 6906.

**MERVYN
HUGHES**

Mervyn Hughes International Ltd,
Management Recruitment Consultants,
37 Golden Square, London W1R 4AN. Tel: 01-454 4091

SECURITIES SECTOR

City

Our client is a consortium of stockbrokers now seeking to strengthen its financial management team with two appointments, both reporting directly to the Finance Director.

FINANCE CONTROLLER

up to £30,000

The Finance Controller must be a qualified Chartered Accountant with a strong technical background and broad knowledge to include tax, treasury, computer systems and Stock Exchange regulations. Some post qualification

experience in the financial services sector is necessary and personal qualities such as tact, enthusiasm and good communication skills are particularly important. Reference 3654/1.

COMPLIANCE OFFICER

up to £25,000

A Compliance Officer with knowledge of security dealing and Stock Exchange rules is required. A main function of the job will be to improve efficiency through further development of internal controls

and internal audit. This position is a good "stepping stone" for a young Chartered Accountant or Solicitor. Reference 3654/2.

These positions are challenging opportunities for experience in a start-up situation with good growth prospects. Both packages include attractive benefits.

Please write in confidence, enclosing full career details and quoting the appropriate reference number, to Catherine Rowan, Executive Selection Division.

**PEAT
MARWICK**

Peat, Marwick, Mitchell & Co.,
165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

District Treasurer SCALE 1

Salary: £22,357 progressing
to £26,104 per annum

The Chester Health Authority has a current revenue allocation of £45.8m and manages the Health Services within the boundary of Chester and Ellesmere Port Local Authority Districts, serving a resident population of 178,000 and a hospital catchment population of over 200,000.

The Authority also manages the Cheshire Ambulance Service, and has been selected as a pilot district for Asset Accounting. Following the implementation of the Griffiths Report, the Authority's management arrangements emphasise the importance of a positive and dynamic involvement of the Treasurer in professional areas of work as well as his/her participation in general management as a Member of the District Management Board. The present post-holder is leaving on promotion.

Informal enquiries from professionally qualified accountants to Mr A. Crook, District General Manager, telephone: 0844 518241. Further details from Alan West, District Personnel Officer, 20 Rue 43, Lightfoot Street, Chester CH2 8EX, telephone: 0844 518241, ext. 208. Closing date: 28th February 1987. Interviews: 18/25 March 1987.

CHESTER
health authority

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Daniel Berry 01-248 4782

Emma Cox 01-236 3769

Jane Liversidge 01-248 5205

Accountancy Appointments

FINANCIAL CONTROLLER

ACA's 27-32

To £25,000 + car
West London

An opportunity has arisen to join a young management team in a dynamic and expanding company. Our client is a designer, manufacturer and retailer of a unique range of ladies' fashions, seeking to recruit a Financial Controller. The company is well established with a turnover in the region of £3M and high profitability.

The successful candidate will be responsible for running a small accounts department producing financial and management information. Keynotes of the role include involvement in a continuing computerisation programme and participation in the formation of business strategy.

Candidates (male or female) should be ACA, with two to four years post qualified experience. Experience of small companies either in public practice or in industry would be an advantage whilst a knowledge of micro computers is essential.

If you wish to be considered, please write with your C.V. to Eric Sutton or Stephen Hackett at Douglas Llambras Associates at our London address quoting reference No. 7381.

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Young Financial Analyst SAINSBURY'S

London

Outstanding Package

J Sainsbury plc is one of the UK's most successful public companies. Profit growth has exceeded 20% p.a. for the last seven years and the company has an excellent reputation for the quality of its management and operations.

The position of Financial Analyst is offered within the small yet highly influential Financial Appraisal Department. The role encompasses a wide variety of activities including corporate planning, forecasting, performance appraisal and financing functions. This is a high-profile position entailing exposure at board level, and career prospects are exceptional.

Candidates should be high calibre graduate chartered accountants, aged 26-30, with post-qualification experience gained in a major

commercial or industrial company. The role requires strong analytical skills together with a high level of commercial awareness. An interest in the US business environment would be an advantage.

Please reply to Martin Manning, in strict confidence, enclosing full personal and career details, quoting reference 1707/FT on both envelope and letter.

**Deloitte
Haskins + Sells**

Management Consultancy Division
P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

FINANCE AND ADMINISTRATION MANAGER

To £27,000 + Car + Relocation

City

Our clients are a division of one of the World's best known companies engaged in the provision of information services. The division has been established within the last 3 years and has proved immensely successful in the design and implementation of computerised information systems for City Institutions. The rate of growth is phenomenal. The division is already achieving £25 million turnover and is expected to double in size during the coming year.

Reporting to the UK Planning and Administration Manager the Finance and Administration Manager will work closely with the Divisional Manager and is expected to play a full part in the overall management of the Division. Controlling a growing department of 68 staff there will be an emphasis on the development of computerised financial

administration, control and management reporting systems to cater for this very rapid growth. You will also have responsibility for many aspects of the general administration of the Division. Of course, career prospects are outstanding.

Candidates for the position must be qualified graduate accountants, aged 27-33, probably with line management experience in a high technology or computer related industry. Experience gained in a high growth manufacturing environment and/or the implementation and development of financial procedures, management reporting and project accounting systems would be advantageous.

Please send your career and current salary details, including a daytime telephone number, to Barry C. Skates, at our Maidenhead office, or telephone him for further information.

MKA SEARCH INTERNATIONAL LIMITED
MKA House, King St, Maidenhead, Berkshire SL6 1EF
Telephone: 0753 75144

MKA
Recruitment & Training Consultancy

Channel 5 Finance Director

London

c£30,000 + Car

Channel 5 is the leading video sales label, distributing to some 2,700 outlets throughout the country. Turnover is already over £10 million and the company is very profitable. Market growth over the next five years is projected as dynamic, and aggressive, acquisitions are likely as well.

Our client now needs a tough Finance Director to aid the company's development over the next crucial years. Responsibilities will include all financial matters, especially the installation and maintenance of very tight controls and effective systems; liaising with the shareholders, two of the major European Corporations; will also be part of the job.

You will be qualified and likely to be in your thirties. You must be flexible enough to operate effectively in a small company environment. At the same time, some exposure to the workings of large organisations is also required. You will want to work in a fast-moving, demanding environment where success depends on keeping ahead of the field.

If you believe you have the qualities we are seeking and are excited by the challenge offered you should write to Geoffrey Rudland ACA, ATIL, Executive Division, enclosing a comprehensive C.V. and daytime telephone number, quoting ref. 379 at 39-41 Parker Street, London WC2B 5LH.

Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
Member of Addison Consultancy Group PLC

Direct Board Exposure Young Business-Minded Accountants

aged 25-29

flex c.£22-24,000 plus car

Our client, a well-regarded name within a consumer-related product and service market has a turnover approaching £200 million and is part of a major British public group. As a result of the company's continuing policy of growth and development a position has arisen within its Central Financial Planning function for a commercially aware young accountant.

The Financial Planning team's responsibilities include the provision of a financial analysis service to the Company Directors; the control of the monthly review of operating performance; the preparation and interpretation of financial reports for Board level usage; the co-ordination and provision of information and recommendations for company capital activities; the co-ordination and preparation of short, medium and long-term budgeting and planning activities; and the conduct of varied analytical exercises, including acquisition appraisal.

Candidates are likely to be aged 25-29, qualified accountants and will probably have at least 2 years post-qualification experience in a commercial environment. The direct exposure to the Main Board requires a high-profile individual with obvious personal presence. The successful candidate will also have a questioning and persuasive but diplomatic manner and the ability to function with a minimum of supervision. A high degree of technical competence is assumed.

Based in West London, the company pursues an active management development programme with career opportunities anticipated within an 18-month timescale either with the immediate company or the wider group.

Interested individuals should telephone or write enclosing a CV and a note of current salary to: Karen Wilson BA, ACMA, Financial Management Selection Limited, 21 Oak Street, London W1X 1HB. (Tel: 01-439 6911).

**Financial
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Financial Controller

Surrey/Sussex Borders To £25,000, Car

This £20m turnover subsidiary of one of Britain's most progressive p.l.c.s. manufactures medium-volume specialist equipment for world-wide markets and acts as the UK distributor for a wide range of imported products. Reporting to the Managing Director, the successful candidate will assume full responsibility for the finance and accounting function and manage a team of 20 staff. Key tasks include forging a unified finance department from several, previously separate operations, implementing a computer rationalisation programme and enhancing the manufacturing costing system. Candidates, aged 27-40, must be qualified accountants with a proven record of technical expertise and managerial ability. A thorough understanding of computerised systems and manufacturing costing methods is required, together with some experience of foreign currency transactions. The finance function has a high profile throughout the group and is seen as a major contributor to the success of the business, so prospects for advancement are excellent.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to S.P. Spindler, HOGGETT BOWERS plc, 36 High Street, Eton, WINDSOR, SLA 6BD, 0753 850851, quoting Ref: 24059/FT.

GROUP FINANCIAL CONTROLLER

SUNBURY-ON-THAMES
c £20,000 + car

Demanding role for qualified accountant with at least 3 years PQE under 35 with commercial experience.

The position advertised is in a rapidly expanding group of companies involved mainly in the lighting industry.

Progression to group financial director is anticipated and the successful candidate must be capable of implementing the necessary financial controls to facilitate the continued expansion and profitability of the group. A flotation on the USM is being considered by the directors and therefore candidates should preferably have large firm experience.

Write with full cv to:
A. J. Day FCA

**MENZIES MIDDLETON
HAWKINS & CO.,**
Ashby House, 64 High Street,
Walton-on-Thames,
Surrey, KT12 1BW

WLG Williams Lea Group

Group Financial Director

London

c£40,000 + Car

The Williams Lea Group, with a turnover in excess of £30m, comprises nine companies providing comprehensive printing and communications services to the City and international financial markets.

The group seeks an experienced accountant to act as Group Finance Director and Company Secretary, who is capable of making a major contribution in the fields of financial control, management information systems, strategic planning and business development.

The successful candidate, who is likely to be a graduate aged 34-40, will be able to demonstrate strong technical skills as well as the personality and drive to operate effectively both within and outside the group.

Please reply in confidence with a comprehensive curriculum vitae including details of current earnings and a day time telephone number to: D.E. Shribman.

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Accountancy Personnel

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The Financial Accounting Centre near Sheffield is the principal processing unit for financial accounting for UK operating units. Reporting to the Centre Controller you will lead a team of 40 people responsible for the production of financial accounts, processing of payroll, payment of suppliers, assets and control accounts.

You will be a qualified Accountant aged up to 40 with a background of auditing and industrial experience. A working knowledge of computer based accounting is essential. The excellent benefits package includes quality car and relocation expenses.

CHEMICALBANK

FINANCIAL CONTROL

Cardiff

For further details, please contact:
Accountancy Personnel,
49 King Street,
Cardiff CF1 3BZ.
Telephone: 0222 371446

HEAD OF FINANCE - UK

North West

c£20,000 + Car

Our client, an American multi-national engineering corporation is currently entering an exciting growth phase, in terms of both product and market development. Reporting directly to the local MD and the European Controller in Brussels, you will play an active role controlling financial resources and motivating staff. The responsibility and scope will substantially increase in the near future as the organisation expands.

You should possess the accountancy qualifications and business acumen demanded to succeed in a position that will stretch your communication, leadership and computer skills. An excellent benefits package is envisaged.

For further details, please contact:
Accountancy Personnel,
49 King Street,
Manchester M2 7AY
Telephone: 061-834 8735

Accountancy Appointments

Outstanding young accountants

A chance to find out about consultancy

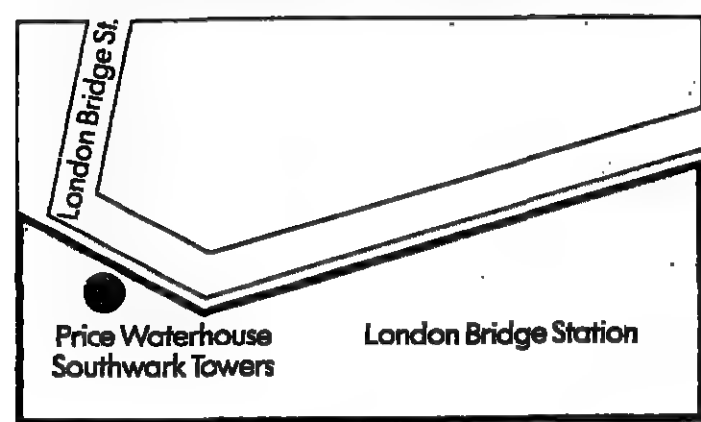
There are many myths about consultancy work, what it entails and how it could benefit you.

An advertisement can only briefly describe the variety of work and the opportunities available. It can never illustrate fully the consultant's overall role and the day to day work involved.

So why don't you come and meet us and find out for yourself what it is all about. Talk to our consultants and they will tell you more about the type of work they do and what you might do if you joined us.

Price Waterhouse is one of the largest consultancy practices in the world. We seek outstanding and ambitious financial consultants for our London office to work on a number of diverse assignments tackling financial, business and management problems.

We are holding an open evening on Wednesday 11 February between 6pm and 8pm at Southwark Towers, London Bridge, London SE1.



If you are interested in attending please telephone Michele Deverall, requesting a personal history form and quoting reference MCS/8425 at Price Waterhouse, No 1 London Bridge, London SE1 9QL. Telephone: 01-407 8989 Ext. 4038

What are we looking for?

- You will recently have qualified as an accountant (ACA/ACCA/ACMA)
- We hope you will also be a graduate
- You should be able to demonstrate outstanding performance in your career to date

We will offer:

- An opportunity to broaden your skills working within a variety of industries
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Price Waterhouse



Fast moving Accountants

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South-East

GROUP FINANCIAL CONTROLLER FCA

Reporting to the Group Finance Director for the accounting and treasury function of a rapidly-expanding PLC in property development—turnover £30m. Previous experience at that level essential. (Ref: CP20)

FINANCE DIRECTOR FCA/FCMA

Responsible for the total finance function of an autonomous manufacturing company — turnover £10m. Background should include industrial experience and profit orientation through cost and cash control. (Ref: CP25)

MANAGEMENT ACCOUNTANT ACMA/ACCA

Responsible for project control, forecasting and budgeting in a large construction company. Previous experience should include computer-based management systems in the industry. (Ref: CP30)

Please reply with full c.v. and salary details quoting reference to:

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Financial Times,
10 Cannon Street,
London EC4A 3DF

Young Accountants For A Market Leader

Thames Valley

c£16,000; Excellent Benefits and Progression Prospects

With a turnover in excess of £300m, a very healthy profits record and a dominant market position, the client is a highly successful, professionally managed company which is aggressively exploiting its success in its mainstream business as well as diversifying. Quality of management information is vital to business decisions in this context and two opportunities have arisen to join the young, dynamic finance and accounting team.

Marketing Accountant

Responsible for providing the company's marketing managers with management accounting information on profitability and contribution by product and market sector plus analytical appraisal of proposed policies. This is a new role with considerable scope to exercise creativity and initiative. The requirement is for a thorough understanding of accounting principles, coupled with a strong commercial awareness, preferably gained from experience in a consumer products environment. The ability to communicate effectively with marketing people and earn their respect is essential. Ref: 2409/FT.

Management Accountant

Responsible, with the support of a small team, for production of monthly management accounts to a demanding timescale, analysis of performance in conjunction with senior management, forecasting and long range planning. The key to success is building a constructive relationship with operational management at head office and in the regions, thus influencing their commercial decisions and business strategy. Candidates must have a good understanding of management accounting principles, excellent analytical skills and a disciplined approach to their work. The ability to direct and develop staff is essential. Ref: 2409/FT.

Applicants for both positions must be qualified or finalist accountants, probably aged 24-35. Sophisticated DP resources exist for information gathering and analysis. The comprehensive benefits package includes a non-contributory pension and free life assurance. The size of the company, a recently enhanced management development programme and the rapid pace of change mean that career prospects are outstanding.

Male or female candidates should telephone Stuart Spindler on 0753 850851 for an informal discussion, or submit a comprehensive CV to HOGGETT BOWERS plc, 36 High Street, Eton, WINDSOR, SL4 6BA quoting the appropriate reference number.

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CHIEF ACCOUNTANT

London NW10

£18,000-£20,000 plus car

E.I.M. Limited, located in North West London, is the machine tool Merchant Division of the B. Elliott Group of Companies, with a turnover of some £15 million per annum.

A progressive, high-calibre Chief Accountant is now sought to assist and deputise for the Financial Controller. Responsible for a staff of eleven, principal tasks will be the timely production and interpretation of monthly management accounts and the wide range of sophisticated financial information necessary for controlling the performance of the Company.

Candidates will be qualified (ACA, ACCA, ACMA) ideally under 30, with some practical industrial or commercial experience and knowledge of computerised accounting systems. The position will suit an individual with highly developed communication skills who possesses the strength of character necessary to make a positive contribution in a demanding sales oriented environment.

Applicants should write, enclosing full curriculum vitae, to:

Christine Snelgrove
B. ELLIOTT PLC
167 Imperial Drive
Harrow, Middlesex HA2 7JP



International Retailing Group Financial Controller

Hants

c£27,500 + Bonus + Car

ALLIERS INTERNATIONAL LTD is a world leader in duty free shopping with an annual turnover of £250m operating at airports and on board cruise liners around the world. The Company is a subsidiary of Hanson Trust PLC and promotion within Hanson Trust has created this vacancy.

The Group Financial Controller is directly responsible for three major UK profit centres whilst controlling those in Australia, Canada and U.S.A., and therefore the position requires a person who will accept full responsibility for all financial matters. The Company relies heavily on financial disciplines and this position encompasses all aspects of accounting, tendering, treasury and capital controls in a fast-moving, international environment. The recent introduction of more advanced computer equipment will involve further systems development and improved financial modelling applications. The ideal candidate will be a Chartered Accountant, aged at least 30, with five years post qualifying experience, three of which will have been in industry. He/she must be well versed in D.P. Systems and previous involvement in retailing and exposure to foreign exchange would be desirable but more important is a high degree of self-motivation, commercial awareness and communicative ability.

In addition to the salary quoted the benefits of profit related bonus, car, contributory pension scheme and BUPA, enhance the package. Where necessary relocation expenses to this attractive area in Hampshire will be reimbursed. The position offers excellent career prospects with both Alliers International and Hanson Trust. Ref: 1419/FT. Write or telephone for an application form or send full details (with day-time telephone number and current salary) to R.P. Carpenter, FCA, FCMA, ACIS, 2-3 Old Bond Street, London W1X 3TB. Tel: 01-493 0156 (24 hours).

Phillips & Carpenter

Selection Consultants

Financial Controller

Central London £neg + executive car

mdbs, a leading US-based supplier of information management computer software, is renowned for the excellence of its database and expert systems products. Our continued success has led to the recent establishment of a UK sales and technical office in London.

We have an outstanding opportunity for a high-calibre Chartered Accountant, with experience of US operating methods, to play a major part in our development programme. Reporting to the Director of UK Operations, you will join a small management team and have overall responsibility for all financial, administrative and personnel-control functions.

You will have well-developed financial management experience gained in the

UK subsidiary of a US company, preferably in the computer (software) industry. Ambition, together with commercial acumen and the ability to assume a high-level of responsibility, will ensure your swift progression in this developing environment.

The salary is negotiable to attract the right candidate and, in addition, we offer a company car and a range of excellent company benefits.

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Enquiries and expressions of interest should be directed in writing to:



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Please send full C.V., including details of current salary, in strict confidence to Denise Howell, Personnel Manager, Bache Securities (UK) Inc., 9 Devonshire Square, London EC2M 4HR.

Bache Securities (UK) Inc.

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£20,000+, Negotiable

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The successful candidate will receive an attractive salary and benefits package. Those interested should send a.c.v. and details of their current circumstances and earnings to R.T. Scott, Taylor Scott Associates Limited, Westwood House, 127 Regent Street, London W1R 7HA. (Or telephone 0494 84621 evenings/weekends). Quote ref: FT/1.

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The ideal candidate will be a qualified accountant or chartered secretary, aged 30-45, who has already had strong financial management experience, and direct involvement in computerised accounting systems and in the management of staff.

The remuneration package offered is negotiable but will include a salary in excess of £20,000, contributory pension scheme, health insurance and medical insurance and, where necessary, relocation expenses.

Please write in confidence, to Peter Willingham, quoting reference LM45, at Spicer and Pegler Associates, Executive Selection, Hilary Court, 65 Cranbrook Road, London EC3N 2NF, giving sufficient details to explain why we should meet to discuss this appointment. Please include present remuneration and preferably a daytime telephone number.



Spicer and Pegler Associates
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The ideal candidate will be a qualified pro-active accountant, possibly an MBA, with experience of

circa £25,000 plus benefits

working alongside and influencing high level marketing and general management. Experience of designing or supervising the design of computerised management systems would be advantageous. Candidates will be expected to demonstrate a willingness to learn and be flexible enough to become involved in areas not traditionally within an accountant's role. The successful applicant will be uniquely placed to make a significant contribution to policy development through influencing the Board of Directors. For the individual with the confidence and maturity to make a success of this demanding post, there are exceptional career development opportunities within the Group.

Please apply, in confidence, giving full career details and quoting reference FES/221 to: Albert Gurewitz, Executive Selection Division.

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If you:-

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We are the Engineering and Maintenance Division of a dynamic, fast growing and profitable charter and commuter airline based at Southend Airport. Group turnover in the last 4 years has grown from £5m to £26m and is expected to be in the region of £35m for the current financial year.

As part of a small but highly professional management team, the Financial Director will be required to appraise operational activity, direct strategy and implement new and cost effective systems within the Engineering Division. This Division services both in-house and third party customers and has a turnover approaching £5m per annum.

The successful candidate will be a qualified Accountant aged up to 30 years with at least 2 years' experience in industry/commerce. We require an assertive, positive and energetic individual who has the ability to very quickly make a contribution in the general management side of our Engineering operation.

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday January 22 1987

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US drugs companies show strong advance

BY JAMES BUCHAN IN NEW YORK

BRISTOL-MYERS and SmithKline Beckman, the US diversified drug companies, reported double-figure increases in fourth-quarter earnings despite having to make good losses in market position caused by tampered products earlier in the year.

Bristol-Myers said that net profit increased 24 per cent to a record \$151.7m, or \$1.06 a share, on sales up 1 per cent to \$1.2bn.

The company also announced record sales and earnings for the year, with profit margins rising for the 14th year in a row, according to Mr Richard Gelb, chairman. Sales inflated by about 1 per cent by a weaker dollar, rose 9 per cent to \$4.8bn, and earnings were up 15 per cent to \$559.9m, or \$4.13 a share.

Bristol-Myers took a 14 cents a share special charge in the second quarter to account for the withdrawal of all the company's over-the-counter drugs in capsules after analgesics were found laced with cyanide.

Earnings at SmithKline rose 13.7 per cent to \$147.3m on a 18.3 per cent rise in sales to \$1.04bn. Per share earnings rose almost 17 per cent, to \$1.94, on the strength of a share repurchase scheme.

Revenues for the year at SmithKline were up 15 per cent at \$3.78bn, assisted by \$191m in favourable currency translation and 11 per cent growth in Tagamet, the company's anti-ulcer preparation which raised \$1bn in revenues. But net income grew only 1.3 per cent to \$321.1m, or \$6.76 a share.

Mr Henry Wendt, chief executive, said per share earnings would have been \$7.15 but for a \$32m charge to cover early retirement and the withdrawal of Contac, the leading US cold cure.

Capexes were poisoned by a stockholders' clerk who owned options to sell SmithKline and intended to depress the share price to reintroduce Contac.

Another big US drugs and toiletries group, American Home Products, reported slower fourth-quarter profits growth, with net earnings up from \$163.7m or \$1.41 a share to \$189.4m or \$1.24 on virtually unchanged sales of \$1.19bn.

The company said its latest quarter net included a gain of \$530m on the sale of its E. J. Branch confectionery business, offset by \$495m in special charges.

Meanwhile Warner-Lambert said its expected 1986 per share earnings of \$4.19 including a non-recurring gain of 64 cents. This compares with a net loss of \$318m or \$4.05 per share in 1985.

Disney boosted by theme parks

BY RODERICK ORAM IN NEW YORK

WALT DISNEY, the US leisure and entertainment group, reports profit up more than 150 per cent in the first quarter, thanks to strong performance from all its businesses, particularly theme parks and resorts.

Net earnings were \$98.8m, or 66 cents a share, for the three months ended December 31 compared with \$34.7m or 26 cents a year earlier. Revenues grew by 50 per cent to \$755.5m from \$504.1m.

The company said revenues and net income in the December quarter were records. Shares in the family entertainment group jumped 34 to 54 1/2 following release of the results, which were much better than generally expected on Wall Street.

Theme parks and resort sector revenues increased 31 per cent to \$359m in the latest quarter, while operating income of \$77.5m was 97 per cent ahead of a year earlier on increased attendance and higher per-capita guest spending.

Disney said film and entertainment segment revenues rose 109 per cent to \$263.3m with a substantial portion attributable to the domestic television syndication of two major packages from the Walt Disney Studio's library.

In addition, increased sales of home-video products - including a record 1m units of Sleeping Beauty over Christmas - contributed to the results in this segment, where operating income increased 194 per cent to \$33.7m.

An additional factor behind the earnings were improved operating results at Arvida, a land developer which Disney acquired in 1984.

Disney's earnings in fiscal 1986, which ended September 30, had risen 43 per cent to \$247.3m or \$1.82 and faster growth was considered unlikely against a background of a generally sluggish rise in consumer spending.

Waddell quits as JCI chairman

By Jim Jones in Johannesburg

MR GORDON WADDELL, the chairman of Johannesburg Consolidated Investment (JCI), the big South African mining house, has unexpectedly announced his resignation.

He says he will turn 50 when he leaves the company on June 30, that his resignation is "for personal reasons" and that he hopes to spend more time with his family in Scotland.

Mr Waddell emigrated to South Africa 22 years ago and married Mary Oppenheimer, the only daughter of Mr Harry Oppenheimer, the chairman of Anglo American, the largest of South Africa's big mining corporations. They were divorced after a few years.

Apart from one parliamentary term in the early 1970s when he served as an opposition Progressive Party MP for Johannesburg north, Mr Waddell's entire career in South Africa has been with the Anglo American group.

In 1981 he was appointed chairman of JCI, which is controlled by Anglo American and De Beers and, in turn, has strategic holdings in De Beers' diamond trading companies and in Rustenburg Platinum, South Africa's largest platinum producer.

Mr Waddell is also to step down from the Rustenburg chairmanship.

Mr Waddell will be succeeded as chairman by Mr Murray Hofmeyr, an executive director of Anglo American, though effective management of JCI will be in the hands of Mr Pat Retief, an executive director of the group who is to be appointed managing director on July 1.

Kenneth Marston adds JCI also announced yesterday that net profit for the first half to December had risen 21 per cent to R91.1m (\$44.1m), equal to 1236 cents per share, from R75.3m a year ago. The total for the year to last June was R204.8m.

The interim dividend is being increased to 500 cents.

Boise Cascade raises profits despite charges

BY ANATOLE KALETSKY IN NEW YORK

BOISE CASCADE, the Idaho-based paper and forest products company, earned \$32m, or \$1.94 a share in the last quarter of 1986.

The quarter's profits, struck after charges totalling 40 cents a share to cover the loss of investment tax credits and costs of relocating the company's headquarters, were nearly double the net earnings of \$16m, or 61 cents a share, achieved a year earlier.

The favourable results reflected strong US paper prices which have risen from the falling dollar, as well as the benefits of labour cost reductions secured after a lengthy strike last summer.

Results for 1986 as a whole were hit by strike-related losses in the third quarter. The company made \$101.6m, or \$3.32 a share, on sales of \$3.8bn in 1986, marginally down on the previous year's \$104.2m, or \$3.45 a share.

However, the underlying performance was substantially better after allowing for 35 cents in strike losses during 1986 and for capital gains and other special factors which added 40 cents a share to the 1986 earnings.

Mr John Perry, Boise Cascade's chairman, said he expected "significantly stronger performance" this year in spite of what he believed would be only modest growth in the economy.

Mr Perry said that the paper and pulp division, which accounted for 44 per cent of sales and 67 per cent of profits in 1986, was performing particularly strongly as a result of lower costs and steadily improving prices for uncoated white papers, linerboard and market pulp.

However, other paper grades, which made up about half the company's total pulp and paper capacity, remained weak owing to oversupply, he added.

A financial restructuring plan last year was designed to breathe new life into FGH by spinning off about \$1.1bn in non-making mortgages and property holdings into a separate company called Transvaco. Aegon, the Fedbank and the central bank provided fresh loans to cover the losses.

AMR declines sharply after tax provisions

BY OUR NEW YORK STAFF

AMR, the parent company of American Airlines, the third largest US carrier, yesterday reported a sharp fall in earnings caused by extraordinary provisions against the change in US corporate taxation.

AMR, which has recently been the subject of intense speculation on Wall Street over a possible takeover of Pan Am, reported fourth-quarter net income of \$3.7m, or 11 cents a share, against \$24.4m, or 39 cents, in the last quarter of 1985. Revenues edged up from \$1.49bn to \$1.5bn.

Although American is regarded as one of the more profitable and soundly capitalised US carriers, the latest result is distorted by an extraordinary charge to profits of \$38.9m, to reflect the phasing-out of tax credits on capital investment under the new Tax Reform Act.

However, on the credit side, the current quarter also included an \$11.6m gain from changes in pension accounting, a \$10.8m reduction in depreciation expense and a \$14.9m gain from sale of property rights.

For all 1986, the company reported a fall in net earnings from \$345.8m, or \$5.94 a share to \$279.1m, or \$4.83, on revenues down from \$6.13bn to \$6.02bn.

Earnings for the year include a \$46.4m pension gain, a \$60.3m pre-tax gain from sale of subsidiaries and a \$42m reduction in depreciation expense due to changes in accounting for aircraft and other equipment.

Bankers Trust moves ahead at year-end

BY OUR NEW YORK STAFF

BANKERS TRUST, a leading New York money centre bank, has reported a \$1.2m rise in fourth-quarter 1986 net income to \$87.5m, and a 15 per cent rise in full year net income to \$427.9m, or \$8.01 per share.

It said its earnings benefited from higher non-interest income, lower income taxes and increased net interest income, offset by a higher provision for loan losses and increased non-interest expenses.

Bankers Trust increased its provision by 75 per cent to \$306m but, along with other money centre banks reporting this week, these were cushioned by much improved earnings from non-traditional commercial banking activities, such as securities trading.

Trading account profits and commissions jumped by \$151.6m to \$168.8m in 1986.

Meanwhile, the Dallas-based RepublicBank Corporation, which recently announced that it was taking over InterFirst, a local Dallas rival, reported that its fourth-quarter earnings fell by 73 per cent to \$9.1m, or 26 cents a share, while full year net income fell by 61 per cent to \$54m, or \$1.65 per share.

InterFirst reported a fourth-quarter loss of \$49.6m against a net profit of \$13.7m in the same quarter of 1985.

● J.P. Morgan, the fifth largest

banking group in the US, confirmed its move towards a worldwide investment banking business with an announcement that it had formed a securities group.

Mr John Olds, executive vice-president of Morgan's main banking subsidiary, Morgan Guaranty Trust, will head the group, which will be responsible for developing the company's global securities strategy.

Morgan said the new group would include J.P. Morgan Securities, the subsidiary it formed recently to conduct underwriting and trading in government and municipal securities and money-market instruments.

Morgan, which has no retail banking network, has recently emphasised investment banking alongside its traditional commercial business and has campaigned vigorously for the repeal of the Glass-Steagall Act which forbids commercial banks from underwriting corporate securities.

The company said the new group was intended to "give more definition and direction to our evolving securities business."

Morgan has also formed an operating committee, headed by Mr John Ruffie, vice-chairman, to address issues arising from changes in the financial markets.

Genentech in loss after write-off

By Our New York Staff

GENENTECH, the San Francisco bio-technology company that is one of Wall Street's prime glamour stocks, yesterday reported net losses of \$360.4m in the fourth quarter, or about 10 times revenues, thanks to the write-off of research spending on two drugs.

The \$360.4m charge, which covers the purchase of the assets of two limited partnerships formed to finance the research, caused a net loss for the year of \$382.2m.

However, net operating income excluding the non-cash charge more than doubled from \$2.2m or 3 cents a share to \$4.5m or 6 cents in the quarter and from \$5.8m or 9 cents a share to \$12.2m or 15 cents for the year as a whole.

Genentech's share price, which is highly volatile, slipped back 5 1/2 to \$185 1/2 in early trading.

The two partnerships, formed in 1982 and 1983 with investment of \$20m, were bought out with the issue of 5m shares in a transaction that closed at the end of this month.

Genentech and its shareholders will own exclusive rights to three important genetically-engineered drugs, including TPA, a "wonder" treatment which dissolves blood-clots in heart attack victims.

Some Wall Street analysts believe TPA can generate sales of as much as \$1bn a year on profits margins of up to 30 per cent, which can be partly sheltered from taxation by last year's loss.



Mr Eberhard von Künheim, BMW chairman

BMW warns of risk from \$

BY ANDREW FISHER IN FRANKFURT

BMW, the West German maker of luxury cars, yesterday highlighted the weakness of the dollar as the main risk element in 1987, which it otherwise expects to be a favourable year.

The Munich-based company said that the falls in both the dollar and the pound against the D-Mark were responsible for last year's 3.2 per cent decrease in world turnover from DM 18.1bn (\$9.9bn) to DM 17.5bn.

"With unchanged parties, group turnover would have been substantially exceeded that of the previous year," the company added. Parent company turnover rose 5.3 per cent to DM 15bn, including DM 8.9bn (a 6.3 per cent increase) abroad.

BMW said profits for the year were "satisfactory," but gave no details. In 1985, net profits of the parent company declined from DM 330m to DM 300m as competition intensified on the home market.

Mr Eberhard von Künheim, chairman, said BMW was confident about the current year on the basis of both the overall economic background and the state of the motor industry.

However, he warned: "The favourable outlook contains risks. Among them is the weakness of the currencies of important export markets, above all the dollar."

In Germany, however, further rises in real incomes should mean a repeat of last year's high figure for new car registrations. Both production and exports of the German motor industry should remain high, he said.

The high export dependence of the industry - nearly 70 per cent (300,000 cars) of BMW's output is sold outside Germany - has caused German stock market analysts to number the car makers among those becoming most vulnerable to currency pressures.

The German car industry had another record year in 1986.

Volvo profits decline by 15%

BY KEVIN DONE IN STOCKHOLM

VOLVO, the Swedish automobile, energy and food group, suffered a fall of 15 per cent in operating profit in the final quarter of 1986, as the group's profitability slipped back from the record level reached in 1985.

For the full year operating profits fell 3.3 per cent to SKr 3,268m (\$646m), while profits (before tax and allocations) declined marginally to SKr 7.5bn from SKr 7.6bn in 1985, a fall of 1.3 per cent.

Return on capital employed fell to 17.5 per cent from 20.3 per cent in 1985.

The group was helped by extraordinary profits of SKr 330m arising chiefly from the sale of Sonesson group subsidiaries.

Volvo was forced by the decline in oil and gas prices to make write-downs totalling SKr 500m in its shareholdings in Hamilton Oil of the US and Norway's Saga Petroleum. The write-down was balanced, however, by writing up the value of its holding in Catenia, its affiliate in domestic car and truck distribution, by the same amount.

Volvo has also made an unspecified provision in the 1986 accounts against potential losses arising from its SKr 250m guarantee of a loan from Göteborg to Mr Helmut El-Sayed, the ousted former chief executive and majority shareholder of Fermenta, the embattled Swedish antibiotics and animal health group.

Volvo agreed to guarantee part of

subsidary, Mr Leunart Holmström, president of AB Ferma, Volvo's holding company for financial services, is also to become treasurer and vice-president, corporate finance, because of a further reshuffle of top management.

Mr El-Sayed's debts, following the collapse of its planned co-operation deal with Fermenta in early 1986.

According to preliminary figures Volvo group turnover declined 3 per cent to SKr 83.9bn, chiefly as a result of a further steep decline in oil trading by 43 per cent.

The sale of industrial products rose 10 per cent, but Volvo said that the fall in the value of the dollar had reduced group sales by about SKr 4.6bn of which around two-thirds was attributable to industrial

products and one-third to oil trading.

The value of car sales rose 6 per cent to SKr 38.8bn, truck sales by 3 per cent to SKr 17.1bn, and food sales by 58 per cent to SKr 6.5bn chiefly thanks to the takeover of the Swedish Sugar Company.

Group capital expenditure rose to SKr 3.4 bn from SKr 3.5bn in 1985, with the car, truck and bus operations accounting for SKr 3.2bn.

Volvo's cash mountain had grown to SKr 17.45bn by the end of 1986 from SKr 14.39bn a year earlier. The group is proposing an 8.8 per cent increase in its dividend to SKr 9.25 a share.

Volvo has been hit by tougher competition in its home market as well as in the US and profits have also been hit by the fall in the value of the dollar and the rise in the value of the D-Mark.

Johannesburg Consolidated Investment Company, Limited

(Incorporated in the Republic of South Africa Registration No. 01/00489/06)

Interim Report for the six months ended 31 December 1986

The following are the unaudited consolidated results of the Company and its subsidiaries:

Consolidated Income Statement	Six months ended 31 Dec. 1986	Six months ended 31 Dec. 1985	Year ended 30 June 1986
Profit before taxation	181.9	99.9	258.2
Taxation	27.8	21.8	45.7
Profit after taxation	94.1	78.6	209.5
Outside shareholders' portion of profit (Loss)	0.4	-	(1.6)
Profit before preference dividends	90.7	78.6	211.1
Dividend from:			
Income from investments	78.4	58.5	134.7
Operating subsidiaries	13.4	19.9	89.0
Other revenue	8.9	12.3	43.4
Preference dividends	2.6	8.8	6.8
Profit attributable to ordinary shareholders	91.1	75.8	204.8
Ordinary dividends	36.9	24.0	88.5
Retained profit	54.2	51.8	116.3
Earnings per share	1.296c	1.082c	2.778c
Dividends per share	500c	325c	1.800c
Number of ordinary shares in issue	7 379 300	7 379 300	7 379 300

Consolidated Balance Sheet	Six months ended 31 Dec. 1986	Six months ended 31 Dec. 1985	Year ended 30 June 1986
Capital employed:			
Ordinary shareholders' interest	696.4	577.1	642.2
Preference share capital and premium	48.0	56.0	56.0
Outside shareholders' interest	5.8	8.8	8.8
Deferred taxation	74.0	46.1	56.0
Long-term liabilities	78.6	82.9	81.1
	901.8	767.9	847.1
Employment of capital:			
Investments, loans, marketable securities and mining prospects	728.4	458.2	489.6
Fixed and mining assets	310.6	281.1	297.9
Net current (liabilities) assets	(132.0)	28.6	59.6
Net asset value per share (based on market valuation of listed investments at 31 December 1986 and directors' valuation of unlisted investments at 30 June 1986)	901.8	767.9	847.1
	R701	R857	R494

Notes

- Profit attributable to ordinary shareholders of R91.1m were disclosed in the latest annual report.
- In terms of the provision of the Share Option Scheme, options to subscribe for or purchase a total of 15 500 ordinary shares were granted to nominated executives on 29 September 1986 and 6 October 1986, at prices ruling on the Johannesburg Stock Exchange on 25 September 1986 and 3 October 1986 respectively.
- Mr G. H. Waddell has informed the Board of Directors that he has decided for personal reasons to resign as Executive Chairman, on 30 June 1987.
- The Board wishes to announce that Mr M. B. Hofmeyr has been appointed to the Board as Deputy Chairman and that he will succeed Mr Waddell as Chairman on that date. The Board also wishes to announce that Mr P. F. Retief will at that time be appointed Managing Director of the Johannesburg Consolidated Investment Company, Limited and Chairman of Rustenburg Platinum Holdings Limited.
- Particulars of the Group's capital expenditure are as follows:

	31 Dec. 1986	31 Dec. 1985	30 June 1986
Capital expenditure for period	12.3	13.5	52.8
Capital expenditure commitments	18.4	24.0	17.9

On behalf of the board
G. H. Waddell / P. F. Retief / Directors

Dividend No. 122

An interim dividend (No. 122) of 500 cents per share in the currency of the Republic of South Africa has been declared payable to holders of ordinary shares in respect of the year ending 30 June 1987.

Last date for registration: 6 February 1987
Registers close (dates inclusive) from: 7 February 1987 to: 15 February 1987

Currency conversion date: 20 February 1987
Date of payment: 9 March 1987

The dividend is declared subject to the customary conditions which may be inspected at or obtained from the Company's

Head Office and Registered Office:
Consolidated Building, c/o Fox and Harrison Streets, Johannesburg 2001 (P.O. Box 590, Johannesburg 2000)

Copies of this interim report can be obtained from the London Secretaries

21 January 1987

This advertisement appears as a matter of record only.



Moonrose Marine Corporation
Lexham Marine Corporation

US \$95,000,000

Provided by:

Commerzbank
International S.A.

DG BANK
Deutsche Genossenschaftsbank

Barclays Bank plc

Den norske Creditbank

Agents:

Commerzbank Aktiengesellschaft

Initiated and arranged by:

First International
Capital Corporation

This announcement appears as a matter of record only.



JACOBS SUCHARD

U.S. \$150,000,000

Euro-Commercial Paper Programme

Dealers:

Swiss Bank Corporation International Limited
Union Bank of Switzerland (Securities) Limited
S. G. Warburg & Co. Ltd.

Issue Agent:

Swiss Bank Corporation International Limited

Paying Agent:

Swiss Bank Corporation

January, 1987

This announcement appears as a matter of record only.

\$101,000,000
Commercial Paper Program

for

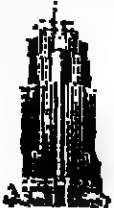
100 First Finance Corp.

Financing

100 First Plaza
San Francisco, California

Developed by

Barker Interests Limited



supported by a direct-pay irrevocable letter of credit
provided by

Barclays Bank PLC
New York Branch

MORGAN STANLEY & CO.

Incorporated

January 15, 1987

INTERNATIONAL COMPANIES and FINANCE

Slowdown at French holiday group

By David Housheer in Paris

CLUB MÉDITERRANÉE, the French-based holiday and hotels group, recorded a further slowdown in profits growth last year despite buoyant earnings from its US and Asian operations.

Estimated consolidated profits rose 4.8 per cent to FFf 313.8m (\$51.5m) in the financial year ending October 31 on the basis of a 0.5 per cent increase in turnover to FFf 6m. Excluding minority interests profits rose 10 per cent to FFf 283.2m.

However, the group's US subsidiary, Club Med Inc, reported a 16 per cent increase in profits to \$18m on the basis of a 20.4 per cent increase in turnover to \$336.9m. Club Med handles the US and Asian businesses of the group.

The increase in dollar earnings—lower than the 29 per cent rise reported in 1984/85—was offset in the consolidated accounts by a 21.8 per cent decline in the dollar's value.

In comparison with this year's 4.8 per cent consolidated profits growth, net consolidated earnings climbed 16 per cent in 1984-85 to FFf 302m.

On a consolidated basis the number of hotel days registered rose 3.5 per cent to 7.7m. However, the occupancy rate fell 2.9 per cent to 67.3 per cent.

BCI chairman to retire early

MR ANTONIO MONTI, chairman of Banca Commerciale Italiana (BCI), Italy's second largest state bank, will retire a few months ahead of schedule, writes Alan Friedman in Milan.

Mr Monti will be succeeded as chairman by Mr Francesco Cingano, the long-serving joint general manager of the bank.

Mr Cingano's responsibilities for the domestic side of the bank are to be taken up by Mr Sergio Siglienti, who has been a senior executive in charge of operations at BCI. Mr Siglienti will work alongside Mr Enrico Reagioti, the joint general manager with responsibility for international banking.

Rockwell rises 19% in quarter aided by strong aerospace unit

BY JAMES BUCHAN IN NEW YORK

ROCKWELL, the US defence, electronics and automotive group, has reported a 19 per cent rise in first-quarter earnings. Although the aerospace division, which makes the B-1 bomber, put in a strong performance, the gain was mainly due to overfunded pension schemes.

Earnings of \$149.4m, or \$1.04 per share on a diluted basis, far outpaced sales revenues which grew a more modest 3.5 per cent to \$2.9bn. But net earnings were swelled by a clawback of \$28.5m, or 20c a share, from company pension schemes which are expected to contribute about \$190m (before tax) for the

year as a whole.

Without the pension gain, operating and after-tax income would have been broadly unchanged after flat or weaker performances by electronics, automotive and general industries divisions.

Mr Robert Anderson, chairman of the Pittsburgh group, said the quarterly figures were in line with expectations of "significant improvement" this year.

Operating earnings at the aerospace division were up 43 per cent at \$178.7m, thanks to the B-1 programme and most of the pension clawback. However, sales were flat

at \$1.3bn, and Rockwell faces a sharp fall in orders as the current B-1 programme expires next year.

The B-1 order backlog halved to \$3.5bn, against \$6.6bn this time last year, and helped pull total group orders back from \$14.5bn to \$18.7bn. Rockwell has also been hurt by the loss of the Challenger space shuttle.

Meanwhile, operating earnings from electronics fell from \$70.7m to \$68.7m. The division was held back by weak markets for factory automation at Allen-Bradley, which Rockwell bought for \$1.7bn in 1985 to help replace earnings from this B-1.

EdF cuts debt costs and lifts earnings

By George Graham in Paris

EDF, the French state-owned electric utility which has spent the last two weeks under assault from strikes and the cold weather, boosted its profits last year by 30 per cent to FFf 1.3bn (\$214.5m).

The company cut its debt costs, thanks to the fall in the dollar and in interest rates. Sales of electricity also rose by 5 per cent over the year despite the fall in the price of oil and other competing energy sources.

The state will receive a FFf 715m dividend from EDF on the results.

Mr Marcel Boiteux, who is due to retire as EDF president this year, said the company's debt service costs had dropped to 19 per cent of its turnover in 1986 from 23 per cent the previous year and a peak of 27 per cent in 1983 and 1984.

The utility's debt burden totals FFf 220bn after heavy borrowing to finance its nuclear power plant construction programme. Mr Boiteux said the level—1.6 per cent of turnover—was not excessive.

But EDF must resist the temptation to cut prices too quickly. It had already lowered tariffs by 4 per cent last year—or 2 per cent in real terms—but going further could endanger the policy of reducing borrowings.

CCF to float off Locamie

By Our Paris Staff

CREDIT COMMERCIAL de France, the banking group due to be privatised in the second quarter of this year, is to float one of its subsidiaries on the Paris second market next week.

Locamie, 70 per cent owned by CCF, will be offered for sale on January 27 at a price of FFf 320 a share.

Newmont Mining takes \$50.3m write-off

BY OUR FINANCIAL STAFF

NEWMONT MINING, the US gold, base metals and energy group, is to take an after-tax charge of \$50.3m, equivalent to \$1.55 a share, against fourth-quarter earnings to reduce the carrying value of unprofitable copper operations and investments.

While Newmont's operations were profitable in the fourth quarter of 1986, the charge will cause a net loss for the quarter, the company said. In 1985, the company had a fourth-quarter loss of \$62.3m, which included charges of \$56.5m.

Newmont said it would be profitable for all 1986—the results are due to be reported on January 28.

Nine-month profits were \$116.8m, or \$3.24 a share, compared with \$27.4m, or 90 cents a share, in 1985. About \$38.2m of the write-off represents the value of plant, equipment and mine development costs and estimated closure costs to be incurred by the Newmont Mines offshoot which has shown a loss each year since 1981 due to low copper prices and high unit operating costs.

A further \$6.2m of the charge is due to the previously announced write-off by 34 per cent-owned Sheritt Gordon Mines of its Rutan copper mine.

N. AMERICAN QUARTERLIES

AMSTERDAM Telephone Building			
Fourth quarter	1986	1985	
Revenue	2.20m	2.20m	
Net profit	277.4m	248.1m	
Net per share	1.50	1.70	
Year			
Revenue	9.00m	9.00m	
Net profit	1.10m	1.00m	
Net per share	7.27	7.25	

KRAFT Food processing			
Fourth quarter	1986	1985	
Revenue	2.47m	2.12m	
Op. net profit	117.1m	112.2m	
Op. net per share	0.80	0.70	
Year			
Revenue	9.70m	7.20m	
Op. net profit	285.1m	248.1m	
Op. net per share	2.77	2.40	

MANNESMANN Electronics			
Second quarter	1986-87	1986-88	
Revenue	285.2m	282.2m	
Net profit	28.1m	14.5m	
Net per share	0.40	0.20	
Year			
Revenue	984.6m	1.1m	
Net profit	28.4m	27.4m	
Net per share	0.50	0.50	

LORION CAMP Paper products, chemicals			
Fourth quarter	1986	1985	
Revenue	28.2m	28.2m	
Net profit	48.8m	48.8m	
Net per share	0.87	0.80	
Year			
Revenue	2.80m	1.27m	
Net profit	120.2m	95.1m	
Net per share	2.80	1.80	

N.S. FINANCE CORPORATION NV

U.S. \$15,000,000 Guaranteed Floating Rate Notes Due 1987/89

Unconditionally guaranteed by N.S. Finance Corporation N.V.

For the three months 21st January, 1987 to 21st April, 1987, the

Notes will carry an interest rate of 6 1/4% per annum with a Coupon

Amount of U.S. \$30.47 payable on 21st April, 1987.

Bankers Trust Company, London Agent Bank

Some business travellers will change neither hotel nor newspaper. That's why they are particularly happy to find complimentary copies of the Financial Times at the following hotels in Lyon: Frantel, Grand Hôtel Concorde, des Artistes, Le Roosevelt, Mercure.

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

This announcement appears as a matter of record only.



BANCO ESPIRITO SANTO
E COMERCIAL DE LISBOA

London Branch

£100,000,000

Certificate of Deposit Programme
with Multi-currency Option

Arranged by

Morgan Grenfell & Co. Limited

Dealers

Chase Investment Bank

Morgan Grenfell & Co. Limited

S.G. Warburg & Co. Ltd.

CORRECTION NOTICE NOTICE OF REDEMPTION GOETAVERKEN 8 1/4%

Guaranteed Bonds due September 15, 1987

Public notice is hereby given that the publication dated January 16, 1987 in respect to the final redemption date should be read as February 17, 1987 and not February 16, 1987.

FOR GOETAVERKEN ARENDAL AB
(Former AB Gotaverken)

BANK OF AMERICA INTERNATIONAL S.A.
LUXEMBOURG

FISCAL AGENT AND PRINCIPAL PAYING AGENT

Isveimer

U.S. \$100,000,000

Floating Rate Participation Certificates Due 1992

Issued by Morgan Guaranty GmbH for the purpose of making a loan to

Istituto per lo Sviluppo Economico dell'Italia Meridionale
(a statutory body of the Republic of Italy incorporated under Law No. 286 of April 11, 1983)

In accordance with the terms and conditions of the Certificates, the rate of interest for the Interest Determination Period 22nd January, 1987 to 23rd February, 1987 has been fixed at 6 1/4%. Interest accrued for the above period and payable on 27th July, 1987 will amount to US\$55.00 per US\$100,000 Certificates.

Agent
Morgan Guaranty Trust Company of New York
London Branch

U.S. \$60,000,000

Industrias Peñoles, S.A. de C.V.

Floating Rate Notes Due 1989

Interest Rate	10% per annum
Interest Period	22nd January 1987 22nd April 1987
Interest Amount per U.S. \$10,000 Note due 22nd April 1987	U.S. \$250.00

Credit Suisse First Boston Limited
Agent Bank

Weekly net asset value



Tokyo Pacific Holdings (Seaboard) N.V.

on 19th Jan. 1987 U.S. \$183.10

Listed on the Amsterdam Stock Exchange

Information: Pearson, Harding & Pearson N.V.,
Herengracht 214, 1016 BS Amsterdam.

AIBD BOND INDICES

WEEKLY EUROBOND GUIDE JANUARY 18, 1987

	Redemption	Yield	on Week	12 Months	Low
US Dollar	8.505	-0.152	10.200	8.450	
Australian Dollar	14.183	0.364	14.587	12.820	
Canadian Dollar	9.930	-0.290	11.704	9.869	
Eurodollar	6.184	-0.145	6.314	5.804	
Euro Currency Unit	8.529	-0.280	9.524	8.164	
Yen	6.028	-0.099	7.302	5.774	
Sterling	10.837	0.203	11.332	9.751	
Deutsche Mark	6.216	0.000	6.816	6.221	

Bank J. Vothel & Co Ltd, Zurich - Tel: 022/66 472 CH



Leader in acquisition finance

This announcement appears as a matter of record only.

BCI Holdings
a new corporation formed by
Kohberg Kravis Roberts & Co. and Management

has acquired

Beetrice

\$4,100,000,000
Senior Term Financing

Manufacturers Hanover Trust Company Acquisition Finance
acted as co-manager for the above financing.



April 1986

This announcement appears as a matter of record only.

First Brands Corporation
a new corporation formed by
The First Boston Corporation and Management

has acquired

**The Home & Automotive
Products Business of
Union Carbide Corporation**

\$425,000,000
Senior Revolving Notes

Manufacturers Hanover Trust Company Acquisition Finance
acted as lead manager for the above financing.



July 1986

This announcement appears as a matter of record only.

SSI Holdings, Inc.
a new corporation formed by
Kohberg Kravis Roberts & Co. and Management

has acquired

Safeway Stores, Inc.

\$3,500,000,000
Senior Financing

Manufacturers Hanover Trust Company Acquisition Finance
acted as co-manager for the above financing.



August 1986

This announcement appears as a matter of record only.

Macy Acquiring Corp.
a new company formed by
investors including the management of Macy

has acquired

R.H. Macy & Co., Inc.

\$2,073,000,000
Senior Bank Facility

Manufacturers Hanover Trust Company Acquisition Finance
acted as co-manager for the above financing.



August 1986

This announcement appears as a matter of record only.

MRC Acquisition Corporation
an affiliate of

Forstmann Little & Co.

has acquired

Midland Ross
\$560,000,000
Senior Debt Financing

Manufacturers Hanover Trust Company Acquisition Finance
acted as lead manager for the above financing.



September 1986

This announcement appears as a matter of record only.

AMF Bowling Companies, Inc.
a new corporation formed by Commonwealth Venture Partners

has acquired in a leveraged acquisition

The AMF Bowling Products Division
of

AMF Incorporated
\$130,000,000
Senior Financing

Manufacturers Hanover Trust Company acted as agent
and Manufacturers Hanover Acquisition Finance
arranged the above financing.



November 1986

This announcement appears as a matter of record only.

Halworth Limited
a newly formed corporation by
Schroder Ventures and Management

has acquired various companies from
Williams Holdings PLC

£18,400,000
Senior Debt Financing

Manufacturers Hanover Trust Company Acquisition Finance
London Office provided the financing for the above transaction.



November 1986

This announcement appears as a matter of record only.

Woodward & Lothrop Inc.

has acquired in a leveraged acquisition

John Wanamaker, Philadelphia

\$260,000,000
Senior Credit Facilities

Manufacturers Hanover Trust Company Acquisition Finance
acted as lead manager for the above financing.



December 1986

This announcement appears as a matter of record only.

GFICT Acquisition, Inc.
a subsidiary of

General Felt Industries, Inc.

has acquired

Color Tile, Inc.
\$115,000,000
Senior Credit Facilities

Manufacturers Hanover Trust Company Acquisition Finance
acted as agent and arranged the above financing.



December 1986

This announcement appears as a matter of record only.

Pony Industries, Inc.

has acquired

Atlantic Richfield Company's
Building Products, Chemical and Specialty Chemicals Businesses

\$158,000,000
Acquisition Facility
\$70,000,000
Working Capital Facility

Manufacturers Hanover Trust Company Acquisition Finance
and The CIT Group/Business Credit, Inc.
acted as agents for the above financing.



December 1986

This announcement appears as a matter of record only.

CDS Acquisition Corp.
a company newly formed by
Clayton & Dubilier, Inc. and Management

has acquired

The Lawn and Garden Group
(The O. M. Scott & Sons Company
and the
W. Atlee Burpee Company)

ITT Corporation
\$137,000,000
Senior Revolving Notes

Manufacturers Hanover Trust Company Acquisition Finance
acted as lead manager for the above financing.



December 1986

This announcement appears as a matter of record only.

FWI Acquisition Corporation
a corporation formed by

Exeter Capital, L.P.

has acquired

Funk & Wagnalls, Inc.
\$37,000,000
Senior Debt Financing

Manufacturers Hanover Trust Company Acquisition Finance
provided the senior debt and arranged the above financing.



December 1986

This announcement appears as a matter of record only.

BCA Corporation
a new corporation formed by
management and institutional investors

has acquired in a leveraged acquisition

American Bakeries Company

\$190,000,000
Senior Debt Financing

Manufacturers Hanover Trust Company Acquisition Finance
acted as lead manager for the above financing.



December 1986

This announcement appears as a matter of record only.

Playtex Holdings, Inc.
a corporation formed by Drexel Burnham Lambert Incorporated
and Playtex, Inc. Management

has acquired

BCI International Playtex, Inc.
BCI Playtex Family Products, Inc.

\$350,000,000
Acquisition Facility

Manufacturers Hanover Trust Company Acquisition Finance
acted as agent for the above financing.



December 1986

This announcement appears as a matter of record only.

Griffith Acquisition Corporation
a new corporation formed by PaineWebber Capital Inc.,
Fidisco Capital Group, and Ardshiel, Inc.

has acquired in a leveraged acquisition

National Car Rental System, Inc.
from

Household International, Inc.

\$150,000,000
Senior Financing
\$70,000,000
Letter of Credit Facility
\$150,000,000

Revolving Credit Facility for GAC Leasing I and GAC Leasing II,
subsidiaries of Griffith Acquisition Corporation

Manufacturers Hanover Trust Company Acquisition Finance
arranged and provided the financing for the above transaction.



December 1986

This announcement appears as a matter of record only.

Campeau Acquisition Corp.

has acquired

Allied Stores Corporation

\$3,281,200,000
Senior Bank Financing

Manufacturers Hanover Trust Company Acquisition Finance
acted as co-agent for the above transaction.



December 1986

The Investment Banking Group

INTERNATIONAL CAPITAL MARKETS and COMPANIES

Clare Pearson talks about the future with IPMA's new chairman

Call for cross-market co-operation

MR ARMIN MATTLE, new chairman of the Eurobond new issue market's trade association, yesterday called for stronger links between the primary and secondary markets to aid the liquidity and price transparency of new bond issues.

Mr Mattle, managing director of Union Bank of Switzerland (Securities), became chairman of the International Primary Market Association (IPMA), which groups 65 houses active in the new issues market, at the beginning of this month.

He took on the role as the Eurobond market faces up to new regulatory requirements under Britain's Financial Services Act. The Association of International Bond Dealers (AIBD) has already introduced new reporting rules for rules market dealers which will help it to meet the latest UK legislation under which the AIBD is due to become a recognised investment exchange.

Mr Mattle does not, however, expect IPMA's role to change radically, though its members, like all other investment businesses, will need to be authorised by the Securities Association, a new self-regulatory body, to deal in London.

IPMA currently issues recommendations on market practice to its members who are not bound to observe them but generally do.

Mr Mattle said yesterday: "Neither the self-regulatory organisations nor the recognised investment exchanges which will be authorised by the act are likely to focus on international inter-professional new issue syndication practices. IPMA will continue doing so in the interest of its UK and non-UK members against a

changing market and regulatory background."

He believed IPMA should officially recommend that lead and co-lead managers domiciled in London should commit themselves to becoming reporting dealers, under the recently implemented AIBD rules, when they join a bond issue's management group.

Such a measure could prove contentious as underwriters

renewly working on a definition of the point in the life of a bond at which the rules become applicable. Presently each house decides individually when to transfer an issue to its secondary market book.

Mr Mattle considered the rules would mean that the period normally allocated to primary trading would be cut sharply. The best definition of the timescale for trading a bond

is a market in the security.

The true marketability of a bond would become more obvious because it would be possible to tell when a house was not regularly reporting trading levels, as it would be required to do as a reporting dealer.

Mr Mattle also said he expected that some current IPMA rules on disclosure during syndication needed to be altered to bring them up to date with changes in instruments since the association was originally set up in 1984.

In particular, the mushrooming of the international equity market — which is more volatile than the bond market — made some of the existing recommendations look inadequate.

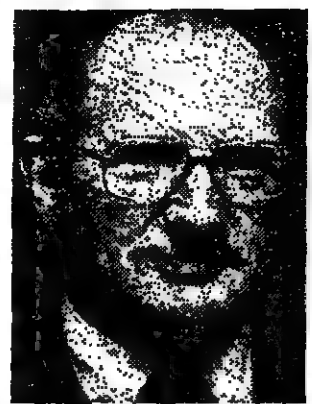
In an equity issue it was important to allow potential underwriters to have enough time to consider joining the management group, and also for them to have more information on the borrower than they would normally receive in a bond issue.

Mr Mattle expected that IPMA would be carrying out a review of the effectiveness of existing recommendations — syndication practices such as the timing of payments of fees.

There might be a need to change the criterion for entry to the association, he said. The existing qualification is to have the books on six issues over the previous two years.

The proliferation of market players since this was originally set up had imposed strains on IPMA's consensus approach to decision-making, since all recommendations have to be passed unanimously, he said.

Armin Mattle believes the IPMA should officially recommend that lead and co-lead managers domiciled in London should commit themselves to becoming reporting dealers when joining a bond issue's management group.



situated elsewhere in Europe would be able to avoid reporting requirements placed upon London-based houses. It could also inhibit grey market trading of new bond issues.

Under the AIBD secondary market rules, which took effect from January 2, reporting dealers must report closing bid and offer prices on all bond issues in which they are making markets. From March, they will also have to disclose the highest and lowest prices at which they have dealt during the day.

European houses are currently in the primary market — where it is exempt from the rules — would be the time prior to the allocation of allotment amounts, he said. In most cases, this is only three days.

Mr Mattle saw this time limitation as beneficial to the market because it would increase its transparency. It would not only make the market value of new issues more visible, but would also go some way to solving the vexed question of the Eurobond that is launched with a list of syndicate members who have no intention of mak-

W. German markets to combine statistics

By HAIG SIMONIAN

WEST GERMANY'S eight stock exchanges, which at present produce independent share and bond turnover statistics, will start releasing joint daily figures from February 2. The move is in line with other steps to bring about greater co-operation between the country's still-independent exchanges.

The basis for counting share and bond turnover will also be changed to include both buy and sell orders, rather than just one side of a transaction as in the past, to bring West German figures into line with counter-

parts in London, Amsterdam and Zurich.

West German stock market turnover figures should more than double from last year's DM 608.5bn, however, as enhanced computer links between the country's two stock exchange computer centres in Frankfurt and Düsseldorf will make it possible to include data for off-exchange transactions.

Volume would also be broken down into German and foreign shares, German and foreign stock warrants, total turnover in public authority bonds, and

as issues of the federal government, railways and post office, other bond issues, issues by banks and other borrowers, warrant and convertible bonds, D-Mark Eurobonds and foreign currency bonds.

For the first time aggregate daily turnover figures will also be available for the shares of 66 West German blue chip companies as well as four foreign corporations.

Under the prior method, individual exchanges had reported total turnover, broken into shares and bonds, while several

had not regularly been published data at all.

The secondary market for West German equities is still on course for its May deadline, according to Mr Ruediger von Rosen, executive vice chairman of the Association of West German Stock Exchanges.

Meetings between representatives of the country's independent exchanges are by no means complete, according to Mr von Rosen, but the exchanges are "still just in time" to meet their government-inspired deadline.

Full Paris listing obtained by Bafip

By George Graham in Paris

THE FRENCH second market will formally mark its first graduation ceremony in 1987.

Banque Paribas (Bafip), the French bond and money market specialist, is to make the transition from the second market to a full listing on the Paris Stock Exchange.

Bafip is among only a small group of companies that have chosen to move up. Efforts to encourage others to join the main bourse after a grooming at the second market have proved relatively unsuccessful.

Major companies such as Cap Gemini Societé, the computer services group, or Electronic Serge Danstani, the electronics arm of the Dassault aviation group, now weigh heavily in the sector market. They are considerably larger than many companies with full listings.

Cap Gemini's market capitalisation is nearly FFf 5bn, over 7 per cent of the total second-market capitalisation.

The Commission des Opérations de Bourse (COB), the official stock exchange watchdog, would like the largest seven or eight companies on the second market to make the transition but has yet to officially prod them into action.

The COB has, however, tightened disclosure requirements so that second market companies will have to publish quarterly financial information on a regular basis. After a three-year apprenticeship, they will be required to produce half-yearly reports and consolidated accounts, which were previously not mandatory.

The main reason why so many large companies choose to stay on the junior market, is that they do not want to issue more shares to the public. Many second market companies are family controlled and are very happy to have only 10 per cent of their shares publicly traded. This is the minimum level for the second market.

Most of the companies that have gained a full listing have been those which had already issued more than the 10 per cent level.

Bafip, which joined the second market in June 1984, already has nearly 100 companies publicly listed. The rest of its shares are mainly controlled by Calypso, a company closely tied to the mutual insurance sector, Paribas, the investment banking group, and Cofidis, the export credit company.

The group's market capital is FFf 3.35bn after its share price quinquennial in 1986. Daily turnover in Bafip shares averaged 3,700 shares last year compared with 2,900 in 1985.

Montedison and Antibiotics in venture talks

By Our Financial Staff

MONTEDISON, the Italian chemicals group, is discussing an asset swap with Antibiotics of Spain with a view to setting up a joint venture to pool marketing resources.

Antibiotics is Spain's biggest producer of pharmaceuticals. Its penicillin sales account for more than 15 per cent of the world market. Exports last year to the US and Europe accounted for about 40 per cent of sales, valued at more than FFf 200m (\$155m).

Antibiotics plans to produce in Argentina for the US market at an estimated cost of FFf 1.5bn.

Société Industrielle Financière Italiana (SIFI), a Montedison subsidiary, plans to increase its capital from 120bn to 1,950m (FFf.6m) by issuing 37.5m ordinary shares. Montedison said the operation will be proposed to shareholders next month. Proceeds would be used to restructure the company.

SIFI, a financial services company, reported profits of 1.8.7bn in 1986. SIFI does not intend to seek a bourse listing.

Mr Christopher Carter, 37, manager of equity syndication at Salomon Brothers International, is joining Credit Suisse First Boston as a director in the syndicate department dealing mainly with equities and equity-related products. His was the latest in a series of unrelated departures from Salomon in London.

Merrill Lynch International Bank (MILB), the banking subsidiary of Merrill Lynch, the US brokerage house, has been granted permission by the Japanese authorities to open a representative office in Tokyo.

In the Financial Times on January 17, it was reported that MILB had been granted a full banking licence in Japan.

\$200m issue by Austria given good reception

By CLARE PEARSON

AUSTRIA made a \$200m Eurobond issue yesterday and met a good reception from a market which, in the cautious atmosphere predominant in the Eurodollar market because of currency turmoil, has an appetite for highly-rated sovereign paper.

Morgan Guaranty and ITCB International jointly led the 10-year issue, with a coupon of 7½ per cent and price of 101½, giving a yield 65 basis points above US Treasuries at launch.

The yield margin was slightly below that on existing Austrian paper of similar maturity, and was, therefore, viewed by the market as slightly aggressive but acceptable. In particular, it met demand from the Far East like recent issues for Finland and Belgium. It was bid at 1½ points below issue price, a profitable level for underwriters given the 2 per cent total fees.

Though the dollar sector otherwise remained quite muted as it awaited the outcome of today's Bundesbank council meeting and last night's US/Japan currency talks, Banque Paribas Capital Markets launched a \$160m issue for Thomas Brandt International with the guarantee of its parent, the French electronics group, Bouygues.

The seven-year bonds, with a coupon of 8 per cent and price

of 103½, are being issued alongside 500,000 warrants to buy DM 200m bonds with a 6½ per cent coupon and 1994 maturity, thus offering both an interest rate and currency play on the D-Mark. Warrant-holders wishing to exercise before the end of this year must submit either two warrants with cash or two warrants plus the host bond to receive DM 1,000 of bonds.

The issue was well received, being bid 1½ below the issue price by comparison with 1½ fees.

Hino Motors, a Japanese truck and bus maker, was well received with a \$60m issue with equity warrants. Led by Nikko Securities, it has an indicated coupon of 3½ per cent with par pricing.

Uncertainty about prospects for the company's shares produced a discount to issue price of four points, well outside the ½ per cent fees.

The flow of Australian dollar issues continued with a \$350m issue for New South Wales, with a three-year maturity, 14½ per cent coupon and price of 101. Led by Salomon Brothers International, it was quoted within its fees. Meanwhile, the World Bank's issue of Tuesday was increased from \$720m to \$810m with the lead manager

reporting unusually heavy demand from Japan.

Credit Foncier, the French credit institution acting with the République's guarantee, made a FFf 800m issue of floating-rate notes accompanied by warrants into a fixed rate bond. The seven-year issue, led by Banque Nationale de Paris and Caisse des Dépôts is the first French franc Eurobond this year, following recent currency uncertainties.

It was also the first ever to be assigned a spread linked to the Treasury bill rates. The margin was 85 basis points over the three-month bill, and interest is payable quarterly. The warrants, at FFf 50 each, are exercisable for six months into an 8½ per cent seven-year bond. The bond was well received, being quoted close to its par issue price.

In D-Marks, Honeywell of the US made a DM 150m 10-year issue with a 6½ per cent coupon and par pricing, led by Chase Bank, and was quoted at or just inside its fees. D-Mark bonds were mixed in light trading ahead of today's Bundesbank meeting.

In Switzerland, Canada's Power Financial issued Sfr 120m of 10-year bonds with an indicated yield of 5 per cent, led by Banque Paribas. Swiss bonds were little changed in quite active trading.

CBOT proposes late trading

By DAVID OWEN IN CHICAGO

THE CHICAGO Board of Trade, the world's largest futures exchange, this week approved at board level a blueprint calling for the introduction of an evening trading session.

The proposed session would stretch from 5pm to 9pm Chicago time and cover four contracts: T-bond futures (the world's most actively traded futures contract), T-note futures, Treasury bill futures and soybean futures. Trading hours for these contracts are currently 8 am to 2 pm Chicago time.

The Philadelphia Stock Exchange is also planning an

evening session for its currency options. The session is due to run from 7 pm to 11 pm local time in order to accommodate growing Far East interest.

Philadelphia is establishing a Hong Kong office. The CBOT plan will shortly be put to a membership ballot. Assuming a favourable response, an evening trading session at the exchange may begin as soon as mid-year pending regulatory approval.

In November the CBOT sent a letter to the Commodity Futures Trading Commission, the industry watchdog, asking for

permission to trade any of its contracts around the clock.

An evening session would enable the CBOT to overlap with a large chunk of morning trading in Tokyo, a massive player in the cash bond market.

It is widely seen as an attempt to prevent any associated hedging business from gravitating towards Pacific time futures exchanges.

While no US T-bond futures contracts are available in Tokyo, both the Singapore International Monetary Exchange and Australia's Sydney Futures Exchange offer one.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Closing prices on January 21

ISSUER	Face Value	Yield	Price	Change	Yield
ABN AMRO	100,000,000	7.75%	101.10	+0.10	7.75%
ABN AMRO	100,000,000	7.75%	101.10	+0.10	7.75%
ABN AMRO	100,000,000	7.75%	101.10	+0.10	7.75%
ABN AMRO	100,000,000	7.75%	101.10	+0.10	7.75%
ABN AMRO	100,000,000	7.75%	101.10	+0.10	7.75%
ABN AMRO	100,000,000	7.75%	101.10	+0.10	7.75%
ABN AMRO	100,000,000	7.75%	101.10	+0.10	7.75%
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ABN AMRO	100,000,000	7.75%	101.10	+0.10	7.75%
ABN AMRO	100,000,000	7.75%	101.10	+0.10	7.75%
ABN AMRO	100,000,000	7.75%	101.10	+0.10	7.75%
ABN AMRO	100,000,000	7.75%	101.10	+0.10	7.75%
ABN AMRO	100,000,000	7.75%	101.10	+0.10	7.75%
ABN AMRO	100,000,000	7.75%	101.10	+0.10	7.75%

* No information available - previous day's price.

† Only one market maker supplied a price.

Straight Bonds: The yield is the yield to redemption of the bond. The price is the price in millions of currency units except for yen bonds where it is in billions. Change is week-to-week change over a week earlier.

Convertible Bonds: Denominated in dollars unless otherwise indicated. Coupon shown in millions. Call - Date and coupon. Conversion - Percentage of conversion of shares at conversion price. Put - Percentage of conversion of shares at conversion price. Warrant - Percentage of conversion of shares at conversion price. Warrant - Percentage of conversion of shares at conversion price.

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The Long-Term Credit Bank of Japan Finance N.V.

(Incorporated in the Netherlands Antilles)



U.S. \$200,000,000

8% Guaranteed Bonds Due 1997

Issue Price 101½ per cent.

unconditionally guaranteed as to payments of principal and interest by

The Long-Term Credit Bank of Japan, Limited

(Kabushiki Kaisha Nippon Choki Shinyo Ginko)
(A Japanese Corporation)

LTCB International Limited

Credit Suisse First Boston Limited

Goldman Sachs International Corp.

Morgan Guaranty Ltd

Salomon Brothers International Limited

Bankers Trust International Limited

Banque Bruxelles Lambert S.A.

Banque Indosuez

Banque Paribas Capital Markets Limited

Baring Brothers & Co., Limited

Chemical Bank International Group

CIBC Limited

Citicorp Investment Bank Limited

Commerzbank Aktiengesellschaft

County NatWest Capital Markets Limited

Crédit Commercial de France

Crédit Lyonnais

Dai-ichi Europe Ltd.

Daiwa Europe Limited

Deutsche Bank Capital Markets Limited

Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft

Hill Samuel & Co. Limited

Kreditbank International Group

Lloyds Merchant Bank Limited

Manufacturers Hanover Limited

Merrill Lynch Capital Markets

Samuel Montagu & Co. Limited

Morgan Stanley International

Nomura International Limited

Orion Royal Bank Limited

Shearson Lehman Brothers International

Swiss Bank Corporation International Limited

Union Bank of Switzerland (Securities) Limited

S.G. Warburg Securities

Westdeutsche Landesbank

Girozentrale

INTERNATIONAL COMPANIES and FINANCE

Chris Sherwell reports on the moves and obstacles which are delaying plans to reshape control of an entire industry

Counter-offer for HWT by Fairfax

Australian media battle caught in legal maze

THE BATTLE for control of the Melbourne-based Herald and Weekly Times (HWT) media group has unexpectedly been reopened following a counter-offer from John Fairfax, the Sydney newspaper and television group, which exceeded the recent bid from Mr Rupert Murdoch.

The Fairfax move values HWT at close to A\$2.5bn (US\$1.6bn). It is designed to capitalise on an unresolved legal problem over Mr Murdoch's HWT takeover springing from his US citizenship. The suit could yet undermine the compromise he reached last week with his then rival for the group, Mr Robert Holmes & Court.

Yesterday the Australian Broadcasting Tribunal, the regulatory authority which must decide the matter, adjourned a hearing until today, when Mr Murdoch's News Corporation is expected to show cause why the takeover should not be stopped.

Both the tribunal session and Fairfax's counter-bid followed a finding by a Federal court on Tuesday that Mr Murdoch, despite a restructuring of his interests, did not effectively control two key television stations in Sydney and Melbourne.

Although the stations have nothing directly to do with HWT, the finding is relevant to his bid for the group because HWT has two television channels and five radio stations.

IF NOTHING else, the latest complex developments in Australia's media shake-up have exposed the density of the legal thicket which engulfs the country's media sector.

In the space of a few hours yesterday, the Australian Broadcasting Tribunal met to consider the validity of Mr Rupert Murdoch's bid for the Herald and Weekly Times (HWT) group, and the rival Fairfax group initiated a court move to stop his takeover while announcing a better counter-offer.

The action followed a Federal court ruling on Tuesday which found that Mr Murdoch, a US citizen, remained in effective control of two key television stations in Sydney and Melbourne and was thus in effective breach of foreign ownership laws.

These and many earlier developments only make sense when seen against the background of a perplexing maze of laws, institutions and policy intentions which now purport to control Australia's media sector.

Some feel Australia's media giants are making this irrelevant. Either way, the legal signposts to understanding the maze are as follows.

The key reform is the abolition of the 20-year-old television rule restricting television ownership. Individual companies can now own an unlimited number of stations, so long as their "reach" does not exceed 75 per cent of the national viewing audience.

Separately, there is a ban on cross-ownership of print and broadcast media in single centres. This does not apply to weekly newspapers or magazines. Importantly, it also does not apply to existing, established empires.

If the new rules now apply—a point accepted more readily by some than others, particularly in the absence of the fine print—Mr Robert Holmes & Court currently has a potential problem in Perth as a result of his compromise deal with Mr Murdoch last week to end their HWT takeover battle.

This is because that deal gave Mr Murdoch with his financial interest intact but his voting rights well diluted below the 15 per cent mark.

Mr Alan Bond, on the other hand, has already used the new rules to create the first such nationwide commercial network of four stations. On Tuesday he bought two television stations from Mr Kerry Packer.

casting companies with television or radio licences. So far it threatens to affect only Mr Murdoch.

Although Australian-born, Mr Murdoch became a US citizen in 1985, and he subsequently restructured the

Mr Alan Bond has already used new rules to create the first nationwide commercial network of four TV stations

ownership of the two Channel Ten stations which he controls in Sydney and Melbourne.

The complicated restructuring is designed essentially to leave Mr Murdoch with his financial interest intact but his voting rights well diluted below the 15 per cent mark.

The resulting pronouncement, made on Tuesday, is to be appealed against by Mr Murdoch, but it has effectively thrown the onus back to the tribunal to act. Because Mr Murdoch has since followed a similar procedure to restructure his ownership of News Corporation ahead of the HWT takeover, the tribunal's view

seems certain to affect this too. Indeed, it was in light of the court's finding that the Fairfax group stepped in with its legal move and counter-bid yesterday. But the judge in the Victorian Supreme Court has made no order, and hearings will resume a week today.

Whatever the tribunal decides, Mr Murdoch had indicated early on in his HWT takeover battle that he would sell HWT's two television stations. His legal advice, he added later, was that this had to be done, but only within six months of the takeover to avoid an infringement.

At the time this was disputed by his then rival, Mr Holmes & Court. Now Fairfax is in the same. If Mr Murdoch's HWT takeover is stopped, Mr Holmes & Court may rejoin the fight for HWT, this time alongside Fairfax.

● The Trade Practices Commission, which administers Australia's anti-trust legislation. The relevant section of the law seeks to prevent a company dominant in a particular market from acquiring a competitor if this is likely to strengthen its control or dominance of that market.

In the case of the media, and especially newspaper, the relevant issue appears not to be domination of editorial content but financial competition for advertising revenue. So far, most questions arising from the media shake-up have been resolved through discussion with the commission.

Mr Murdoch, for example, committed himself to selling newspapers in Brisbane, Adelaide and Perth, in all of which centres he stood to acquire an effective monopoly once he secured the HWT group. He has since agreed to sell Mr Holmes & Court the Perth newspapers, and potential buyers are expressing interest in the others.

Mr Holmes & Court himself is meanwhile discussing with the commission his own new situation in Perth for the same reasons. The Fairfax group can be expected to do the same in case its HWT bid is successful.

● The Foreign Investment Review Board. This agency examines foreign investment proposals, including takeovers, to ensure that they would be consistent with Australia's interests.

The board has already reported its finding on Mr Murdoch's HWT take over to the Government, and the Government has in turn found no reason to step in. But it gave no reasons, and revealed nothing of the board's findings.

● The National Companies and Securities Commission, the Government's watchdog body for the stock market and takeovers. Through the state-based Corporate Affairs Commissions, this ensures that the relevant takeover documents are lodged and circulated in a manner that ensures all shareholders are treated fairly. Its role has probably been least noticeable in the past few weeks.

Woodside accepts Santos bid for Vamgas

By Our Financial Staff

SANTOS, the Australian oil and gas producer, yesterday moved towards victory in its AS\$201.6m (\$US\$133.8m) takeover bid for Vamgas, a fellow participant in the Cooper Basin energy project in Queensland.

This came with the agreement by Woodside Petroleum, which owns 50.6 per cent of Vamgas, to accept the Santos offer. Woodside reversed the right to change its mind, however, if a higher bid emerged before the closing date of next Wednesday.

The AS\$ per share bid from Santos, launched in mid-December, followed a series of unsuccessful offers by National Mutual Life Assurance of Australasia (NML), the country's second largest insurance office.

The acquisition of Vamgas would give Santos majority ownership of the Cooper Basin gas and liquids project, increasing its existing 45 per cent share to 53 per cent and providing additional interests in nearby fields.

Woodside, which for the past 18 months has been controlled jointly by Broken Hill Proprietary and Shell, is operator of the North-West Shelf liquid natural gas project off Western Australia. It has been willing for some time to divest its Vamgas holding.

Saudi sale by Beirut bank

By Our Financial Staff

THE FIRST large sale by a foreign bank of a holding in a Saudi joint venture bank was disclosed yesterday, lending weight to persistent reports of attempts by other foreign partners to reduce their exposure in the country.

Banque du Liban de Outre Mer, of Beirut, has sold its 10 per cent stake in United Saudi Commercial Bank (USCB), the newest and second smallest of the kingdom's banks. Its 280,000 shares fetched prices averaging around SR 115 a share, for a total value of some SR 297.5m (\$79.3m) and were taken up by USCB's 100-odd founding shareholders.

Chase Manhattan Bank, a 30 per cent shareholder in Saudi Investment Bank, is another foreign bank which has discussed with the authorities the possibility of pulling out.

Memorex International B.V.

and
its wholly owned subsidiary

Memorex Corporation

new corporations formed by Eli S. Jacobs

have acquired the

Memorex Division

of

Unisys Corporation

The undersigned assisted in the negotiations and acted as financial advisor to Memorex International B.V. and Memorex Corporation in this transaction.

Drexel Burnham Lambert

INCORPORATED

This announcement appears as a matter of record only.

\$550,000,000

Memorex Corporation

\$225,000,000

Senior Increasing Rate Guaranteed Notes
due 1991

\$100,000,000

Senior Subordinated Increasing Rate Guaranteed Notes
due 1992

\$100,000,000

Senior Subordinated Guaranteed Notes
due 1996

\$125,000,000

Subordinated Guaranteed Debentures
due 1998

The undersigned acted as agent in the private placement of these securities.

Drexel Burnham Lambert

INCORPORATED

December 1986

BANQUE DE GESTION PRIVEE-SIB

the BANQUE DE GESTION PRIVEE
and
the SOCIETE INTERNATIONALE DE BANQUE
have merged on December 8th 1986

The new bank will be called:

BANQUE DE GESTION PRIVEE-SIB (BGP)

Gerard Ekanani is the chairman of the supervisory board of which the members are:

Christian de Feis, Armand Leinhardt, Francis Arboussat, Bernard Arnault, Faisal Ben Khadra, Baudouin de Brie, Nicholas Clive Worms, Georges Coulon-Karlweis, Paul Desmarais, Serge Desmarais, Albert Dondelinger, Philippe Dulac, Albert Frère, Jean Lanier, Jean-Pierre de Lamotte, Jean-Louis Maurel, Khalid Al-Mishari, Claude Pierre-Brosselet, Didier Pincus-Valenciennes, Edouard de Royère, Youssef H. Al-Sana, Georges Soleilhavoup, Pierre Bazy, Joseph-Camille Genton.

The board of management consists of:

Guy de Mailly Nesle, President, and Claude Vercautere.

Members of the Executive Committee are:

Guy de Mailly Nesle, President, Jean Berthon, Olivier Douin, Jean-Pierre Ducrest, Hubert Grosperrier, Pierre Le Barrois d'Orgeval, Alain Lefebvre.

Olivier Clerson is its secretary.

BGP BANQUE DE GESTION PRIVEE-SIB
26, RUE DE LA BAUME - 75006 PARIS - TEL. (0) 40.75.62.62

Co-operative Bank p.l.c.
(Incorporated in England under the Companies Act 1948 to 1980)

£75,000,000
Subordinated Floating Rate Notes 2000
Holders of Floating Rate Notes of the above issue are hereby notified that for the interest period from 21st January, 1987 to 21st April, 1987 the following information will apply:

1. Rate of Interest: 11½% per annum
2. Interest Amount payable on Interest Payment Date: £137.93
Per £5,000 nominal or £1,379.28
Per £50,000 nominal
3. Interest Payment Date: 21st April, 1987

Agent Bank
Bank of America International Limited

UK COMPANY NEWS

Maxwell sells 29.9% AE stake for undisclosed sum

BY CLAY HARRIS

Mr Robert Maxwell yesterday sold his 29.9 per cent stake in AE, bringing down the curtain on his bitter fight for the engineering group which was eventually won by Turner & Newall. Mr Maxwell indicated last night that he had made a profit of £3m to £5m.

Although Mr Maxwell had said that he intended to remain as a minority shareholder in AE, his companies said yesterday that they did not wish to interfere with the industrial integration of the AE businesses with those of Turner & Newall.

In the end, Mr Maxwell stuck to the letter of his word and did not directly accept the offer. The Takeover Panel said last night that it had no quarrel with his decision to sell.

Two of his companies, Pergamon Holdings and Hollis, sold their 28m AE shares to Smith New Court yesterday morning. The stockbroker, which bought the shares on its own account, accepted T&N's share offer and subsequently placed the 30.8m T&N shares to be received in return with some "70-odd" institutions.

Smith New Court also will receive £22.4m from the cash portion of the T&N offer.

All parties declined to disclose the price paid to Mr Maxwell or the price at which the T&N shares were placed. T&N shares lost 4p to 208p in the market yesterday.

However, the rise in the T&N share price since it won the takeover battle in early December has added about 30p to the value of its offer and pulled AE's price up from 278p to 300p, despite a decision to review the planned payment of AE's final dividend.

That price movement has added at least £7m to the value of Mr Maxwell's AE stake in the past six weeks.

Pergamon and Hollis bought the shares in the course of the latter's unsuccessful bid for AE. They paid prices ranging upwards from 255p.

Sir Francis Tombs, T&N chairman, last night welcomed the deal, which takes his company's holdings in AE to 94 per cent. "I am delighted that Turner & Newall has been able to acquire the remaining minority interest in AE and that we will now be able to realise the full benefits of the acquisition."

Foremost among the advantages are tax benefits from full integration.

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Foremost among the advantages are tax benefits from full integration.

Davy lifts 35% but foils City hopes

Davy Corporation, Britain's biggest process plant engineer, produced interim pre-tax profits £1m below City expectations at £6m, although they were 35 per cent up on last year's figure of £4.5m.

The board was confident the company would make further progress despite difficult market conditions, but warned that year-end results would depend on future sales and current negotiations.

In 1983 Davy's profits plunged from £26m to £6m, and only climbed back over the £6m mark last year after a survival strategy which included spending £60m on factory closures and mass redundancies.

Turnover for the six months to September 30 rose 2.2 per cent from £278m to £284m. Tax took £1.5m (£1.1m) and extraordinary costs of £2.4m (£1.1m) related to the disposal of Davy Stockholders' ASD and to the closure of the company's Ohio office.

Directors said the dividend increased from 1.1p to 1.5p was a levelling up following the increase in last year's final dividend and not a definite indication of a further increase in this year's final total.

The cash position continued strong, they said, although it was lower than it had been at March 31 1986, largely because of the £16.6m acquisition of A. Monk & Co in October.

Arthur Smith on TT's decision to sell its Raleigh bicycle side

Back-peddalling on a loss-maker

THE ANNOUNCEMENT that TT Group is to sell its loss-making Raleigh bicycle operation to a specially formed international group came as a complete surprise to a traditional industry.

Question marks have hung over Raleigh throughout the 1980s as TT has introduced a succession of rationalisation programmes that have seen the Nottingham workforce cut from 6,000 to little more than 1,200 in six years.

Mr Christopher Lewinton, TT group chief executive, said negotiations to sell the bicycle company had stretched over several months and had been difficult given the operation had suffered trading losses of £31m between 1981-85.

But he believed the new international consortium would expand the business. Growth could be better achieved in a "freestanding proprietor-manager business" than within an engineering group, he said.

The new grouping, Derby International, is backed by leading UK institutions and claims to have a strong British and international management team.

One of the founding directors, Mr Merlin Nelson, was a senior figure in the US bicycle industry.

He said last night: "We are delighted to be joining with the management and the workforce of these companies, which produce the most famous bicycle brand in the world."

Derby International's plans for Raleigh will have to await completion of the deal which is expected in mid-March. But dramatic changes are already being pushed through at the Nottingham factory in high bid to create a profitable



The Raleigh team always featured at the front of the pack.

New work practices which some managers had believed impossible have been implemented. Japanese-style just-in-time assembly under which stocks are kept to a minimum are now operating.

The programme announced to the workforce last spring, is due to be completed by the end of this year and should see all cycle assembly concentrated on just 10 acres of the current sprawling 64-acre Nottingham site.

The site, close to the city centre, has served the bicycle markets of the world since early this century. But TT since 1979 has been faced with the need to cut and cut as world markets have disappeared.

During the 1970s Raleigh produced around 2m bikes a year but a combination of high interest rates and exchange rates and

political and economic problems in the third world means required output is down to less than 1m.

The TT group before embarking upon the current plan considered a range of stark alternatives, including closure, but set up a task force which examined the best practice available through the world cycle industry.

The problems were identified as large overheads, excessive work in progress and materials stocks. Raleigh was the victim of its history and old buildings that meant raw materials might travel several miles in the production process, crossing two roads, a river and a mainline railway.

The rationalisation now underway to concentrate all assembly in a single 40,000 sq ft building, will throw up around 65 acres for redevelopment.

Disposal of that surplus land plus the reduction of stock levels is projected to more than finance the two-year programme.

Raleigh, following the Ford concept of motor car assembly, is cutting the model range to a bare core to which modifications are added.

Whereas previously up to 500 individual models might have been under construction at any time there are now only a basic 30 to 40.

Clearly, however, the TT Group was not prepared to continue to wait for projected profits.

The new international group will take over at a time when the fortunes of the TT cycle industry are reviving.

Deliveries of bikes to the UK market, including imports, were around 1.5m in 1986 — little changed on the previous year. But the destocking by dealers is thought to have slowed in the second half of the year and there are hopes the market will move upwards.

There is still some way to go to get back to the 2m strong market of 1968 and 1984 which was boosted by the BMX (bicycle motor cross) craze, a fashion which has passed.

Raleigh, which accounts for around 45 to 50 per cent of the UK bike sales, has long been dominant, with a handful of smaller companies taking just a few percentage points.

Derby International will no doubt be looking not just to improving upon that domestic share but also at export markets.

Movements in exchange rates, particularly against the German mark, offer new advantages.

Microgen tops £7m and pays 8p

SECOND HALF profits from Microgen Holdings, the computer output microfilm bureau, rose by 48 per cent, and pushed the year ended October 31 1986 to an advance of 42.5 per cent.

Turnover for the year rose by 14 per cent, from £23m to £26.43m, while the pre-tax profit was up from £5.66m to £7.2m.

With earnings rising from 16.5p to 25p, shareholders are to receive a near 72 per cent surge in their dividend — the final is doubled to 8p for a net total of 8p (4.5p). They will also get a one-for-one scrip issue.

Demand for services continued to grow with the use of the computers increased, reported Mr Patrick Barbour, chairman. The 4,000 clients produced regular work and over 95 per cent renewed their contracts annually.

Results demonstrated that this was producing solid financial growth, he pointed out. And he

was confident the pattern would continue in the current year.

COM business continued to benefit from cost savings from the integration of Eurocom. The group was again concentrating on organic growth, and the increase in turnover owed very little to acquisitions, the chairman stressed.

Six new COM bureaux were established: three in the UK, two in Sweden, and one in Germany.

Microgen also acquired the 25 per cent minority holding in its Swedish subsidiary, Capella.

The Laser printing business, which included computer-aided phototypesetting, enjoyed substantial growth. Coverage of the UK had been extended through the establishment of three new bureaux.

The year's earnings were calculated after tax £2.55m (£1.94m) and minorities £27,000 (£18,000). There were also extraordinary charges of £15,000 (£10,000).

Production costs cut by around 9 per cent, new bureaux opened and organic growth accelerating — the news is all good for Microgen. Having defied for years the prophets of doom who said that microfilm would be replaced by optical discs, Microgen now have 60 per cent of the UK computer output microfilm (COM) market. It seems that microfilm is far more economic than discs for the kind of small orders the group's customers desire.

Organic growth of laser printing is around 30 per cent a year and COM is growing at 15 per cent so far this year, compared with 12 per cent last. Add in further expansion into Europe, by establishing laser printing in countries which currently have COM bureaux, and pre-tax profits are likely to top £10m. That puts the shares, at 44.5p on a prospective p/e of 13, far considering the growth prospects.

Local London buys

Local London Group, USM quoted property company, is buying Westing Properties for £4.58m, satisfied by the issue of shares to the value of £4.2m and the balance in cash. The shares have been placed at 280p, subject to full real by shareholders.

Confidence at Splash

Splash Products, USM graphics-based leisurewear concern, proved to be another casualty of the disappointing summer.

At the time of the interim statement last July, the chairman estimated full-year pre-tax profits of not less than \$400,000. However, the downturn in tourism affected the historically buoyant trading period.

Although turnover for the year to October 31 1986 was

relatively stable at £2.49m (£2.58m), profit before tax and exceptional items dropped to \$55,000 against \$342,000. Tax took \$21,000 (£159,000), while earnings were 1.4p (6.1p).

Nevertheless, directors remain confident of recovery in the current year and view the future with cautious optimism. Reflecting this, the forecast dividend of 2.5p is to be paid. Splash also forecast an interim dividend of 1.1p for the six months to April 30 1987.

Cement-Roadstone US purchase

BY NIKKI TAIT

Cement-Roadstone, the Dublin-based construction materials group, is making its largest US acquisition to date — a \$38.5m (£22.5m) purchase of two North Carolina concrete products companies.

The deal, announced yesterday, is C-R's tenth acquisition since the start of 1985 — seven of which have been in the US.

"We are following a clearly defined policy of expanding geographically into areas where we are already represented, and looking for companies closely related to the building and construction business," commented Mr Harry Sheridan, general manager.

Around 40 per cent of C-R's 1985 trading profits came from the US.

The companies involved are NC Products Corporation, which produces concrete storm and sanitary pipe and manholes, and Adams Products Company, which produces concrete masonry.

Both were previously part of Chicago-based Ceco Industries, which was recently subject to a management buyout and is shedding non-core activities.

In the year to end-1985, the two companies' profits totalled \$6.5m, on sales of \$48m, and an improvement is expected for 1986 although the deal is not

profits-related.

Book value of the assets at that date was \$17.3m, and a revaluation "is expected to show a substantial surplus."

C-R is paying for the acquisition via a vendor placing involving the issue of 17m new shares. Ceco has entered a conditional placing agreement with Dublin-based J. & E. Davy and Rowe & Pittman, under which the brokers will subscribe at 185.5p a share.

Existing management will stay with the companies following the deal.

Gates forecast

Frank G. Gates, the East London-based motor dealer which is fighting a £10m hostile bid from New Zealand car distributor Giltrap, yesterday forecast a 36 per cent increase in pre-tax profits for 1986 to £1.4m. The dividend will go up by one-third to 4p.

The results, claimed the company, show Gates potential and underline the inadequacy of Giltrap's offer.

However, Samuel Montagu, on behalf of Giltrap, said last night that the bidder was not impressed by the profit estimate. In a recent letter, Giltrap argued that Gates would need to make £1.7m in 1986, if it was simply to maintain the value of its 1981 profits in real terms.

Beatrix Mines Limited

(Incorporated in the Republic of South Africa — Registration No. 77/0252/08)

Share capital: Authorised — 150,000,000 ordinary shares of no par value

Issued — 95,000,000 ordinary shares of no par value

Directors: S. P. Ellis (Chairman), F. S. Clarke, T. L. de Beer, W. B. Evans, L. Hewitt, G. C. Kruit, C. R. Neuchez, S. A. Smith, R. A. Smith, J. J. van der Merwe, G. C. A. Brix, J. H. J. Burke, P. J. Eustace, G. S. Lee, T. G. P. Rood, M. J. D. Rood.

Report for the quarter ended 31 December 1986

	Quarter ended 31.12.86 R000	Quarter ended 30.09.86 R000	Year ended 31.12.86 R000
Income Statement			
Income			
Interest received	8,256	9,818	36,770
Royalty	15,438	15,438	15,438
Dividends	23,335	—	27,296
Interest paid and sundry costs	47,469	25,254	114,804
Income before taxation	42,113	19,582	86,413
Taxation	9,957	9,792	29,577
Income after taxation	32,156	9,790	56,836
Retained income at beginning of period	13,223	5,433	2,393
Distributable income	46,079	13,223	59,229
Dividends paid	42,590	—	55,250
Retained income at end of period	3,979	13,223	3,979
Balance Sheet			
Capital employed			
Share capital	131,461	131,461	131,461
Retained income	3,979	13,223	3,979
Long-term loans	97,120	121,345	97,120
	232,570	266,029	232,570
Employment of capital			
Fixed assets	77,340	77,843	77,843
Loan to Buffelsfontein Gold Mining Company Limited	174,976	189,418	174,976
	252,316	267,261	252,819
Net current liabilities	22,249	1,232	22,249
Current assets	98,567	54,963	98,567
Current liabilities	128,814	54,963	128,814
	232,570	266,029	232,570

REMARKS:

(i) All figures are unaudited.

(ii) The quarterly report has been approved and signed on behalf of the company by two directors.

(iii) On 2 December 1986 dividend No. 3 of 50 cents per share was declared payable to members registered on 12 December 1986. Dividend warrants will be posted on 30 January 1987.

Registered and head office: General Mining Union Corporation Limited, 6 Holland Street, Johannesburg 2001.

London office and secretaries: Gencor (U.K.) Limited, 30 Ely Place, London EC1N 6UA.

Johannesburg, 22 January 1987.

Copies are available from: London Office, 30 Ely Place, London EC1N 6UA.

Directors buy 2.5m Rothschild warrants

By Nikki Tait

Six directors of J. Rothschild (Holdings), the investment vehicle of Jacob Rothschild, have bought a block of 2.5m warrants — around 13 per cent of the total outstanding warrants in the company.

Mr Rothschild himself is acquiring 1,355m warrants; Mr Nils Thane 500,000; Mr Clive Gibson 200,000; Mr Nicholas Reddy 210,000; Mr Andrew Stafford-Deutch 100,000; and Mr David Montagu 80,000.

However, according to the company yesterday, the warrants all came from a single institutional seller.

Directors have said on a very regular basis that they intend to increase their holding in the company. These warrants came on the scene when the purchase is in line with that policy," commented Mr Montagu.

Yesterday, the warrants were trading at 68p — and gave the right to subscribe for shares at 66.34p until 1992. J. Rothschild shares stood at 142.5p.

BSR/Tenby

BSR International, the Hong Kong-based electronics group, said yesterday that suggestions that it had actively sought to sell its 40 per cent holding in Tenby Industries were "inaccurate and without substance."

Excess Lighting, announced on Tuesday that it was to take over Tenby in an agreed offer which valued the electrical accessories and engineering group at £42m. BSR said yesterday that the deal followed an unsolicited approach by Excess, an account independently confirmed by Mr Michael Meyer, Excess chairman.

FROST GROUP subsidiary, Cash Stamps, has acquired the business and goodwill of Super-Save Trading Stamps, for £124,000 plus certain fixtures and fittings. Cash Stamps claims to be the largest trading stamp company operating in the UK and has around 200 petrol station customers in England, Scotland and Wales.

I.G. INDEX

FT for January 1987: 1,288 (4)

Tel: 01-425 5699

Touche terminates talks with Metropolitan Life

BY ERIC SHORT

PRELIMINARY discussions over the acquisition of Touche Remnant, one of the UK fund management groups, by Metropolitan Life Insurance Company of New York, the world's third largest life company, have been terminated.

A statement from Touche said that it had not been possible for agreement to be reached on the financial terms of the acquisition.

Lord Remnant, chairman of Touche Remnant, emphasised that there were no discussions with any other groups regarding a merger or acquisition, neither was the group interested in talking to anyone else.

The board now intended to pursue its policy of expansion, particularly into US fund management, through other means. He confirmed that the group had sufficient financial and manpower resources to do this internally.

It was looking at various routes into the US market, but it would be premature to say anything at this stage.

Touche Remnant still intends to develop its operations with a view to seeking a Stock Exchange listing in due course though this is not likely for four or five years.

DIVIDENDS ANNOUNCED

	Current payment	Date	Corresponding payment	Total for year	Total last year
Anglia Television	7.5	—	6	11.25	9
Davy Corporation	1.5	Apr 7	1.1	—	4.6
Clarke Rover	1.5	—	—	—	—
Eucalyptus Pulp	1.5	Feb 27	—	—	4.97
First Leisure	5	April 4*	7.5	6*	—
Microgen	6.1	Apr 8	3	4.5	—
Southern Business	2.2	Mar 9	1.7	2.5	2.7
Splash	2.2	Feb 27	—	2.2	—

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issues. † USM stock. ‡ Unquoted stock.

Dobson Park Industries

Manufacturers of mining equipment, power tools, toys and other specialised engineering and electronic products

	52 weeks to 27th Sept 1986	52 weeks to 28th Sept 1985	% change
Turnover	218,520	204,008	+7%
Profit before tax	11,219	8,721	+29%
Profit after tax	7,117	6,087	+17%
Extraordinary items	(233)	(1,418)	—
Profit attributable to shareholders	6,884	4,571	+46%
Earnings per ordinary share	8.50p	7.30p	+17%
Dividend per ordinary share	5.21p	5.21p	—

* Profits significantly increased

* Net borrowings reduced by 60% with gearing of 8.75%

* Continued high level of capital expenditure

* Divestment of non-core activities

Annual General Meeting, Portland House Hotel, Manchester, 12th February 1987. Copies of the Report & Accounts are available from the Secretary.

Dobson Park Industries plc.

Dobson Park House, Manchester Road, Ince, Wigan WN2 2DX.

CAJA DE AHORROS Y MONTE DE PIEDAD DE BARCELONA

CAIXA DE BARCELONA

US\$30,000,000

NEGOTIABLE FLOATING RATE

CERTIFICATES OF DEPOSIT

DUE 1 AUGUST, 1990

In accordance with the provisions of the Notes notice is hereby given that on 2 February, 1987 the issuer will prepay their FRCD issue of US Dollars 30 Million.

Agent

FIRST CHICAGO LIMITED

High	Low	Company	Price	Change	Gross Yield	P/E
147	118	Ass. Btl. Ind. Ord.	147	+1	7.3	6.0
191	121	Ass. Btl. Ind. CULS	191	+1	10.0	6.5
40	28	Armitage and Rhodes	40	—	12.0	4.0
72	84	BBB Design Group (USA)	72	+1	1.4	17.4
318	146	Borden Ind. Corp.	318	+2	4.8	21.4
98	98	Bry Technologies	98	—	4.8	21.4
107	76	CCJ Group Plc	107	—	2.8	12.0
270	118	Corbionum Ordinary	270	+1	8.1	15.8
82	80	Carbonium 7.5p Pl.	82	—	10.7	11.8
126	76	George Bell	126	—	6.1	8.6
97	97	Ind. Precision Castings	97	—	6.7	6.8
170	130	James Burroughs	170	—	18.3	14.1
124	101	Jackson Group	124	—	17.0	6.3
377	25	James Burroughs	377	—	17.0	6.3
102	29	James Burroughs	102	—	12.5	14.2
1035	342	Multihouse NV (Amst)	1035	—	—	37.2
380	280	Record Ridgeway Ordinary	380	—	14.1	6.3
100	83	Record Ridgeway 10p Pl.	100	—	14.1	6.3
50	57	Robert Jenkins	50	—	14.1	6.3
46	40	Scotone	46	—	6.7	4.0
144	67	Torley and Carlisle	144	—	6.7	4.0
340	32	Trevin Holdings	340	—	7.9	2.6
79	42	Ulrich Holdings (GB)	79	—	2.2	12.4
119	65	Walter Alexander	119	—	5.0	8.8
104	104	W. G. Yeates	104	—	17.4	19.5
98	87	West Yorks. Ind. Hosp. (USA)	98	—	5.8	15.8

Granville & Company Limited, 81 Lower Lane, London EC3R 6BP

Granville Davies Coleman Limited, 27 Lower Lane, London EC3R 6DT

Telephone 01-621 1212

Member of FIMBBA

Member of the Stock Exchange

Public Works Loan Board rates

Effective January 21

UK COMPANY NEWS

British Gas shows £68m loss in first public results

BY LUCY KELLAWAY

British Gas yesterday unveiled its first results since becoming a publicly owned company, and made its first ever interim announcement. This showed a small loss before tax, as was predicted by the company at the time of the flotation.

For the six months to September 1986, turnover was down to £2,559m from £2,644m, while the loss before tax on a current cost basis was £68m compared to a loss of £100m in the first six months of last year.

The company said the results were consistent with the profit forecast contained in the share prospectus, and added that the outcome for the year should be "at least" as good as the forecast.

The company says the small fall in turnover during the first half was due to a loss of sales and lower prices in the inter-



Sir Denis Rooke, chairman of British Gas

It makes all its profit in the winter and usually makes a loss during the first half. The slight improvement in operating profit this year was due to the lower cost of gas, as a temporary reduction in output from the

Frigg field in the North Sea was replaced by cheaper supplies. Exchange rate movements were also favourable.

Net interest receipts amounted to £83m, slightly more than the £47m of last year. After a tax charge of £10m (£17m), the loss after tax was £87m, compared to a loss of £117m last time.

The operating loss calculated on a historical cost basis was £15, a sharp deterioration from £2m profit in 1985. This was predicted in the share offer prospectus.

The half-year results have been prepared using actual figures, and take no account of the £2.5m debt acquired at the time of the flotation. On a pro-forma current cost basis, the company has forecast that profit before tax will be £571m for the year to March 1987.

Despite British Gas' optimistic reference to full-year figures, the company warns that the full-year outcome will — as ever — be dependent on the weather.

See Lex

IBA to consider TV-am share transfer

By Alice Rawsthorne

THE Independent Broadcasting Authority will meet today to consider whether to consent to the transfer of a substantial holding in TV-am, the breakfast television station, to the Australian entrepreneur, Mr Alan Bond, following his AS11bn (£468.7m) takeover of the broadcasting interests of Mr Kerry Packer's Consolidated Press Holdings.

Under the terms of TV-am's articles of association the transfer of a holding of more than 10 per cent in the company cannot be effected without the IBA's consent.

Consolidated Press currently holds a 27.2 per cent stake in TV-am, which went public on the USM in a highly successful flotation last summer, worth £22.7m.

Under the terms of its agreement with Mr Bond the TV-am shares will be transferred together with its Australian broadcasting interests.

The IBA has three courses of action: sanctioning the transfer, vetoing it, or limiting the amount of TV-am shares which can be transferred.

It will discuss the issue today, but is unlikely to reach a decision until it has had time to consider the matter fully.

In deciding whether or not to approve the transfer the IBA will take into account the views of the TV-am board, which is meeting at lunch-time today to discuss the deal, and the likely effects on programming, financing and the stability of the breakfast station.

The IBA approved Consolidated Press' original investment in TV-am in 1984. The station was then in desperate financial straits, after a disastrous launch.

Mr Bruce Gyron, TV-am's managing director who is generally credited with having restored the company's fortunes, first joined the board as Mr Packer's representative.

His position is thought likely to be unaffected by the proposed transfer to Mr Bond. The IBA has reacted sharply to proposed changes of ownership and shareholdings in the ITV companies.

Last February it blocked the Rank Organisation's takeover bid for the Granada Group, which includes Granada Television, and in the previous October it occupied Carlton Communications' bid to take over the company.

In 1970 the authority prevented another Australian entrepreneur, Mr Rupert Murdoch, from increasing his holding in London Weekend Television.

ICI in joint Irish fertiliser venture

By Tony Jackson

ICI is to merge its Northern Irish fertiliser business in a joint venture with the Irish Republic's state-owned fertiliser corporation, Nitrogen Fertilisers (NET).

The new company, which will have a combined 45 per cent share of the all-Ireland market, is being formed in response to fierce competition in Europe which is causing a number of producers to incur heavy losses.

The venture, which will be 51 per cent controlled by the Irish state, brings together NET and Richardson's Fertilisers, a Belfast-based subsidiary of ICI. The remaining 45 per cent will be held by ICI.

NET, which has sales of £110m (£93m) and employs 500 people, has plants at Cork and Arklow in the Republic. Richardson's, with £45m sales and 250 employees, manufactures in Belfast and sells throughout Ireland.

NET, which has capacity of 350,000 tonnes a year of urea and 450,000 tonnes of calcium ammonium nitrate, has some 90 per cent of the total Irish fertiliser market. Richardson's, with compound fertiliser capacity of 330,000 tonnes, has a further 15 per cent.

ICI said the combined share of the two companies had fallen in recent years as a result of direct imports by other European manufacturers and of compounding of imported materials by small local operators.

Discussions between Merchants' Warehousing, the Dublin-based grain discharge and storage group, and two potential unsolicited acquisition targets have proved abortive. The company's listing has now been restored and yesterday the shares were trading at 65p.

YEARLINGS: The interest rate for this week's issue of local authority bonds is 10½ per cent, down ½ of a percentage point from last week, and compares with 13½ per cent a year ago. The bonds are issued at par and are redeemable on January 27 1988. A full list of issues will be published in tomorrow's edition.

First Leisure expands 25%

First Leisure Corporation, formed to take over the leisure interests of Trusthouse Forte, yesterday reported a 25 per cent jump in pre-tax profits for the year ended October 31 1986.

Lord Delfont, the chairman, said the results for the company's fourth year of trading were again a record at £18.7m against £10.1m, and he looked to the year ahead with confidence.

Dividends for the year are stepped up from an adjusted 4p to 7.5p, with a final of 9p against an adjusted 4p for the one-for-four split in last April. Earnings per £1 share are shown as 25.5p (30.5p) net, and fully diluted as 25.5p (30.5p).

The chairman said the directors were committed to maintaining earnings growth and were actively pursuing those opportunities which offered significant development potential. First Leisure's well-established group of businesses were capable of generating an increasing flow of profits future years, and in addition the management

and resources existed to further the company's interests in similar or complementary businesses, he said.

For the year to October First Leisure's turnover increased by 34 per cent to £59.1m (£47.4m), and trading profits by 33 per cent to £18.7m (£10.1m). The pre-tax result was after higher interest charges of £922,000 (£228,000).

All the group's trading activities contributed to the improved results, with resorts and restaurants at £9.31m (£7.24m), dancing and sports £7.49m (£5.57m) and live entertainment £805,000 (£434,000). The comparative breakdown has been amended to take into account revised product grouping during the year.

Profits from property and investment disposals were lower, however, at £94,000 (£424,000). There were also increased administrative expenses of £3.77m (£3.3m).

Tax took £4.17m (£3.53m), leaving net profits of £8.56m (£3.6m). There was an extraordinary £388,000 debit last

time, being the costs of discontinuing the theatre restaurant business.

● comment

The diary of Adrian Mole apparently failed to impress visitors to Farnham pier last summer and taking there remained static. That, however, was one of the few areas of stagnation for First Leisure, as the 28 per cent growth in earnings per share shows. In Blackpool, where the company, derives about a third of its profits, the go-ahead council has vastly increased the town's appeal by building the Sandcastle leisure complex. First Leisure, owner of the lower and the three plans is feeling the benefit with record takings. Gearing is at about 16 per cent, so the group is well placed to make acquisitions. But organic growth alone should see profits to around £15m for the current year. That puts the shares, down 6p at 41.4p on profit-taking, on a multiple of about 13.5, not expensive considering the company's record and the prospects for the sector.

Kunick profit boosted to £2.3m

THE MAJOR changes that took place in the composition of the Kunick Leisure Group last year have been reflected in the results for the year ended September 30 1986.

On a turnover surging ahead from £3.54m to £18m, the trading profit doubled to £1.16m (£546,000). With the associated company contributing £152,000 this time and net interest pulling in £1m (£545,000), the pre-tax profit totalled £2.33m, against £1.09m.

The company's shares are dealt with on a matched bargain basis under rule 555 (7) of the Stock Exchange. Mr David Rudd, the chairman, explained that the changes to the composition of the group had delayed the seeking of a stock

market listing, but that remained a "high priority." He said the current year had started well and he believed that 1987 would show successful progress. The balance sheet was strong with £6.5m in cash and that would enable the directors to take advantage of further opportunities.

The group provides entertainment and leisure facilities, its major attraction being the London Dungeon. Last year it sold Allied Entertainment to the directors to take advantage of a £3.4m (with the possibility of another £500,000) and purchased full control of Music Hire, one of the country's largest operators of fruit machines, juke boxes and pool tables. An initial 50 per cent

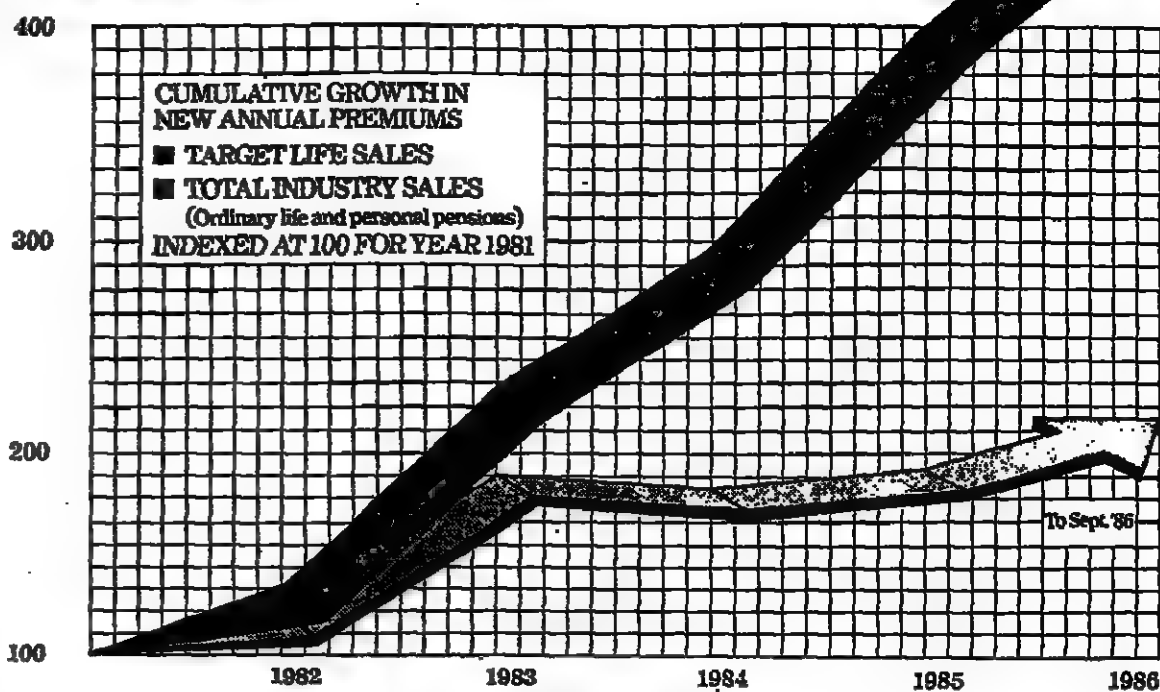
holding had been purchased at the end of 1985.

It became clear, said Mr Rudd, that Allied Entertainment would not be built up enough to give Kunick the substantial profit growth it was seeking.

In the year Music Hire purchased two substantial Northern-based operating businesses, Musomatics and AFM, and now operated over 8,000 machines compared with 5,000 at the end of 1985. This has contributed towards Music Hire achieving a pre-tax profit of £1.16m, of which £684,000 was attributable to the five months in full ownership.

Kunick is returning to the dividend list with a payment of 0.75p net.

Target continues to outstrip industry growth.



1986 SALES RESULTS			
	1986 £m	1985 £m	% Increase 1985/1986
New Annual Premiums	26.9	23.1	+22
Pensions Life	7.1	5.6	+27
	34.0	27.7	+23
New Single Premiums	30.9	25.9	+19
Pensions Life	163.3	45.4	+260
	194.2	71.3	+172
Unit Trust Sales*	39.1	19.5	+99
Funds under Management	950	870	+67

*Excludes Target Life

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Value of the Cash or Loan Note consideration:

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Final offer period	Final closing date
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	26 27

*The Increased Ordinary Offer is final, will not be increased and will remain open for acceptance until 1.00 p.m. on Tuesday 27th January 1987 unless it has become or been declared unconditional as to acceptance by 3.00 p.m. on that date, in which case it will remain open for acceptance until a further 14 days except that ECC reserves the right to revise or cancel the Increased Ordinary Offer in the event of a competitive situation arising.

The value of the share consideration is based on an ECC share price of 340p as derived from The Stock Exchange Daily Official List for 21st January 1987, less 2.25p being the ECC net final dividend recommended for the year ended 30th September 1986.

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In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 7 per cent. per annum, and that the interest payable on the relevant interest payment date, 23rd July, 1987 against Coupon No. 16 will be U.S. \$211.17.

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By Citibank, N.A.
 Agent Bank
 January 22, 1987.

CITIBANK

Anglia TV surges to £8.5m and makes cash call

BY ALICE RAWTHORN

Anglia Television yesterday announced a surge in pre-tax profits of 197 per cent to £8.5m, and called upon shareholders for £8.5m through a one-for-five rights issue in order to finance its proposed investment in the British Satellite Broadcasting project.

Anglia forms part of the BSB consortium - which includes Virgin, Pearson (owner of the Financial Times), Granada and Amstrad Consumer Electronics - recently appointed by the Independent Broadcasting Authority to launch the British BSB system.

Anglia 1 committed to investing £10m in BSB and is considering underwriting an additional £10m.

In addition to its BSB investment Anglia will play a part in Superchannel, the proposed pan-European cable TV channel, and has joined a consortium bidding for a new television channel in Israel.

For the future, Anglia intends to pursue further expansion in the new media and in television overseas.

"The cosy old days of the regional television franchise are over," said Lord Buxton, Anglia's chairman. "The future will be very, very different and



Mr. David McCall, chief executive of Anglia TV

we intend to seize the new opportunities it presents."

In the rights issue Anglia proposes to issue 2.8m new ordinary shares at 310p a share. Its share price fell by 17p to 84p yesterday on the announcement.

With its rise in profits Anglia surpassed the City's expectations. In the year to October 31 turnover increased to £75.23m (£62.7m) and operating profit to £84.29m (£15.48m).

The subscription to Channel 4 cost £10.71m (£9.99m) and the Exchange Levy on profits £3.63m (£1.43m).

Earnings per share rose to 37.15p (14.94p) and the board proposes to pay a final dividend of 7.5p (9p), making 11.25p (9p).

The growth in advertising revenue outperformed that of the ITV network during the year, and Anglia succeeded in increasing its programme sales

comment

In the past Anglia seemed to be the epitome of the dull but worthy ITV company. Thus its newfound enthusiasm for the novelties of the new media is all the more surprising. Investors may be rather less enthusiastic about BSB: given the challenges posed by the forthcoming Irish and Luxembourg launches and the lengthy payback period, BSB will launch in 1990 and should break into profit four years later. But diversifying outside traditional television is logical enough; as is the decision to stick to familiar territory, given past uninspiring forays into dry drink machine making and merchant banking. On fundamentals Anglia's prospects are bright; both its share of network revenue and overseas programme sales should rise again and it will be a beneficiary of the recent Levy reform, producing projected profits of £10.5m and a prospective p/e of 9.5 this year. Yet the share price, having risen rapidly in recent months, should move more modestly with the market.

Wolverhampton and Dudley

Wolverhampton and Dudley, one of the UK's largest regional breweries, is continuing to expand from its traditional trading area. The company opened three new outlets in Manchester and Nottingham during December, and another public house is scheduled to begin trading in Manchester in the spring.

UK COMPANY NEWS

Clay Harris analyses Barrow Hepburn's bid defence A question of waiting for success

TO Professor Roland Smith, Yule Catto's £18m bid for Barrow Hepburn poses a classic exam question for British institutional shareholders: are they prepared to forgo short-term gain for long-term success?

Yule Catto answers without hesitation: the professor himself has been Barrow's chairman since 1974. Mr Ray Way has been chief executive of the engineering and chemicals group for seven years. If management has not produced success by now, how long should shareholders be expected to wait?

There is nothing new about what may now be called the Pilkington defence. But its success in one prominent takeover battle is encouraging bid targets of all sizes to dig in deeply behind its ramparts.

Barrow claims to have entered the final phase of a painful transition from leather tanning to diversified industrial group. The building blocks for future growth and greater profitability are now in place, argues Mr Way. "The calling to account should be suspended for three years. We've sorted out all the problems. We've got a sound, growing group."

In recent years, Barrow has focused on chemicals. Its Ferrite subsidiary makes rubber compounds and high-quality plastics and Mydria makes fabric coatings and stiffeners. Mydria exemplifies what Professor Smith calls the business of "selling developed chemical technology." Most of its products are designed to customers' specifications for the precise qualities needed for the coatings. Since Barrow bought Mydria in 1983, the staff has grown from 25 to 48, of whom half are qualified chemists.

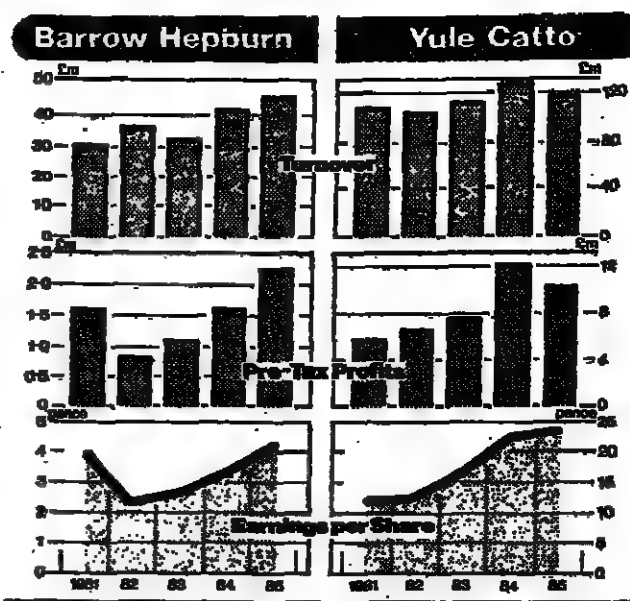
"We've pumped a lot of resources into that company," Mr Way says.

In engineering as well, Barrow prides itself on the high-margin specialised service provided by its Wolverhampton-based fastener subsidiaries, Fastenerable and Extrastut.

Mr and Mrs.

"We have to live with markets where high volumes do not matter," Mr Way says.

However clear the management vision, shareholders have not yet reaped the reward. Earnings per share grew by a compound annual rate of only 2 per cent between 1981 and



1985. Net tangible assets per share actually fell from 36.8p to 26.7p over the same period.

In the past 10 years Barrow has seen a parade of acquisitions and disposals. Its specialty chemicals business was sold in 1978, ironically in view of its recent emphasis on the same sector.

Barrow's tanning business, once Britain's largest, was rescued temporarily in the late 1970s by an ill-fated joint venture with the state-run National Enterprise Board. It has since escaped from hide dealing, leaving the rump of its leather interests disguised within engineering, where Rizi is a world leader in tanning equipment, and in the manufacture of leather and hides in the late 1970s. I wouldn't want to be anywhere near the commodity business," Professor Smith says.

Yule Catto disagrees. It has reduced but does not intend to eliminate its exposure to commodities. By last year (1986), less than 10 per cent of the company's attributable profit came from commodities.

"We've never stopped investing in those businesses," says Mr Alister McLeish, managing director. "While commodities

are down, we're still generating profits from them."

"The strategy has been to develop industrial chemicals without turning our back on the cash generation achievable from the plantations," says Mr Alex Walker, chief executive.

The plantation interests were Malaya General's dowry when it merged in 1971 with Yule Catto, a private company holding Indian investments and William Cox, the plastic roof-lights maker at the centre of the present group's second division, building materials.

The third division, chemicals, came with Reverex, which was softened up by a dawn raid and won with an increased offer in 1980. The fact that Mr Walker and Mr McLeish are both veterans of Reverex illustrates the ultimate harmony of the union as well as Yule Catto's subsequent emphasis.

"We don't bid very often, but when we do, as we have achieved with Reverex, we have proved the capabilities of turning the profits out of it," Mr McLeish says.

An early indication of Barrow shareholders' inclinations may come tomorrow, when they are asked to approve the £18m purchase of Tor Coatings, a specialty paints maker based in Chester-le-Street, Co Durham. Even Yule Catto concedes the attractions of Tor, which makes graffiti-resistant coatings and anti-climbing paints that never

fully dry. But it questions the price, which amounts to 24.4 times historic earnings. "The problem is," says Mr Walker, "it's going to take you to the 1990s to make a return on it."

Barrow maintains it won Tor with its promise of a less claustrophobic management style than it might find in a bigger company. It argues that exceptional items distorted the year in question and that Tor's present owner-managers will have to achieve a far higher level of profit to earn any deferred payment.

Independent analysts agree that historic earnings probably understate the potential of the company, but Yule Catto is adamant that provisions for the rent of an unoccupied factory, obsolete or slow-moving stock, and directors' bonuses should not be considered exceptional.

The acquisition would also put 12 per cent of Barrow's expanded share capital in the hands of holders who have promised not to sell before the end of this year without the consent of the board.

How far will shareholders' patience stretch? Prof Smith is hopeful. "My reading of the situation, generally, is that the mood is changing and that the institutions are moving away from getting involved in a contested bid situation. I'll be surprised if the institutions do turn their back on management."

Mr Walker thinks the time for a management change has come: "That company has been through fire and brimstone for many years."

Much may depend on it, and by how much, Yule Catto raises his offer. The current bid of 106p in cash and one £1 convertible preference share for every four Barrow shares has been most recently valued by Kilmartin Grieveson, Yule Catto's brokers, at 55p against 61p in the market. Independent analysts put the value closer to 53p or 54p.

Some institutional shareholders may indeed hope Yule Catto will increase the role of its own ordinary shares in the offer. This reflects not only fear that the preference shares would have limited marketability, but also apparently the re-asserting for which Yule Catto has been leading for some time. Its shares have risen from 240p to 280p since the Barrow bid was announced.

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Turnover	2,775	3,511	18,233	23,114	26,427
Profit before tax	589	926	3,020	5,062	7,214
Earnings per share	3.0p	3.7p	8.5p	16.3p	25.0p
Dividend per share	-	1.5p	2.5p	4.5p	*8.0p

*recommended

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Please contact Brian Shears to obtain a copy of Microgen's Report and Accounts due out in February 1987.

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December 1986

BRITISH GAS plc

INTERIM RESULTS

Chairman's Statement

In view of the seasonal nature of its business, British Gas normally generates its annual operating profit during the winter months and the results of the first half of the financial year usually show a loss. The seasonality of the business is very evident in this first financial report to shareholders which shows that the current cost operating loss for the six months to 28 September 1986 was £136 million compared with a loss of £147 million for the equivalent period last year.

The slight reduction in turnover was mainly due to a reduction both in the number of terms sold and selling prices in the interruptible contract market, as a result of changes in competitive conditions due to the collapse in oil product prices, partially offset by a higher volume of sales in the domestic market, in the period under review, April to September 1986.

The current cost operating results for the six months to 28 September 1986 benefited from a reduction in the cost of gas purchased resulting from reductions in gas supplies from Frigg (following industrial action at the field), which were temporarily replaced by supplies mainly from the lower cost Early Southern Basin Fields, and from the effect of more favourable exchange rates. These lower gas costs resulted in the current cost working capital adjustments being a credit (thereby reducing the current cost operating loss) whereas in the previous year these adjustments were a charge; a favourable movement of £38 million.

Net interest receivable increased by £21 million reflecting a higher level of current asset investments. The current cost pre-tax loss was thus £68 million compared with a loss of £100 million for the equivalent six month period in 1985.

The outlook for the rest of the financial year to 31 March 1987 is, as always, influenced by weather conditions during the winter months. The results for the six months to 28 September 1986 are consistent with the profit forecast for the full year included in the prospectus and the Directors consider that, in the absence of unforeseen circumstances, the results for the year ending 31 March 1987 should also at least achieve that profit forecast.

British Gas plc Unaudited Results for the 6 months to 28 September 1986

		Six months to	
	28th	September	
	1986	1985	
Turnover	Notes	£m	£m
		2593	2639
Current cost operating loss	2	(136)	(147)
Net interest receivable		68	47
Current cost loss before taxation		(68)	(100)
Taxation	3	(19)	(17)
Current cost loss after taxation		(87)	(117)

- The unaudited results of the Group for the six months to 28 September 1986 have been prepared on the basis of the accounting policies as set out in the Annual Report and Accounts for the year ended 31 March 1986.
- On an historical cost basis the operating (loss)/profit for the six month periods to 28 September 1986 and 29 September 1985 was (£15 million), and £2 million, respectively.
- Taxation for the six months to 28 September 1986 has been provided on the basis of the estimated effective tax rate for the current year.
- The profit after taxation for the six month periods to 28 September 1986 and 29 September 1985 calculated in accordance with United States and Canadian generally accepted accounting principles was £118 million and £99 million, respectively. The differences between United Kingdom and United States and Canadian generally accepted accounting principles relate principally to the capitalisation of replacement expenditure and the provision of deferred income taxes.

Jan 21st 1987

Sir Denis Rooke, Chairman,
 British Gas plc

British Gas
 ENERGY IS OUR BUSINESS

Blanchards links 'earn-out' to purchase of quoted company

Trade and Industry Last month, Blancheards is to offer one of its shares and 8p cash for every 18 First Environmentics shares. With USNM-quoted Blancheards at 116p, the offer values the target at 6.6p, against the last quote of 10p-14p.

Environmentics yesterday estimated a pre-tax loss of no more than \$45,000 for the 10 months to September 30. It lost £198,046 in the 10 months to last March.

To begin to qualify for additional tax allowances, the company must make pre-tax profits of at least £100,000 in the 10 months to June 30 and £220,000 in the year to June 1988.

TODAY		FUTURE DATES	
Interiors: Atlantic Asbesto Tech, John	Interiors:	Centrose	Jan 28
Iselco, Centrovital Externa, Church-	Centrose	Centrose	Jan 29
hurst, Gussars, Frost	Health	Health	Jan 29
Micro: Independent Investment,	Health	Health	Jan 29
Acley Securities, MS International,	Highgate and Job Property Trust	Highgate and Job Property Trust	Jan 30
Wright	Malmer	Malmer	Jan 31
Dynacore Engineering, Wiggins.	Murray Smaller Markets Trust	Murray Smaller Markets Trust	Jan 27
Finale: Derby Trust, Elandard Gold	Fluid	Fluid	Jan 28
Finale, Thomas, Tuck	Hull Precision Engineering	Hull Precision Engineering	Jan 26
Smith, Hodgson, South African	Kleinfeld	Kleinfeld	Jan 28
and Exploration, Southval, Vaa	Nord	Nord	Jan 29
Corporation and Mining, Western	Amended.	Amended.	Jan 29
Levin			

As announced in last December's preliminary statement, Windsor Securities, insurance and reinsurance broker, is to acquire Keith Harris, a specialist broker based in London.

Windsor will pay a maximum consideration of £875,000 for Harris. The subject of the latter's poor performance over the next two years. Payment up to £500,000 will be satisfied in cash with the remainder made up of Windsor shares.

The acquisition is subject to a formal contract.

Gentiaan Beleggingsmaatschappij has purchased 123,124 shares (20.52 per cent) of Sennah Rubber Co. This purchase formed part of a larger transaction and it was not possible to determine the price paid as they were acquired as part of a package.

	Bar- ings	Basic mats.	Wheat, mty	RPT	Food*	Merch- and	Shoring
1965							
4th qtr.	176.9	122.6	161.4	578.1	537.4	1,771	79.8
1966							
1st qtr.	179.1	125.4	162.4	586.9	542.2	1,815	75.1
2nd qtr.	184.0	126.5	165.7	595.2	548.1	1,844	71.9
3rd qtr.	187.4	127.3	167.4	591.0	543.3	1,837	68.2
4th qtr.	187.3	125.4	165.9	586.0	539.9	1,788	76.1
1967							
1st qtr.	185.7	124.3	165.8	585.3	535.1	1,693	76.6
June	187.9	124.3	166.0	584.7	537.4	1,684	74.6
July	187.2	125.6	166.7	584.7	538.1	1,681	74.6
August	186.3	124.2	166.7	585.3	540.3	1,594	70.4
September	185.8	124.3	167.0	583.4	541.6	1,590	67.8
October	187.0	127.5	167.4	581.7	547.5	1,617	65.6
November	187.0	127.5	167.4	581.7	547.5	1,617	65.6
December	187.0	127.5	167.4	581.7	547.5	1,617	65.6

1. NAME _____
 2. DATE _____
 3. PERIOD _____
 4. SCORE _____

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Applications, please, in confidence, quoting Ref 28771 to S. C. Mackay at Charles Barker MSI, 30 Farringdon Street, London EC4A 4EA. Tel: 01-634 1143.

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This is a rare opportunity to join a "blue-chip" British group at a senior level with assured prospects of continuing career progression. As a member of a small high-calibre team the person appointed will take responsibility for the strategic review of a substantial sector of the Group. The role is wide-ranging and embraces new product programmes, major capital projects and acquisition studies as well as the on-going analysis of plans and performance within the sector. The team has a high profile with reporting lines directly to the Board and senior executives. There is some travel to operating locations including occasional trips overseas. Applicants (male or female) should be aged around 30, and be qualified accountants. The Group does not recruit "career analysts" so that applicants must show the experience or potential to move into a senior financial position with one of the operating subsidiaries, within about 2 years.

Ref: 1636/FT. Send c.v. (with telephone numbers) or write or phone for an application form to R.A. Phillips, ACIS, FCA, 2-5 Old Bond Street, London W1X 9TB. Tel: 01-493 0155 (24 hours).

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Candidates will be qualified accountants, aged 28 to 35 years, who possess a broad commercial background gained preferably in either the high tech. or manufacturing industries.

Interested applicants should write, enclosing a full C.V. and quoting reference number 12/60 to:-

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International Appointments



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FINANCIAL ACCOUNTING OFFICER

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The successful candidate must have:

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The Bank's contract period is for an initial term of three years. An attractive tax-free salary, profit-sharing bonus and benefit package are being offered for this position. We invite interested applicants to forward a detailed curriculum vitae to:

The Bank of Bermuda Limited
Representative Office
B. of B. (Europe) Limited
Minster House, 12 Arthur Street
London EC4R 9AB
Attention: Mr. R. J. Duttall

If you are married (or plan to be married) and your spouse would wish to be employed in Bermuda, please include his or her curriculum vitae for immigration purposes. Interviews will be conducted in London during the week beginning February 16th, 1987.

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Abu Dhabi National Oil Company (ADNOC) controls and co-ordinates the operations of both onshore and offshore oil and gas exploration and production and associated petrochemical industries. The Company wishes to recruit the following personnel in its Finance Department:

SENIOR FINANCIAL ANALYST:

The candidate for this position will be required to analyse financial statements as necessary, to evaluate the impact of budgets on Group Company Business Results, to follow-up and analyse financial market trends and to perform loan administration functions. The candidate should have a first degree in Business Administration, Accounting, or equivalent coupled with at least 7 years relevant experience in financial analysis.

SENIOR ACCOUNTANT:

Responsible for performing accounting duties relating to ADNOC's Cash Management. Co-ordinates and monitors the flow of funds through the company's bank accounts. Evaluates and analyses the company's fund utilisation activities and financial institutions holding ADNOC's funds.

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THE HUMAN RESOURCES DIVISION MANAGER
PERSONNEL DIRECTORATE
ABU DHABI NATIONAL OIL COMPANY (ADNOC)
P.O. BOX 888 - ABU DHABI - U.A.E.

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Candidates (m/f) should be aged 26-35, having gained audit experience within a large public accounting firm or an industrial group. You should be fluent in English together with one other European language and should hold a recognised accounting qualification and/or a university degree.

Interested applicants should contact Frank Van de Voorde on Brussels 010 322 648 13 84 or send a comprehensive curriculum vitae to Michael Page

International, Avenue Louise 350, Box 3, B-1050 Brussels, Belgium.

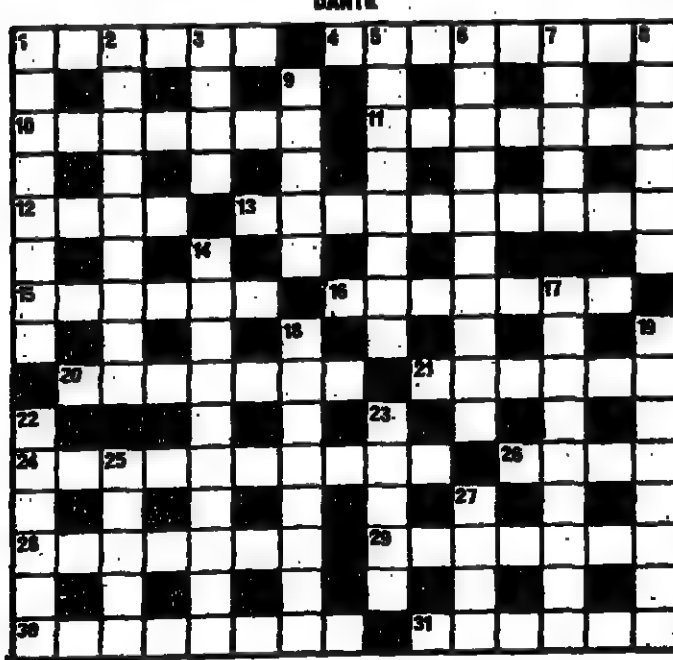
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[illegible]**FT UNIT TRUST INFORMATION SERVICE**[illegible]**Scottish Life Investments**[illegible]

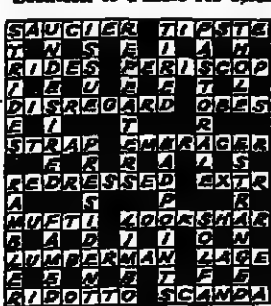
INSURANCES

[illegible]**FT CROSSWORD PUZZLE NO 6,233**

ACROSS

- 1 Be there at the start and finish (6)
 4 Instrument certainly shorter when broken (6)
 9 New crusade for an old vehicle (4,3)
 11 Large volume one may take to work (7)
 12 Period of time—spring for example (4)
 13 A sticker for value? (5,5)
 15 Reformation of Daniel is fixed (6)
 16 Gets messing about in boats (7)
 21 Chikery of the French in a sense (7)
 21 Start breeding a bird dog (6)
 24 Where to witness a great innings (10)
 26 Standing order for printers (8)
 28 It meant to be read, so make it clear (7)
 29 Has prep to revise, maybe (7)
 30 Putting wild cattle on a ship is lacking sense (8)
 31 Somehow lost on points—or not (7)
 3 trouble (10)
 7 Shilling article sent up by a rich man (5)
 8 Let out American impression in brawl (6)
 9 Tour right round a city (Cornwall) (5)
 14 Timely sort of police raid (10)
 17 Opposite a day trip? (9)
 18 Indications of a closed shop (8)
 19 Fast plane is not re-ordered—get rid of the cargo (6)
 22 Horrified at being cut by jagged gash (6)
 23 One way to shoot game (5)
 25 Tricky performance as an act in variety (5)
 27 Courage needed by chickens? (4)
- Solution to Puzzle No. 522
-

Solution to Puzzle No 6.23



11/2/96

- 1 Etching—or a water-colour? (8)
- 2 Boring routine that may be exhibited by a drill team (8)
- 3 A common prison? The devil it is! (4)
- 5 Their parents' pride and joy

[illegible]

[illegible]

...ary	0481 2796
1.14	
0.82	14.2
0.94	71.9
0.93	-0.3
...e, Jersey	0534 7471
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...e, London	
...e, Jersey	0534 7471
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... (Guernsey) Ltd	
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0.16	-0.11
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...y	0481 2626
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[illegible]

Company	Net	Gr Income	CAR	Int
May	1,010	1,010	1,010	1,010
June	1,010	1,010	1,010	1,010
July	1,010	1,010	1,010	1,010
Aug	1,010	1,010	1,010	1,010
Sept	1,010	1,010	1,010	1,010
Oct	1,010	1,010	1,010	1,010
Nov	1,010	1,010	1,010	1,010
Dec	1,010	1,010	1,010	1,010
Total	12,120	12,120	12,120	12,120

ADP	7.5%	031-225-848	
		10.8%	
		03-438-60	
	7.4%	11.1%	
	7.4%	20.4%	
	7.4%	17.1%	
44N SAD	8.2%	03-283-91	
		12.0%	
H.	7.4%	03-428-80	
		11.1%	
		0404-2529	
	7.3%	10.8%	
	7.4%	03-437-33	
		11.4%	
CC2R7HE	7.5%	21.5%	
trial	7.3%	01-249-40	
	4.0%	11.2%	
	2.7%	1.7%	
	2.7%	1.5%	
	2.6%	3.3%	

Grove	01-283.14
7.66	11.17
our Brothers	01-282.06
and & Sons	
5543	
7.90	7.90
7.70	11.20
7.94	11.50
0813 0422	
01-429.86	
11.18	
7.66	11.18
1.50	
01-399.25	
11.20	
8.15	11.20
01-436.15	
7.70	11.18
01-409.34	
7.70	11.91
0245 264.25	
7.54	11.89
0742 1584	

7.50	11.12
7.70	11.12
RA LTD	01-588 27
7.60	11.1901
Account	
2BP	01-256 9933
7.60	11.08
7.70	11.30
gment Ltd	
7.70	01-256 14
	11.27 3
Ltd	
6KP	01-428 97
7.90	11.50
ading	061-708 00
8.20	12.03
pic	
HA 2VE	031-557 02
7.70	11.94
Flaming	
S.L.R.	0708 64
7.80	10.97 2
total	0272 7322
7.50	11.48
7.80	11.48
g & Co Ltd	

UK Property	210.4	221.5	Enterprise House, Portsmouth	0705 8277
UK S	21.1	22.5	Special Acc	10.90

Private	8.2%	081-428 90
Public		12.0%
CHRYSLER	7.5%	031-557 02
Flamingo		11.5%
S.L.B.	7.8%	0708 644
		10.97% D
	7.4%	0272 7322
	7.8%	11.4%
		11.4%
ing & Co Ltd		
	7.4%	0705 8277
	7.4%	10.9%
	7.4%	11.7%
Group Limited		
L.I.S.E.	8.2%	0752 2941
		11.9%
ent Finance Co Ltd		
A7AE.	8.4%	01-406 94
		12.2%

credit from composite rating
of CRY, G, Exple Co
company - companies are
credited.

EL	\$
and West Bk	42
& D Dfd	48
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FC	11
TC	12

ES	40
ESCO	8
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EPC	32
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DM	31
nt Petroleum	50
urnish Oil	32
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COMMODITIES AND AGRICULTURE

OECD steps up surplus warning

BY ANDREW GOWERS

THE ORGANISATION for Economic Co-operation and Development (OECD) has stepped up its appeal for a concerted, long-term approach to the world's farm surplus problems and for an immediate commitment by producers not to increase agricultural support measures which distort trade.

The Paris-based OECD, which groups industrial nations, said in its annual report on agricultural policies and markets that measures adopted to combat the agricultural problem so far "represent only a partial and often temporary solution."

"It is essential that a series of complementary measures be rapidly taken so as to ensure in the short term the functioning of markets and their equilibrium, and to encourage the long-term adjustment of the agricultural sector."

The appeal, issued by the OECD's governing council and prepared by its influential committee on agriculture, redresses the growing tensions between agricultural producers. It also bears the hallmarks of widespread frustration at the failure so far to agree a timetable for talks on agriculture trade under the so-called Uruguay round of GATT (General Agreement on Tariffs and Trade) negotiations. Focusing on that total world cereal stocks exceed the equivalent of two years' world trade and that surpluses currently affect virtually all commodities and all OECD regions, the report says:

"Overdependence on the principal world agricultural markets

grows ever more serious and the outlook for the short and medium term gives no reason to expect any improvement."

Cereal prices are probably at their lowest level in 50 years in real terms, it adds, while dairy production capacity remains excessive despite recent cuts and the meat market is depressed by slack demand and the short-term effects of the culling of dairy cows. Meanwhile, farm incomes continue to decline, budgetary outlays for agriculture are at record levels, and the battle for export markets is "putting in danger international economic relations."

Exporting nations are struggling to get the agricultural part of the GATT negotiations on the ground, but their fundamental positions appear far apart and

the preparations are being overshadowed by the worsening row between the US and the EEC over American maize

OECD members are currently examining proposals produced by the Organisation's secretariat which could provide a basis for resolving differences over the content of the negotiations. These involve the calculation of so-called "producer subsidy equivalents" to cover direct and indirect forms of farm support.

It is not immediately clear how this idea, publication of which is being blocked by several OECD member states, could be fed into the GATT process. However, some senior Western officials believe that it will be raised at the next summit meeting of the leading industrial nations this summer.

EEC pigmeat row resolved

BY TIM DICKSON IN BRUSSELS

THE BITTER battle between France and West Germany over EEC policy for pig farmers was finally resolved in Brussels yesterday after a compromise which left both sides able to claim victory.

The dispute was precipitated by the recent realignment of the European Monetary System (EMS) but it was made all the more acute by the worsening plight of the European pigmeat sector and by national political preoccupations in the member states concerned.

Mr Ignaz Kiechle, the German Farm Minister, was determined not to yield to French pressure with only days to go to the Federal elections and West German pigmeat farmers publicly protesting against imports on the Dutch border. His opposite number in Paris, Mr Francois Guillaume, while in a staunch defender of the key Brittany pig-farming industry and was equally insistent that nothing should be done to harm their interests.

The issue at stake was whether or not to apply negative measures (MCAs) to the pigmeat, poultry and eggs sector.

MCAs are a system of taxes and pigmeat designed to even out the effect of currency movements on cross border trade but which in recent months have increasingly been turned into blatant bargaining chips in the rough political battle to maintain farm incomes. As a result of the EMS realignment, the European Commission proposed new negative MCAs of 1.5 per cent for pigmeat and 3.2 per cent for eggs and poultry, the effect of which was to place a tax on French exports and a subsidy elsewhere in the Community.

The Germans argued that these agri-monetary changes flowed automatically from the Finance Ministers' decisions; the French claimed that last April (after a previous EMS realignment) they were a commitment that no new negative MCAs would be created in these sectors.

The compromise solution is that the Commission's proposals will (as originally envisaged) take effect from today. The new negative MCAs in the pigmeat sector, however, will be progressively reduced with a 0.5

point devaluation of the green pigmeat currency with effect from February 16 plus a further one point devaluation taking effect from the beginning of the 1987-88 campaign (normally April 1).

On top of this, however, the Commission has undertaken to watch closely the way the market develops and to take "the necessary measures" to avoid any distortion in the market place arising from the abolition of negative MCAs. It also expects to increase export subsidies—a move which one observer last night said may be designed to help Danish sales to non-Community outlets and thus take pressure off the West German market.

The whole future of the agri-monetary problems of the EEC will be dealt with in proposals the Commission is expected to unveil as part of this year's farm policy package. In this context, officials in Brussels have also promised to put forward "appropriate measures" aimed at reducing negative MCAs in the eggs and poultry sector which have been created as a result of this month's EMS realignment.

'Considerable' sugar price rise forecast

By Richard Mooney

RISING CONSUMPTION and a continuing decline in world stocks should result in a "considerable" rise in sugar prices by the end of this year, according to the latest market report from London broker, C. Carnikow.

The extent of the rise will depend, however, on expectations as to the continued development of the situation in 1989, the report says.

Carnikow currently estimates that stocks at the end of 1987 will be between 6m and 6.5m tonnes below the level at the end of 1986. And it has started to be specially farmed, the stock figure of about 40m tonnes which was widely quoted at that time was seriously overstated.

The report describes 1986 as "another disappointing year." After rising from 4.74 cents a lb at the start of the year to 9.21 cents a lb in April, the New York spot price slipped back to 6.54 cents in September before ending at 6.83 cents.

Carnikow currently estimates major factors influencing prices for countries to become self-sufficient in sugar.

Fish oil's foundering market

BY PATRICK KNIGHT

THESE ARE troubled times for producers of fish oil. Normally the cheapest of all edible oils in any case, its price was forced to 40-year lows last summer by the collapse in the vegetable oil market.

In addition, fish oil mainly used in margarine and biscuit manufacture, has been a victim of consumer hostility to animal fat, with which the product is bracketed.

Fish oil is responsible for only 2 per cent of the world output of edible oils but it is a significant export earner for Chile, Peru and several Scandinavian countries, and it is an important employer in Japan and the US.

To compensate for higher processing costs, fish oil has always been priced about \$50 a tonne below its nearest competitors. Its market is concentrated almost exclusively in a handful of Northern European countries led by Britain, West Germany and the Netherlands.

The price of fish oil was forced down to \$123 a tonne last August, yet it still lagged ground to palm oil to locally produced and highly subsidised rape and sunflower seed oil. Prices have since recovered to about \$200, but the fundamental problems remain.

With markets shrinking by at least a quarter, and production estimated to have risen by about 15 per cent last year—Peru had one of its periodic good anchovy catches—fish oil is being hoarded in boilers in factories and power plants in Japan and Iceland, and it is being fed to fish on fish farms. Fishing is being curtailed in some places, and stocks are rising.

Fish oil is suffering particularly badly since it is classified as an animal fat, words which have become tantamount to a health warning on a product

label. Vegetable oil is increasingly seen as synonymous with health, and animal fat detrimental to it.

Many margarine and biscuit manufacturers have eliminated fish oil and switched to using vegetable oil exclusively in the past few months, which they say is because of pressure from the big supermarket chains rather than because of prices.

In addition, the industry in Japan, the world's foremost fish oil producer, is an attempt to reduce its output of about 1.3m tonnes—has been

inclined to keep supplying in the knowledge that it will be almost impossible to regain market share once it is lost.

However, most of Europe's major edible oil processors are not so optimistic. They say that the extra output from the many new oil palm plantations which have yet to start producing will substantially exceed any reduction in output caused by falls in productivity, if existing plantations are neglected.

Most traders forecast that palm oil output will continue to grow far faster than demand,

rape and sunflower oils is also threatening fish oil.

The still relatively low cost of oils means that there has never been a better time for consumers to alter formulations to eliminate fish oil, which has been the mainstay of the diet in some countries. The prices of products such as ice cream and margarine, in which oil can comprise 50 per cent of the final cost, have not fallen to anywhere near the same degree as raw materials. So profit levels are high enough for formulation changes to be made without worrying about the extra cost, which is small in any case.

It is ironic that fish oil is in danger of eclipse at a time when its health qualities are becoming better known in some places. Isolated groups of Eskimos in Greenland whose diet is almost entirely composed of fish and from which fruit and vegetables are virtually absent, have very low levels of cholesterol and other circulatory diseases of heart and other organs.

Fish oil, which contains less cholesterol than several vegetable oils, is almost certainly responsible.

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LONDON MARKETS

COFFEE prices fell back sharply on the London futures market yesterday with the March position's 55¢ drop wiping out more than half of Tuesday's strong rally.

With supplies available for immediate delivery already regarded as adequate confirmation that the Brazilian Coffee Institute had opened registrations for March exports added to the pressure on prices. Cocoa prices also fell back following the New York market, where it has become more widely recognised that, despite this week's agreement to supply the International Cocoa Agreement provisionally, full application of the price-supporting pact was still some way off.

May delivery cocoa ended the day at 114.50¢ down at 114.00¢ a tone. At the London Metal Exchange copper led a general rise in base metals prices with a 2¢ advance to 238.15¢ a tonne. Dealers said the rise was in sympathy with a stronger tone in the New York market.

LME prices supplied by Amalgamated Metal Trading.

ALUMINIUM

Unofficial + or -
Official closing (am) Cash 238.15
Settlement 238.15 (238.15). Final
Kerb close 238.15. Turnover: 4,200 tonnes.

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Settlement 238.15 (238.15). Final
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Kerb close 238.15. Turnover: 4,200 tonnes.

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Kerb close 238.15. Turnover: 4,200 tonnes.

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INDICES

REUTERS
Jan 20 Jan 19 1987
1589.0 1589.0 1589.0 1589.0
(Base September 1981=100)

DOW JONES
Jan 20 Jan 19 1987
118.0 118.0 118.0 118.0
(Base December 1965=100)

MAIN PRICE CHANGES
In tonnes unless otherwise stated.
Jan 21 1987 - ago

METALS
Aluminium 1589.0 1589.0 1589.0 1589.0
Copper 238.15 238.15 238.15 238.15
Gold 118.0 118.0 118.0 118.0
Silver 158.0 158.0 158.0 158.0

GRAINS
Wheat 114.50 114.50 114.50 114.50
Corn 114.00 114.00 114.00 114.00
Soyabean 114.00 114.00 114.00 114.00

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CANADA

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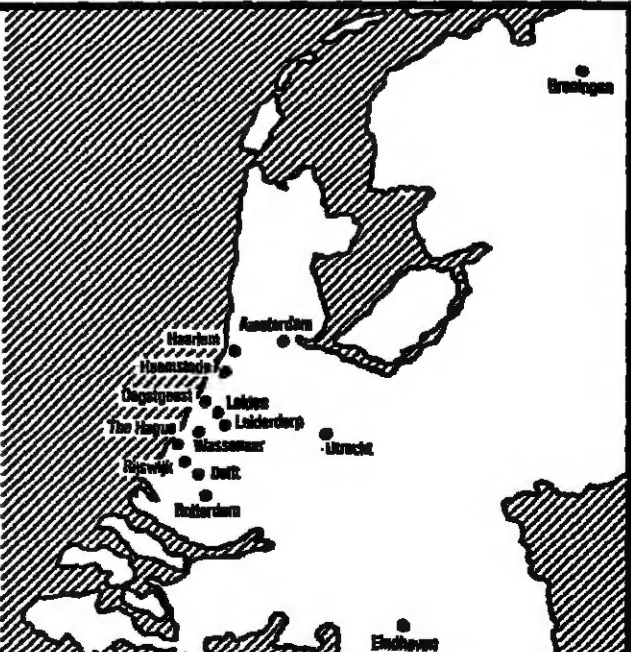
 *Hilton International Holland*

STAYING IN HOLLAND?

To complete the needs of the business traveller; complimentary copies of the Financial Times are available to guests staying in the HILTON INTERNATIONAL hotels in AMSTERDAM, ROTTERDAM and SCHIPHOL AIRPORT.

For reservations, call your travel agent, any Hilton International Hotel, or the Hilton Reservations Service in London, Frankfurt and Paris.

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER
LONDON • FRANKFURT • NEW YORK

A map of the Netherlands and surrounding regions, including parts of Belgium and Germany. Major cities are marked with dots and labeled: Amsterdam, Rotterdam, The Hague, Utrecht, and Brussels. Smaller cities like Maastricht, Eindhoven, and Groningen are also indicated. The map is shaded with diagonal lines.

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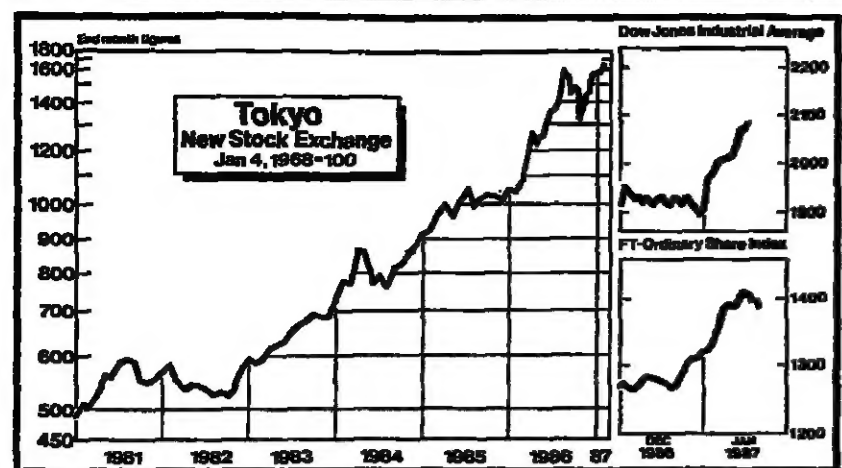
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FINANCIAL TIMES

WORLD STOCK MARKETS

KEY MARKET MONITORS



STOCK MARKET INDICES			
	Jan 21	Previous	Year ago
NEW YORK			
DJ Industrials	2,367	2,104.47	1,514.45
DJ Transport	871.37	877.79	715.98
DJ Utilities	224.09	224.28	170.80
S&P Composite	288.53	288.04	205.79
LONDON			
FT Ord	1,387.7	1,388.0	1,123.6
FT-SE 100	1,761.8	1,778.9	1,578.1
FT-A All-share	879.81	887.75	673.55
FT-A 500	955.38	973.98	738.13
FT Gold mines	328.0	335.4	335.3
FT-A Long gtl	9.85	9.92	10.80

CURRENCIES			
	Jan 21	Previous	Jan 21
(London)			
DM	1.8470	1.8390	2.80
Yen	159.90	152.60	230.50
FF	6.1625	6.14	8.3475
Sfr	1.5502	1.5410	2.3525
Quadr	2.0800	2.0720	3.155
Lira	1.313	1.308.75	1.582
Scp	38.35	38.15	58.20

COMMODITIES			
	Jan 21	Previous	Jan 21
(London)			
Silver (spot fixing)	360.55p	368.40p	
Copper (cash)	2381.75	2372.75	
Coffee (March)	21,577.50	21,615.50	
Oil (Brent Blend)	18.375	18.55	

GOLD (per ounce)			
	Jan 21	Previous	Jan 21
(London)			
Zurich	\$407.00	\$415.00	
Paris (fixing)	\$407.25	\$414.75	
Luxembourg	\$410.95	\$416.50	
New York (Feb)	\$408.80	\$413.00	

US BONDS			
	Jan 21	Previous	Jan 21
(New York)			
Treasury			
5% 1988	100%	6.195	100%
7% 1988	100%	8.227	100%
7% 1989	101%	8.367	101%
7% 2016	102%	7.324	102%

TREASURY INDEX			
	Jan 21	Previous	Jan 21
(New York)			
1-30	162.81	+0.11	6.79
1-10	154.23	+0.07	6.50
1-3	143.48	+0.02	6.18
3-6	157.08	+0.05	6.58
15-30	193.35	+0.22	7.71

CORPORATE			
	Jan 21	Previous	Jan 21
(New York)			
AT & T	92.334	6.40	92.334
SCBT South Central	106.125	9.534	106.125
Phibro-Gal	100.75	7.881	100.75
TRW	104.75	8.313	105
Arco	112.875	8.855	112.875
General Motors	95.375	8.556	95.50
Citicorp	103.75	9.007	104.25

FINANCIAL FUTURES			
	Jan 21	Previous	Jan 21
(Chicago)			
US Treasury Bonds (CBT)			
5% 32nds of 100%	101-18	101-25	101-10
March	94.85	94.90	94.84
5% 32nds of 100%	94.47	94.47	94.45

INTEREST RATES			
	Jan 21	Previous	Jan 21
(New York)			
3-month US\$	6.75	6.75	6.75
6-month US\$	6.75	6.75	6.75
12-month US\$	6.75	6.75	6.75
3-month UK\$	6.75	6.75	6.75
6-month UK\$	6.75	6.75	6.75
12-month UK\$	6.75	6.75	6.75

HONG KONG			
	Jan 21	Previous	Jan 21
(Hong Kong)			
HKSE 100	1,761.8	1,778.9	1,578.1
HKSE All-share	879.81	887.75	673.55
HKSE 500	955.38	973.98	738.13
HKSE Gold mines	328.0	335.4	335.3
HKSE A Long gtl	9.85	9.92	10.80

MADRID SE			
	Jan 21	Previous	Jan 21
(Madrid)			
Madrid SE	1,387.7	1,388.0	1,123.6
Madrid-SE 100	1,761.8	1,778.9	1,578.1
Madrid-A All-share	879.81	887.75	673.55
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Madrid-Gold mines	328.0	335.4	335.3
Madrid-A Long gtl	9.85	9.92	10.80

TOKYO			
	Jan 21	Previous	Jan 21
(Tokyo)			
Nikkei	19,428.18	19,216.12	12,861.5
Tokyo SE	1,673.63	1,650.86	1,025.85

AUSTRALIA			
	Jan 21	Previous	Jan 21
(Australia)			
All Ord.	1,528.2	1,534.0	1,067.8
Metals & Mins.	772.5	786.0	545.9

CANADA			
	Jan 21	Previous	Jan 21
(Canada)			
Metals & Mins.	2,163.7	2,155.6	2,193
Composite	3,233.5	3,251.3	2,768.8
Portfolio	1,648.07	1,643.80	1,042.25

FRANCE			
	Jan 21	Previous	Jan 21
(France)			
CAC 40	415.60	413.50	271.4
Ind. Tendance	105.10	103.90	165.5

WEST GERMANY			
	Jan 21	Previous	Jan 21
(West Germany)			
FAZ-Aktien	620.97	627.27	687.42
Commerzbank	1,882.50	1,897.50	2,076.1

HONG KONG			
	Jan 21	Previous	Jan 21
(Hong Kong)			
Hang Seng	2,533.90	2,448.88	1,776.19

ITALY			
	Jan 21	Previous	Jan 21
(Italy)			
Borsa Comm.	720.71	722.05	489.47

NETHERLANDS			
	Jan 21	Previous	Jan 21
(Netherlands)			
ANP-CBS Gen	268.30	270.90	102.9
ANP-CBS Ind	280.40	282.70	254.1

NORWAY			
	Jan 21	Previous	Jan 21
(Norway)			
Oslo SE	368.44	367.58	383.85

SINGAPORE			
	Jan 21	Previous	Jan 21
(Singapore)			
Straits Times	948.21	940.11	600.09

SOUTH AFRICA			
	Jan 21	Previous	Jan 21
(South Africa)			
JSE Golds	—	n/a	1,279.0
JSE Industrials	—	n/a	1,097.5

SPAIN			
	Jan 21	Previous	Jan 21
(Spain)			
Madrid SE	241.05	238.47	111.70

SWEDEN			
	Jan 21	Previous	Jan 21
(Sweden)			
J & P	2,277.53	2,263.60	1,763.93

SWITZERLAND			
	Jan 21	Previous	Jan 21
(Switzerland)			
Swiss Bank Ind	583.00	581.10	594.0

WORLD			
	Jan 21	Previous	Jan 21
(World)			
MS Capital Int'l	390.8	393.7	252.1

INTEREST RATES			
	Jan 21	Previous	Jan 21
(New York)			
3-month US\$	6.75	6.75	6.75
6-month US\$	6.75	6.75	6.75
12-month US\$	6.75	6.75	6.75
3-month UK\$	6.75	6.75	6.75
6-month UK\$	6.75	6.75	6.75
12-month UK\$	6.75	6.75	6.75

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WALL STREET

Rally shows signs of losing steam

PROFIT takers finally got the better of the stock market's historic New Year rally and shares closed lower yesterday for the first time in 1987, writes Roderick Oram in New York.

Credit markets were slightly weaker as bond and foreign exchange dealers waited cautiously for discussions on the dollar which were due to take place between the US Treasury Secretary and Japanese Finance Minister after the markets closed.

The Dow Jones industrial average closed down 10.40 at 2,094.07 breaking its 13-session winning streak which was expanded to 30 stocks in 1987. It opened some 15 points lower yesterday morning, recovered to a 12 point gain on the day by late morning but slipped gradually away through the rest of the session.

Broader indices also lost ground with the New York Stock Exchange composite index off 0.72 points at 152.90 and the Standard & Poor's 500 falling 1.20 to 267.84. The sell off was strongest in the secondary tier of stocks with the American Stock Exchange composite index giving up 3.02 points to 291.46. NYSE volume was 194.2m shares with declining issues outpacing rising by a two-to-one margin.

Some consolidation of the 11 per cent rise in the Dow Industrial so far this year and similar gains by other indices was inevitable. Relief that at least the first day of the consolidation was moderate was expressed by some analysts.

Among blue chips, Chevron lost 1 1/4% to \$50.40, General Electric gained 3/4% to \$37.75, General Motors lost 1/2% to \$70.00, 3M fell 1/2% to \$129.00, Philip Morris lost 1/2% to \$81.00 and Sears Roebuck slipped 1/2% to \$44.00.

Overall, the latest results influenced some stock prices. Among drug companies reporting higher earnings, for example, Bristol-Myers gained 1 1/4% to \$63.00 after turning in fourth quarter net profits of \$1.64 against 61 cents a year earlier. American Home Products slipped 1/2% to \$83.00 on quarterly profits of \$1.34 against \$1.21 and SmithKline Beckman rose 3/4% to \$101.00 on fourth quarter profits of \$1.94 a share against \$1.87.

Genentech slipped 1/2% to \$104.00 in the over-the-counter market. It reported fourth quarter operating profits of 6 cents a share against 3 cents but it had an overall loss of \$360.4m because of the cost of buying out the exclusive rights to some promising drugs from research partnerships.

Other drug companies were mixed. Pfizer lost 1/2% to \$64.00, Upjohn was up 1/2% to \$107.00, Squibb lost 1/2% to \$127.00 and Merck gained 1/2% to \$133.00.

In the communications and high technology area, Ameritech fell 1 1/4% to \$140.00. The Bell system telephone company serving the mid-West boosted its latest quarterly earnings to \$1.83 a share from \$1.70. Harris, which makes information and communications systems, advanced 1 1/4% to \$35 on fourth quarter profits of 49 cents a share against 38 cents.

Credit markets remained pre-occupied by currencies and the meeting late yesterday of Mr James Baker, the US Treasury Secretary, and Mr Kiichi Miyazawa, the Japanese Finance Minister. It is widely believed Tokyo would follow quickly with an interest rate cut if Bonn were to cut its rates soon as expected.

Such moves would help firm up the dollar and give the Federal Reserve scope to lower US interest rates. With investors waiting for signs that this scenario could unfold, bond prices were little changed. The 7.50 per cent benchmark Treasury long bond dipped 1/2 of point to 101 1/4 at which it yielded 7.33 per cent.

The discount rate on three-month Treasury bills rose 11 basis points to 5.32 per cent, gained four basis points on six-month bills to 5.29 per cent and one basis point on year bills to 5.38 per cent.

Economic figures released yesterday brought good and bad news to the markets. On the positive side, December's rise in the consumer price index was lower than expected at 0.2 per cent but housing starts rose to 1.8m at an annual rate in the month which was much stronger than forecast. On balance, the figures had little impact on bonds.

More important to markets will be the preliminary estimate of fourth quarter gross national product which will be published this morning. A growth rate of

below 2 per cent would be favourably received while higher than 2.5 per cent could push down bond prices. The Federal Reserve added liquidity to the financial system yesterday by making \$2.5bn of customer repurchases when the Fed funds stood at 6 per cent.

EUROPE

All eyes focus on Bundesbank

INTEREST RATES resurfaced as the main focus of attention on the European bourses yesterday with all eyes on West Germany amid speculation over whether the Bundesbank would cut its discount rate today.

Frankfurt staged a partial recovery in late volatile trading, although the mid-session calculation of the Commerzbank index registered a further 15.1 drop to 1,882.2.

Sentiment was divided over the implications of a cut by the central bank in the discount rate by a half percentage point to 3 per cent. Although lower rates would benefit the economy and ease the pressure on the D-Mark, it is feared that the Bundesbank would also trim its re-discount quota thus offsetting much of the increased liquidity stemming from a rate cut. This uncertainty forced many operators, particularly institutional investors, to the sidelines.

Banks derived little benefit from the rate speculation as Deutsche Bank lost DM 3.50 to DM 781, wiping out almost all of Tuesday's gains, while Dresdner gave up DM 3 to DM 386.50. Commerzbank at DM 300.50 fared the best, with only a 50 pfg setback.

Daimler steadied in early trading and jumped to DM 1,108.50 by the close to a show a gain of DM 17.50 on the day. BMW, which announced "satisfactory profits" but lower turnover for the year,

TOTAL turnover of the eight West German stock exchanges, counting buying and selling in all transactions, is to be published daily from February 2, said Mr Rüdiger von Rosen, the chief executive of the Association of German Stock Exchanges.

Turnover will be broken down into German and foreign shares, domestic and foreign stock warrants and total volume in public authority bonds classified under a broad band of categories.

fell DM 3 to DM 507. VW posted an early loss which was reversed by the close to show a DM 7.50 gain to DM 383. Porsche was unchanged at DM 970 despite the firmer dollar.

Chemicals managed little progress despite the improved dollar: Hoechst was steady at DM 252, BASF added DM 1.30 to DM 253.50 and Bayer firmed DM 1 to DM 285.50.

The bond market was sharply lower as foreign investors sold paper on the basis of the higher dollar and the belief that the D-Mark will suffer from a discount rate cut. Longs fell up to 70 basis points.

Bundesbank market balancing operations amounted to purchases of DM 7bn of paper after buying DM 127.8m on Tuesday. The average yield on public authority bonds rose to 5.78 per cent from